

**THE**

**EIGHTEENTH ANNUAL REPORT**

**OF**

**THE CONTRACTOR-GENERAL**

**JANUARY TO DECEMBER 2004**

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# 1.0 INTRODUCTION

## **PUBLIC SECTOR PROCUREMENT**

There has been greater adherence in the use of the Government of Jamaica procurement guidelines by public sector entities over the past year. As in previous years, greater compliance has been in the area of works related contracts. Whereas the pre-tender process has improved, the management of the post award segments continues to be problematic.

A number of procuring entities have failed to pay certificates for work in progress in a timely manner. This has adversely affected the contractor's cash flow and inevitably the progress of the works. In some instances work had to be suspended.

In other instances, the contractors have performed poorly as they were unable to commit adequate resources to efficiently execute the project.

Before awarding a contract, procuring entities must ensure that the contractor's resources are sufficient to meet the demands of those contracts already in hand plus those of the new contract.

A further area of concern is ineffective management of the project by both client agencies and contractors. This breakdown in project management, and site supervision, must be addressed as it leads to the delivery of inferior quality workmanship.

## **Land Divestment**

This continues to be a controversial area, especially as it relates to transparency. However, of greater concern is the Office's inability to obtain access to information pertaining to these transactions from the National Lands Agency (NLA). The NLA is of the view that the monitoring of these activities is not within the jurisdiction of the Office of the Contractor-General. We do not share this view. This matter is in need of urgent attention by Cabinet, if not by the Parliament of Jamaica.

## **National Contracts Commission**

In April 2004, the NCC assumed responsibility for the registration of suppliers of goods and services to Government. This Register of Suppliers of Goods and Services has also been placed on the NCC's website for ease of reference by the procuring entities and the public in general. The monetary limits for Grades 3 and 4, in some categories on the Register of Works Contractors, were revised. Further, two additional categories on this Register were created: Building Maintenance and Industrial Maintenance.

The NCC reviewed and issued, by addendum, modifications to the Handbook of Public Sector Procurement Procedures in March of this year.

## **Communications**

Several documents were placed on CD ROM, inclusive of the Handbook of Public Sector Procurement Procedures, the procurement workshop PowerPoint presentation, forms, together with links to related web sites – all as a cost-saving measure. The Information Systems Division continues to make improvements to the Contracts Management System which is expected to be fully operational in late 2005.

## **Training**

Training of staff has been limited due to the unavailability of funds. Nevertheless, in 2004, fourteen members of staff with assistance from the Office or through their own initiative, pursued masters and bachelors degree programmes, post graduate diplomas, professional qualifications and short-term courses in disciplines such as Environment & Sustainable Development and Protecting Corporate Assets from Fraud, at MIND, UTECH and UWI.

## 2.0 MONITORING OF CONSTRUCTION CONTRACTS

### 2.1 INTRODUCTION

The NCC endorsed Two Hundred and Six (206) contracts, which were at various stages of implementation at the time of preparing this report. In general, we believe that the level of non-compliance in the award of contracts has been significantly reduced since the establishment of the NCC. Overall, we were satisfied with the efforts made by Government Ministries, Departments and/or Agencies to follow the GOJ Procurement Guidelines leading up to recommendation and endorsement of contracts above the \$4M threshold. However, our efforts to ascertain the total number of contracts as well as the value of each contract between \$250,000.00 and \$3,999,000.00, failed. To date, there has been negligible response from the entities from whom we have requested this information.

There is still a perception that GOJ Procurement Procedures are still not being adhered to, particularly for contracts below the \$4M value. Except for Sole Source contracts above \$1 million in value, these contracts do not require NCC endorsement and recommendation for award.

The majority of works contracts reflects significant overruns in both the budgeted costs and the scheduled delivery time. This was mainly due to a failure by both the client agencies and the contractors to deploy adequate resources to properly capitalize the projects. In some instances, contractors, ranging from grade 4 to grade 1, overextended themselves by attempting to execute too many contracts concurrently. As in previous reports, we again reiterate the importance of proper planning and realistic time and cost budgets.

Another factor which may impact efficient contract-implementation is the suitability of contractors and consultants/project managers. We recommend that the choice be based on an objective assessment of their experience and capabilities.

Our monitoring of contracts/projects during the reporting period, revealed that some contracts which were commenced in 2002 and scheduled for completion in 2003, are yet to be completed. We recommend the following:

1. Procuring entities must place greater emphasis on project management, which may be achieved in part by increasing the number of competent supervisors. (See Appendices I and II)
2. Procuring entities must ensure that the start-up time is in keeping with the terms and conditions of the contract.
3. Project Managers/Consultants must be held accountable for proper planning and implementation of projects.
4. The Contracting Agency should require the contractor to submit a cash flow projection, financing forecast, work methodology and programme that will form part of the contract. The Procuring Entity should also ensure that sufficient funding is available to meet these projections.

Every effort should be made to reduce the time between NCC endorsement to start-up. Such delays may contribute to an increase in the of the project cost.

## 2.2 FLOOD DAMAGED ROADS

Of particular concern are those contracts which were tendered in 2002 to repair flood damaged roads that are currently at various stages of completion. Some of these contracts have either been terminated, re-tendered or are still in progress. For further details please see the following Table.

Project Name and Description	Comments
<b>NATIONAL WORKS AGENCY</b>	
<p style="text-align: center;"><b>OPEC Fund Assisted Road Rehabilitation Project Package 2B</b></p> <p><b>Lot 16</b>-Torrington to Gallo way - Westmoreland <b>Lot 26</b> - Luana to Sandy Ground St Elizabeth</p> <p>Rehabilitation and improvement of existing drainage and culverts. Reconstruction and repair of existing road surface to include the improvement of the wearing surface with asphaltic concrete and leveling course overlay road markings, reflectors, and traffic signs and service ducts.</p> <p><b>Lot 19</b> - Truro Gate to Locust Tree, Westmoreland</p> <p>Rehabilitation and improvement of existing drainage and culverts, Reconstruction and repair of existing road surface to include the improvement of wearing surface with Double Surface Dressing, traffic signs and service ducts.</p> <p><b>Contract Sum: J\$235.98 M</b></p>	<p>Contractors were invited publicly in the Gleaner and Observer newspapers in Jamaica and in the Arab Times in Kuwait to submit Qualification questionnaire forms with their Tenders. The Two- - Envelope system was used whereby the envelope containing the pre-qualification information would be opened and evaluated, and the pre-qualified contractors' tenders would be then be opened. The tender-submission period was extended by two weeks from 26<sup>th</sup> August to 8<sup>th</sup> October, 2002.</p> <p>Pre-qualification documents and Tenders were returned and opened publicly at 12:30 p.m. on 8<sup>th</sup> October, 2002. Four contractors returned tender and pre-qualification documents. Only three contractors met the established pre-qualification requirements, namely:</p> <ol style="list-style-type: none"> <li>1. Y.P Seaton &amp; Associates Co. Ltd</li> <li>2. General Paving Co. Ltd</li> <li>3. Lagan/Surrey JV</li> </ol> <p>The tenders from these three contractors were opened publicly at 11:00am on 1st November, 2002. Evaluation revealed that the tenders submitted by lagan/Surrey and Y.P Seaton &amp; Assoc. contained arithmetical errors. These errors were corrected in accordance with the procedure for correction of errors in the tender document. Tenders were compared with the Engineers estimate of \$235,497,581.73.</p> <p>Lagan/Surrey JV submitted the most competitive tender in the sum of \$235,976,415.95. This tender was recommended for award as the tendered rates were competitive, balanced and acceptable.</p> <p>The NCC endorsed the recommendation and the award was approved by Cabinet.</p> <p>The pre-qualification and tender processes and the subsequent award of the contract were fair, meritorious and transparent.</p>

Project Name and Description	Comments
<b>NATIONAL WORKS AGENCY</b>	
<p style="text-align: center;"><b>Package 1.</b></p> <p>The rehabilitation of roads inclusive of bushing, cleaning of drains, replacing concrete drains and culverts the construction of retaining walls and related works.</p> <p style="text-align: center;">Tom's River, Agualta Vale, Fort George, Cum See, Dover Road and Relief Road St. Mary</p> <p><b>Contract sum: J\$ 32.12 M</b></p>	<p>An invitation was extended via national advertisement for NCC registered contractors to participate in a selective tender process.</p> <p>Six tenders were recorded at the public opening and after evaluation the contractor who submitted the lowest tender, Y.P. Seaton &amp; Associates Co. Ltd., was recommended for the award.</p> <p>This recommendation was endorsed by the NCC and later approved by Cabinet.</p> <p>The procedure was fair and the award based on merit.</p>
<p style="text-align: center;"><b>Package 2</b></p> <p>The rehabilitation of roads inclusive of bushing, cleaning of drains, replacing concrete drains and culverts the construction of retaining walls and related works.</p> <p style="text-align: center;">Peter's Hill to Coffee Factory and Shirley Castle to Coffee Factory Portland</p> <p><b>Contract sum: J\$ 60.80 M</b></p>	<p>Tenders were solicited via national advertisement for NCC registered contractors to participate in a selective tender process. At the scheduled public opening three tenders were received and recorded.</p> <p>All three proved to be responsive and were subjected to detailed evaluation. Arithmetical errors were found but the contractors all stood by their tenders. It was subsequently recommended that the contract be awarded to Channus Block, Marl &amp; Quarry Ltd. the lowest responsive bidder.</p> <p>This was endorsed by the NCC and later approved by Cabinet after which the contract was awarded.</p> <p>The procedure adopted was fair and the award based on merit.</p>
<p style="text-align: center;"><b><u>Package no. 3.</u></b></p> <p>The works include rehabilitation of main roads and Parish Council Roads, repair bridges, river training, construction of rubble retaining walls, construction of kerbs, channels and catchment basin for surface water drainage as required.</p> <p style="text-align: center;">Cooper's Hill, Wain Fording, Davis Road, Land Settlement and Swift River Portland</p> <p><b>Contract sum: J\$ 57.52 M</b></p>	<p>An invitation to tender was published on 28th July, 2002 in two national newspapers for NCC registered contractors to return tenders by 19th August, 2002.</p> <p>Tenders were opened publicly on 19th August, 2002 and three responsive tenders were recorded.</p> <p>After evaluation the National Works Agency recommended that the contract be awarded to Cooper &amp; Associates Ltd.</p> <p>This was endorsed by the NCC and later approved by Cabinet after which the contract was awarded.</p> <p>The procedure was fair and the award based on merit.</p>

Project Name and Description	Comments
<b>NATIONAL WORKS AGENCY</b>	
<p style="text-align: center;"><b><u>Package no. 4.</u></b></p> <p>The works include rehabilitation of main roads and Parish Council Roads, repair bridges, river training, construction of rubble retaining walls, construction of kerbs, channels and catchment basin for surface water drainage as required.</p> <p style="text-align: center;">Mount Hermon to Swift River and Mount Herman to Shirley Castle. Portland</p> <p><b>Contract sum: J\$ 59.35 M</b></p>	<p>The invitation to tender was published on 28th July, 2002 in the two local newspapers for NCC-registered contractors to return tenders by 19th August, 2002.</p> <p>Three tenders were received and recorded at the public opening on 19th August, 2002.</p> <p>After evaluation the National Works Agency recommended that the contract be awarded to Construction Solutions Ltd.</p> <p>This was endorsed by the NCC and later approved by Cabinet after which the contract was awarded.</p> <p>The procedure was fair and the award based on merit.</p>
<p style="text-align: center;"><b><u>Package 4.</u></b></p> <p>The works include but are not limited to bushing, cleaning of drains, catch basins and outlets, and demolishing and replacing concrete drains and culverts. The works also include reconstructing of roadway using double surface dressing, patching potholes using asphaltic concrete, construction of rubble stone retaining walls with parapet wall and filling eroded areas.</p> <p style="text-align: center;">Lambkin Hill - Windsor Castle, Wallington Ford Road, Bell Hill Road. St. Mary</p> <p><b>Contract Sum: J\$ 46.04 M</b></p>	<p>The invitation to tender was published in two national newspapers over a three-week period.</p> <p>Three tenders were received and opened publicly on 30th August, 2002.</p> <p>After evaluation, the lowest responsive tenderer, Y.P. Seaton &amp; Associates Co. was recommended for the award. This was endorsed by the NCC and later approved by Cabinet.</p> <p>The procedure was fair and the award based on merit.</p>



Project Name and Description	Comments
<b>NATIONAL WORKS AGENCY</b>	
<p style="text-align: center;"><b><u>Package 5.</u></b></p> <p>The works include but are not limited to bushing, cleaning of drains, catch basins and outlets, and demolishing and replacing concrete drains and culverts. The works also include reconstructing of roadway using double surface dressing, patching potholes using asphaltic concrete, construction of rubblestone retaining walls with parapet wall and filling eroded areas.</p> <p style="text-align: center;">Barclay and Hazart Road St. Mary</p> <p><b>Contract Sum: J\$ 26.04 M</b></p>	<p>The invitation to tender was published in the two local newspapers over a period of three weeks commencing 4th August, 2002.</p> <p>Five tenders were received and opened publicly on 30th August, 2002.</p> <p>After evaluation the lowest responsive tenderer Y.P. Seaton &amp; Associates Co. Ltd. was recommended for the award. This recommendation was endorsed by the NCC and later approved by cabinet.</p> <p>The procedure was fair and the award based on merit.</p>
<p style="text-align: center;"><b><u>Package no. 5.</u></b></p> <p>The works include rehabilitation of main roads and Parish Council Roads, repair of bridges, river training, construction of rubble retaining walls, construction of kerbs, channels and catchment basin for surface water drainage as required.</p> <p style="text-align: center;">Fellowship to Berrydale, and Church Hill Corner to Muir Park Portland</p> <p><b>Contract Sum: J\$ 49.99 M</b></p>	<p>The invitation to tender was published on 28th July, 2002 in two national newspapers for NCC registered-contractors to return tenders by 19th August, 2002.</p> <p>Tenders were opened publicly on 19th August, 2002 in the conference room of the National Works Agency and three tenders were recorded.</p> <p>All tenders were evaluated and where arithmetical errors were found, the tenderer stood by their price.</p> <p>The National Works Agency subsequently recommended that the contract be awarded to Channus Block &amp; Marl Quarry Ltd. in the amount of J\$ 49,995,595.34.</p> <p>This was endorsed by the NCC and later approved by Cabinet.</p> <p>The procedure was fair, impartial and the award based on merit.</p>
<p>The rehabilitation of 4.28km of road inclusive of base and sub-base improvements, re-surfacing with double surface dressing, the construction of new drains and related works.</p> <p style="text-align: center;">Lloyds-Lowe Mountain St. Thomas</p> <p><b>Contract Sum: J\$ 25.73 M</b></p>	<p>NCC-registered Contractors in Grades 1 and 2 in the General Road Works category were invited to submit tenders on December 15th 2002. Nine contractors collected tender documents but only seven were recorded at the scheduled tender opening.</p> <p>One contractor was not considered as they had already received the maximum of two packages stipulated by the Instructions to Tenderers.</p> <p>The remaining tenders were checked for arithmetical errors and corrections were made to two tenders, which did not affect the ranking at tender opening.</p> <p>D.P. Enterprise Co. Ltd., the second lowest responsive tender was recommended for award of the contract. The NCC endorsed this recommendation and after Cabinet gave its approval the contract was awarded. The procedure adopted was fair, impartial and the award based on merit.</p>

### 2.3 POST CONTRACT ACTIVITIES AS AT 31ST DECEMBER, 2004

At the end of this 12-month period, a total of 77 contracts were reviewed. Inadequate management practices in the form of insufficient planning and supervision were exhibited in these contracts.

The scope of works for the sample contracts, include bridge construction, building maintenance, building construction, road maintenance and general road works.

#### Breakdown of sample based on number of contracts by ministries

Ministry of Transportation & Works accounted for **33.8%**

Ministry of Local Government Development & Sport accounted for **28.6%**.

Ministry of Water & Housing accounted for **10.4%**.

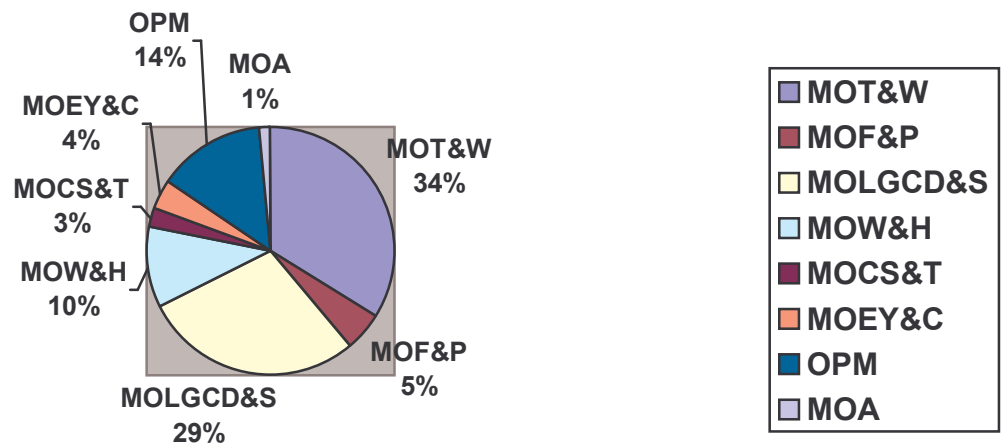
Ministry of Finance and Planning accounted for **5.2 %**

Ministry of Commerce Science & Technology accounted for **2.6%**

Ministry of Education, Youth and Culture accounted for **3.9%**.

The Office of the Prime Minister accounted for **14.3%**.

Ministry of Agriculture accounted for **1.3 %**.



### **Percentage of contracts completed**

- Approximately 39% of the contracts sampled were complete and 67% experienced significant time overruns. One project of note is the Plantain Garden River Bridge construction contract, which was scheduled for completion within 24 months, and has now gone 40 months, with works approximately 97 % complete.
- It should be noted that some of these overruns resulted from an increase in the scope of work due to unforeseen circumstances and inclement weather.

### **Contracts awarded based on sample**

The above sample includes contracts awarded both in US and Jamaican Dollars. The following is a breakdown of these awards by Ministries and denomination.

#### **Total contract sum (US currency).**

The total value of contracts awarded was US\$127.58 million as indicated below:

The Ministry of Transportation & Works	- US\$60.40 million (47%)
The Ministry of Water and Housing	- US\$18.89 million (15%)
The Ministry of Commerce Science & Technology	- US\$37.78 million (38%).

#### **Total contracts awarded (JA currency)**

Contracts valuing a total of JA \$11,647.23 million were disbursed as follows:

Ministry of Transportation & Works	accounted for \$5,085.85 m (43.67%)
Ministry of Local Government Development & Sport	accounted for \$326.31 m (2.8%)
Ministry of Water & Housing	accounted for \$1,370.79 m (11.77%)
Ministry of Finance and Planning	accounted for \$35.27 m (0.3%)
Ministry of Commerce Science & Technology	accounted for \$2,940.2 m (25.24%)
Ministry of Education, Youth and Culture	accounted for \$21.53 m (0.18%)
The Office of the Prime Minister	accounted for \$1,860.41 m (15.97%)
Ministry of Agriculture	accounted for \$7.17 m (0.06%)

See pie chart below

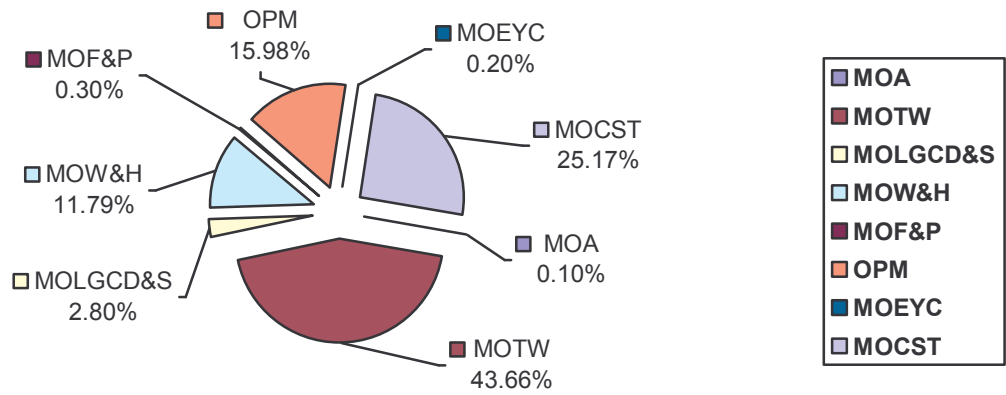


Table 1 below shows time overrun and other problems associated with the contracts in the sample. A comparison is made of time and cost overruns from project start-up to date.

Based on the foregoing, proper guidelines need to be developed and implemented by Government to ensure more effective contract management. For further details on the status of specific contracts at the pre and post contract phase, please see Appendices I and II.

Table 1

## Contracts Monitored 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
1	MOA	Refurbishing of Bodles Research Station	Cornwall Development & Engineers Ltd.	\$7.17 M 5 mths 21/01/04	100% 6 mths \$7.24 M	Contract completed with minimum delays.
2	MOTW	Ocho Rios Cruise Ship Terminal	Tank Weld Ltd.	\$10.64 M 10Wks 24/06/04	100% 19Wks \$10.62M M	This contract overruns the original contract period by 9 weeks.
3	MOTW	Northern Coastal Highway Improvement Project - Segment II	Jose Cartellone Construcciones Civiles S.A.	US 60.4 M 30 mths. 21/12/01	66 % 36mths. US\$40.7 M	The delay/overrun is due to the slow pace in the execution of the works, relocation of utilities and acquisition of lands.
4	MOTW	Construction of Styxx River Bridge	Tank-Weld Construction Co. Ltd.	\$14.36 M 12mths. 28/10/02	98% 22mths. \$3.46 M	The project to date has experienced a 10 month overrun due mainly to flood rains, tardy performance, lack of effective communication, late payments and slow decision making by the agency.
5	MOTW	Rehabilitation of Ken Wright Pier	Tank-Weld Construction Co. Ltd.	\$6.32 M 18Wks. 23/02/04	100% 20Wks \$6.39 M	The project was completed with minimum delay/ overrun.
6	MOTW	Construction of Serge Island Bridge	V.O. Watson O'Neil Ass. Ltd.	\$11.56 12mths. 1/5/03	69% 19mths. \$8.29 M	Overrun was due to poor performance by the contractor.

## Contracts Monitored

**2004**

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
7	MOTW	Kuwait Fund Assist Road Rehabilitation Prog. Package 1, Lot 13 Stoney Hill- Tom's River	Surrey Paving and Aggregate	\$200.4 M 20mths. 23/10/02	60% 26mths. \$119.65 M	Delays due to late start, area volatility, social conditions and inclement weather.
8	MOTW	Kuwait Fund Assist Road Rehabilitation Prog. Package 1, Lot 2 Spanish Town Bypass	Asphaltic Concrete Enterprise Ltd.	\$317.5 M 20mths. 31/03/03	10% 21mths \$43.95 M	The contractor suspended the work due to delay in mobilization payment. However, the scope of the works has been significantly reduced.
9	MOTW	Construction Of Plantain River Bridge	B & H Structures Co. Ltd.	\$27.1 M 24 mths 3/9/02	97% 40mths \$33.48 M	This project has experienced delays due to tardy performance by the contractor, inadequate supervision and late payment to the contractor.
10	MOTW	Construction of Banbury Bridge	B & H Structures Co. Ltd.	\$32.4 M 12mths. 24/10/02	30% 26mths. \$8.97 M	This project will experience significant delay in the scheduled time due to tardy performance by the contractor.
11	MOTW	Additions / Alterations to Departure Concourse	Cooper and Associates Ltd.	\$191.5 M 15 mths. 23/02/04	40% 10 mths. \$23.7 M	The project has experienced delays due to changes in the scope of work, Stop Order by the KSAC and other unplanned activities which were not contemplated before the contract was awarded. Also, the contractor's inability to provide adequate resources.
12	MOTW	Crane Restoration Project F-J	East Coast Cranes & Electrical Contracting	\$0.75 M 20Wks. 00/11/03	80% 58 Wks. \$0.52 M	This contract was originally scheduled for 20 weeks and was experiencing a 38 week overrun due mainly to logistical problems at the port and insufficient contract time.

## Contracts Monitored 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
13	MOTW	Retro-fit Shore Based Cranes & Electrification of Gantry Cranes.	J.H. Dunstan & Associates	\$8.89 M 5 Weeks 19/12/04	1% 2 Wks. nil	Early into implementation.
14	MOTW	Manchester Parish Council Building	M & M Jamaica Ltd.	\$33.28 M 12 mths. 4/4/04	95% 18 mths. \$22.56 M	The project has thus far experienced a 6 month increase in Time.
15	MOTW	NMIA Passenger Bldg - Baggage Make - up improvements	HDB Construction Co. Ltd	\$17.18 M 6 mths. 8/5/03	100% 10 mths. \$15.05 M	This contract was completed four (4) months after the originally scheduled completion date.
16	MOTW	Montego Freeport Land Improvement	Tankweld Construction Co. Ltd.	\$64.25 M 5 mths. 8/5/03	100% 5 mths. \$53.16 M	Completed within the scheduled time frame.
17	MOTW	Road Rehabilitation of Flood damaged Roads Darliston - Newmarket, Westmoreland	General paving Company Ltd	\$26.56 M 4 mths. 1/1/05	0% 0mths Nil	Contractor waited until beginning of the year 2005 to commence works.
18	MOTW	Beecher Town to Milford via Parry Town	Quality Engineering and Construction Services	\$41.2 6 mths. 4/8/04	30% 4 mths \$12.62 M	The project is running behind and is most likely to experience overruns in construction time.
19	MOTW	Flood Damaged Rehabilitation Programme. Package # 5. Barclay and Hazart St. Mary	Y.P. Seaton & Associates Co. Ltd.	\$26.04 4 mths 16/12//02	50% 24 mths. \$15.7 M	To date the project has experienced a 24 month delay/overrun due mainly to payment delays, work stoppages and failure of the agency to act in accordance to terms of the contracts.

## Contracts Monitored 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
20	MOTW	Flood Damaged Rehabilitation Programme. Package # 3. Cooper's Hill., Wain fording, Davis Road, Land settlement & Swift River Portland	Cooper & Associates Ltd.	\$57.52 4 mths 25/11/02	35% 16 mths. \$30.13 M	Both client and contractor terminated contract under an amicable agreement. Contract failed shortly after commencing. Contract is to be re-tendered. Unsatisfactory performance by both parties.
21	MOTW	Flood Damaged Rehabilitation Programme. Package # 4. Mount Hermon to Swift River and Mount Herman to Shirley Castle. Portland	Construction Solutions Ltd.	\$59.35 M 4 mths 10/7/02	100% 24 mths. \$93.78 M	The project experienced delays due mainly to late payment by the client, change in the scope of work, additional works brought on by damages stemming from inclement weather and tardy performance by both the client and Contractor.
22	MOTW	Flood Damaged Rehabilitation Programme. Package # 4. Lambkin Hill to Windsor Castle, Wallington Ford road and Bell Hill Road. St. Mary	Y.P. Seaton & Associates Co. Ltd.	\$46.04 M 6 mths 16/12/02	30% 25mths. \$13.62 M	The project experienced delays due mainly to late payment by the client, change in the scope of work, additional works brought on by damages stemming from inclement weather and tardy performance by both the client and Contractor.
23	MOTW	Flood Damaged Rehabilitation Programme. Contract ERF/1419/15 Lloyds Lowe Mountain St. Thomas	D.P. Enterprise Ltd	\$25.73 M 3 mths 3/11/03	95% 9 mths. \$16.84 M	It was indicative that the client was unable to motivate the contractor who showed no sense of urgency or true commitment to complete the work at any time. The site supervision, coordination, method and quality of construction were unsatisfactory, to say the least.



## Contracts Monitored 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
24	MOTW	Flood Damaged Rehabilitation Programme. Resurfacing of roadway from St. Margaret's Bat to Rock Hall All Age School Portland.	Alcar Construction and Haulage Co. Ltd.	\$39.97 M 6 mths 16/08/04	30% 4.5mths \$7.9 M	The works are progressing steadily. The delays were due to an increase in the scope of work, inclement weather and damage done by Hurricane Ivan. Project is managed properly by both contractor /client.
25	MOTW	Flood Damaged Rehabilitation Programme. Package#2 Peter's Hill and Shirley Castle to Coffee Factory Portland	Channus Block & Marl Quarry Ltd.	\$60.8 M 4.25 mths 10/01/03	20% 23.25mths. \$17.73 M	Contract was terminated due to the contractor's non-performance. Client seems unable to motivate or persuade the contractor to carry on work. Contract is an almost total failure.
26	MOTW	Flood Damaged Rehabilitation Programme. Package # 5. Fellowship to Berrydale, Church Hill Corner to Moore Park Portland	Channus Block & Marl Quarry Ltd.	\$49.99 M 4.25 mths 10/01/03	40% 23.25 mths \$20.19 M	The delays were due poor contract administration, tardy performance by the contractor, lack of adequate financial resources by the contractor that was further frustrated by late payment by the client. The contract seemed to be heading for termination.
27	MOTW	Flood Damaged Rehabilitation Programme. Package # 1. Fort Gorge to Cum See, Dover Road and Relief Road St. Mary	Y.P. Seaton & Associates Co. Ltd.	\$32.12 M 7mths 16/12/02	30 % 24 mths \$8.23 M	The client agency terminated the contract due to non-performance by the contractor.

## Contracts Monitored 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
28	MLGCD &S	EUS/034/18 Road Rehabilitation, Scotts Pass, Rhymesbury Land Settlement, Ebony Park, Longwood, Breeze Mill, Rose Hall, Clarendon	Y.P Seaton & Associates	\$29.74 M 4mths 1/1/04	100% 12 mths \$31.38 M	Inclement weather, which caused damage to work already complete and poor performance of the contractor, contributed to lengthy delays. Problems experienced acquiring Gabion Baskets and change in working designs also contributed to delays..
29	MLGCD &S	EUS Road Rehabilitation. Theford Road, Nightingale Grove and Wallens St. Catherine	Alcar Construction and Haulage Co. Ltd.	\$18.38 M 4 mths 18/02/04	100% 4.5 mths \$19.53 M	Contractor /client performed satisfactorily on the project. Slight increase in budget due to variation orders.
30	MLGCD &S	EUS/03/01 Road Rehabilitation Jones Depot, Mountain Valley, Manchester	N G Atkinson	\$5.37 M 4 mths 7/1/03	100% 12 mths \$7.8 M	Overrun was due to contract disputes and change in scope of works.
31	MLGCD &S	EUS/03/02 Road Rehabilitation Center Cut, Water Mouth, Manchester	Patrick E. Thomson ltd.	\$9.98 M 4 mths 7/1/03	100% 12 mths \$18.55 M	Overrun was due to contract disputes and change in scope of works.
32	MLGCD &S	EUS/03/03 Road Rehabilitation Silent Hill, Saw Mill, Manchester	Seematt Const. Construction Co. Ltd.	\$9.6 M 4 mths 7/1/03	100% 12 mths \$14 M	Overrun was due to contract disputes and change in scope of works.
33	MLGCD &S	EUS/03/04 Road Rehabilitation Mollison, Devon - Malton, Bakers Common Manchester	SWC Woodwork & Construction Ltd	\$17.36 4 mths 7/1/03	100% 12 mths \$32.46 M	Overrun was due to contract disputes and change in scope of works.

## Contracts Monitored

**2004**

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
34	MLGCD &S	EUS/03/05 Road Rehabilitation Forte George, Douglas, Essen Castle, St Ann	Patrick E. Thomson ltd.	\$ 23.25 M 6 mths. 1/7/03	100 10 mths \$ 36.42 M	Overrun was due mainly to tardiness and poor performance by the contractor and consultants.
35	MLGCD &S	EUS/03/06 Road Rehabilitation Dunns Ville, Free Hill, New Ground, St Ann	Patrick E. Thomson ltd.	\$ 24.97 M 6 mths. 1/7/03	100 10 mths \$ 37.87M	Overrun was due mainly to tardiness and poor performance by the contractor and consultants.
36	MLGCD &S	EUS/03/07 Road Rehabilitation Barnes Staple (St Ann)	Morris Hill ltd	\$ 5.58 M 6 mths. 1/7/03	100 5 mths \$ 11.63 M	Complete within the scheduled time frame.
37	MLGCD &S	EUS/03/08 Road Rehabilitation Mount Moriah, Clarendon	Morris Hill ltd	\$ 5.5 M 6 mths. 1/7/03	100 9 mths \$ 8.61 M	Overrun was due mainly to tardiness and poor performance by the contractor and consultants.
38	MLGCD &S	EUS/03/15 Road Rehabilitation Palmyre to Mears, Windsor Road, Piece River, Clarendon	Contract Solution	\$ 16.88 M 4mths 1/1/04	100 7 mths \$ 25.45 M	Overrun in time was due to inclement weather and remedial works necessitated by damage done to works already complete.
39	MLGCD &S	EUS/03/16 Road Rehabilitation Clington Road, Chocolate Road, Orange River, Clarendon	Contract Solution	\$ 19.63 M 4mths 1/1/04	100 7 mths \$ 34.66 M	Overrun in time was due to inclement weather and remedial works necessitated by damage done to works already complete.

## Contracts Monitored

### 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
40	MLGCD &S	EUS/03/17 Road Rehabilitation, Pennant Wood, Coxwain Road, Danks Land Settlement, Clarendon	Contract Solution	\$ 21.88 M 4mths 1/1/04	100% 7 mths \$ 33.54 M	Overrun in time was due to inclement weather and remedial works necessitated by damage done to works already complete.
41	MLGCD &S	EUS/03/19 Road Rehabilitation, Air House, Crooks Bottom, Breadnut Walk, Berkshire, St Elizabeth	Seematt Const. Construction Co. Ltd.	\$ 13.6 M 3 mths 1/1/04	100 % 9 mths \$ 25.76 M	Overrun in time was due to inclement weather and remedial works necessitated by damage done to works already complete.
42	MLGCD &S	EUS/03/20 Road Rehabilitation, Hopeton, St Elizabeth	VO & J Heavy Equipment Constr. Ltd.	\$ 5.58 M 3 mths 1/1/04	100% 9 mths \$ 8.01 M	Overrun in time was due to inclement weather and remedial works necessitated by damage done to works already complete.
43	MLGCD &S	Parochial Road Rehabilitation of Flood damaged Roads in Westmoreland PIDP/03/48, Maldon, Granville, St James	Chicon Enterprise	\$ 9.97 M 3 mths 9/1/03	100% 10 mths \$ 10.82 M	Overrun was due to change in scope of works and budgetary constraints.
44	MLGCD &S	Parochial Road Rehabilitation of Flood damaged Roads in Westmoreland PIDP/03/49, Spot Valley, Loop Road, St James	SWC Woodwork & Construction Ltd	\$ 9.69 M 3 mths 8/1/03	100% 10 mths \$ 10.10 M	Overrun was due to change in scope of works and budgetary constraints.

## Contracts Monitored 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
45	MLGCD &S	Parochial Road Rehabilitation of Flood damaged Roads in Westmoreland PIDP/03/50, Davis Avenue, Piggot Street, Peddlers Lane, Johnson Hill, Farm Heights, St James	SWC Woodwork & Construction Ltd	\$ 9.69 M 6 mths 8/1/03	100% 9 mths \$ 17.72 M	Overrun was due to change in scope of works and budgetary constraints.
46	MLGCD &S	Manchester Infirmary	Garan-tee Const. Co. Ltd.	\$ 8.04 M 6 mths. 25/08/03	100% 6 mths. \$ 8.7 M	Project satisfactorily completed on time.
47	MLGCD &S	PIDP/03/54 Parochial Road Rehabilitation of Flood damaged Roads in Westmoreland (Carawina, Strathboghie)	Sanjon Asphaltting Co. Limited	\$15.46 M 6 mths. 1/1/04	100% 9 mths. \$ 15.46 M	Overrun in time was due to inclement weather and remedial works necessitated by damage done to works already complete. Labour disputes between contractor and residents in the area also contributed to delays.
48	MLGCD &S	Rehabilitation of Parochial Roads PIDP/03/52	Y.P. Seaton & Associates Co. Ltd.	\$ 13.99 4 mths. 5/1/04	90% 12 mths. \$ 15.63	
49	MLGCD &S	Rehabilitation of Parochial Roads PIDP/03/51	Y.P. Seaton & Associates Co. Ltd.	\$ 17.29 M 5 mths 5/1/04	80 12 mths. \$ 17.6 M	
50	MLGCD &S	Parochial Road Rehabilitation, Clarendon	S.W. Woodwork & Const. Co. Ltd.	\$ 19.15 M 6 mths. 1/8/02	85 4 mths \$ 13.19 M	

## Contracts Monitored

**2004**

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
51	MOCST	Sugar/Ethanol Study	J.P. Mukherji & Associates PVT Ltd.	US\$0.19 M 4 mths. 15/11/04	20% 6 Weeks US\$0.04 M	
52	MOCST	Petrojam's LPG Contract 2004-2006	Carib LPG trading Ltd.	US\$48.01 M 2 Yrs. 10/1/04	20% 3 mths. US\$8.8 M	
53	MOEYC	Heart Trust/NTA Renovation works for New Admin. Office	Picon Construction Co. Ltd.	\$ 8.5 M 12Wks 2/3/02	100% 32Wks. \$ 8.4 M	Overrun was due mainly to short construction period, tardiness between the contractor and consultants, and lack of communication.
54	MOEYC	Youth award for excellence & Jamaican youth in concert.	Ricardo Chin Production Services	\$ 5.99 M 6 Days 15/11/04	100% 19 Days \$ 5.99 M	
55	MOEYC	Renovation & Addition to the Athletes Residence at the University of Technology.	Alpha Construction Co. Ltd.	\$ 7.04 M 3mths 6/7/04	65% 5mths \$ 4.37 M	Although being granted some extension of time, a notice of termination was issued to the contractor for failing to diligently carry out the works.
56	OPM	Nutshell Basic School	Cornwall Development & Engineers Ltd.	\$ 7.58 M 4mths. 19/10/04	5 2mths \$ 3.12 M	

## Contracts Monitored

**2004**

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
57	OPM	To design and construct Irwin High School/Irwin Primary School	WIHCON	\$ 345.7 M 9mths 14/05/03	100% 13mths \$ 358.25 M	Completed in June 2004.
58	OPM	To design and construct Green Pond Basic	WIHCON	\$ 44.38 M 8mths 3/03/03	60% 12mths \$ 30.25 M	
59	OPM	To design and construct Green Pond High School	WIHCON	\$ 217.6 M 9mths 12/05/03	68% 12mths. \$ 200.11 M	
60	OPM	To design and construct Green Pond Primary School	WIHCON	\$ 128.08 M 8mths 5/12/03	88% 12mths \$ 123.39 M	
61	OPM	Craighton All Age School Extension	Garan-tee Construction Co. Ltd.	\$ 11.74 M 6mths. 9/2/03	100% 14mths. \$ 13.38 M	Delays were due to difficulty in sourcing material, difficult site terrain and industrial dispute.
62	OPM	Arcadia to Mellerswood Rd. Rehabilitation.	Western Engineers	\$ 8.665 M 3mths. 15/03/04	95 % 3mths. \$ 7.37 M	Overrun in time was due to inclement weather and remedial works necessitated by damage done to works already complete.
63	OPM	National Housing Trust Multi-storey Car Park	Cooper and Associates Ltd.	\$ 222.47 M 10mths 29/09/04	25% 3mths. \$ 53.02 M	Based on our assessment, this project will experience overrun in construction time and costs due to the many delays experienced to date.

## Contracts Monitored

### 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
64	OPM	George Cohen Basic School Construction	W.A. Reid Construction Co. Ltd.	\$ 7.3 M 4mths. 21/04/04	99% 8mths. \$ 6.33 M	An overrun of 4 months was due to delay in the issuing of the practical completion certificate.
65	OPM	National housing Trust. Appleton Sugar Housing Project	Jatlin Construction & Associates Ltd. Infrastructure Works.	\$ 33.27 M 9mths 31/07/02	100% 24.5mths \$ 42.66 M	This contract was completed under trying circumstances and could end in arbitration.
66	OPM	Frome Sugar Housing Project, Meyersfield, Westmoreland.	D.R. Foote Construction Ltd.	\$ 149.63 12mths 3/02/02	95 % 22 mths \$224.67m	A late start up due to redesigns required by NEPA, implement weather, some tardiness on the part of the contractor and extensive additional works contributed to delays experienced on this contract.
67	OPM	The North Western Jamaica School Project- Holland High. (The construction of a High School).	WIHCON.	\$ 271.6 M 9mths 3/08/03	98 17mths \$ 229 M	
68	OPM	The North Western Jamaica School Project - Frome Technical High School. Frome Westmoreland.	WIHCON.	\$ 271.6 M 9mths 12/01/03	99% 15mths \$ 284.9 M	Completed in March 2004.



## Contracts Monitored 2004

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
69	OPM	Urban Development Corporation. The North Western Jamaica School Project - Hague Primary. Hague, Trelawny..	WIHCON Infrastructure limited.	\$ 128.08 M 6mths 5-Aug	40% 5mths \$ 45 M	
70	OPM	Urban Development Corporation. Green Grotto Caves Development Contract 1. Green Grotto, St. Ann.	S.C. Cox & Brothers Ltd.	\$ 48 M 7mths 26/07/04	0% 5mths \$ 1.5 M	
71	MOW&H	Build, operate and transfer contract for White Horses/Botany Bay/Phamphret Water Supply.	Bacchus Engineering Works Ltd.	US \$ 3.39 M 9.64mths N/A	N/A N/A N/A	Contract endorsed by the NCC but not yet awarded
72	MOW&H	Construction of 2.15 km of 400-mm diameter D.I. Pipeline. Content to Rocky Hill, Santa Cruz to St. Elizabeth.	Lloyd Bryan Construction	\$ 7.82 M 4mths 19/07/04	90% 5mths \$ 2.9 M	Contract progressed satisfactorily although delayed by inclement weather.
73	MOW&H	Construction of 1.34 km of 300-mm diameter D.I. Pipeline. Content to Rocky Hill, Santa Cruz to St. Elizabeth.	Fredrick Rodriguez & Associates.	\$ 5.82 M 4mths 26/07/04	90% 5mths \$ 2.5 M	Contract progressed satisfactorily although delayed by inclement weather.

## Contracts Monitored

**2004**

	Ministry	Contract	Contractor	Contr. Sum Duration Start Time	% Exec. Time Lapsed Cost to Date J\$M	Remarks
74	MOWH	Darliston Water Supply Project	Cooper & Assoc.	\$ 94.91 M 8 mths. 29/06/04	50% 11mths \$ 57.12 M	Delays were due mainly to inclement weather (Hurricane Ivan etc) and changes to the scope of work.
75	MOWH	Pipeline Installation and Associated Works- Huddersfield, Mango Valley & Fellowship Hall	Beaverdam Construction Co. Ltd.	\$ 23.59 M 14 Weeks 7/8/03	60% 21 mths. \$ 12.03 M	Delays were due to labour dispute, frequent breakdown of equipment, inclement weather and the late honouring of payment claims.
76	MOWH	Kingston Metropolitan Area Water Supply	Nippon Koei / Montgomery Watson HARZA	US\$13.7 M 5 Yrs. 27/02/02	11% 13 Mnths Nil	The project/contract is progressing steadily.
77	MOWH	Design and Supervision of Rural Water Supply Phase 2	H. P. Gauff Ingenieure GMPH&C	81.21 36 mths 8/1/03	60% 12 mths. EU 0.87	The project/contract is progressing steadily.
78	MOWH	Supply of Pipes, Fittings, Valves and Appurtenances. Hounslow, St. Elizabeth	Trans Carib Enterprises Ltd.	US\$ 1.88 M 10 mths 1/9/03	90% 15 mths. US\$ 1.55 M	Delays resulted from problem relating to the establishment of Letters Credit and cash flow issues. It was estimated that the contract will be completed by May 2005.

### 3.0 MONITORING OF NON-CONSTRUCTION CONTRACTS, LICENCES, PERMITS AND CONCESSIONS

In the period under review, the Office of the Contractor General observed that while some public sector entities continued to be non-compliant others adhered to the established government procurement procedures, particularly as it relates to goods and services contracts.

Our findings mirrored those in the previous year's report. We have highlighted our interventions at the pre-contract stage, as it is in this area that our impact is greatest and most effective. Our pre-contract activities could be viewed as pre-emptive or preventative while the post-contract activities may be interpreted as curative.

In the period which is under review, contracts for goods and services endorsed by the National Contracts Commission (NCC) amounted to **\$6,957,373.19**

The pre-emptive activities were limited to participation in formal procurement workshops and training modules. Nevertheless a significant amount of time was spent, one-on-one, with relevant individuals of several Ministries, Departments and Agencies, coaching them through the established best practices of procurement and divestment. We expect that this will manifest itself through improved compliance to the Government's procurement procedures.

The monitoring of the pre-contract stage includes the review of advertisements for tenders, divestment of assets, and expressions of interest, as well as vetting and assisting in the development of tender documents.

Two experiences stand out. On a positive note, the Ministry of Justice has welcomed our involvement in its procurement of goods, works and services, often from the planning stages, by seeking our advice on how best to implement the procurement process.

On the other hand, the National Lands Agency (NLA), has resisted the Office's intervention in the monitoring of the processes for the divestment of real estate.

During the period which is under review, allegations were made that the Agency had continued to divest properties contrary to Government policy. The OC-G was unable to determine whether these allegations were true as the NLA, *inter alia*, refused representatives of the OC-G both entry to its offices as well as access to its files. According to the Commissioner of Lands, these activities were outside the purview of the OC-G.

Additionally, in subsequent correspondence to the OC-G, the NLA further conveyed that it had sought legal opinion on the matter and was advised by the Attorney General's chambers that such matters were outside of the jurisdiction of the OC-G.

It should be noted that a legal opinion, that was sought by the OC-G from the Hon. Dr. Lloyd Barnett, Q.C. on a similar matter, postulated a view that was contrary to that expressed above. However the NLA's position is supported by a judgement that was handed down by Mr. Justice

Wolfe in the 1989 case of *Wright v. Telecommunications of Jamaica*. In that case, the Supreme Court of Jamaica found that the Contractor-General had no jurisdiction over contracts for the sale of land. It is instructive to note, however, that Mr. Justice Wolfe went on to state thus: "... the public interest demands that contracts such as the instant one should come within the ambit of the Contractor-General's Act."

While we acknowledge that some measures have been implemented to improve the land divestment process, it is our view that these measures are inadequate and the process of land divestment appears to lack transparency and fairness. Further, we are of the view that the current divestment of real estate is not in keeping with the procedures outlined in the Prime Minister's 1994 statement to Parliament on the matter of Land Divestment.

We recommend that in an effort to ensure consistency in the procedures of divestment of publicly-owned land, whether directly owned or owned by para-statal companies:

1. That all properties be divested through the National Land Divestment Committee.
2. Where this is not done, that the procedures established by that Committee be utilized.
3. That in every instance, the procedures must include advertisement of the property up for divestment, publication of the price and purchaser of the property;

In light of the foregoing, we strongly urge the intervention of the Cabinet and the Legislature to act with urgency to address what we regard to be a pressing issue of national importance.

## 4.0 NATIONAL CONTRACTS COMMISSION

In 2004, the National Contracts Commission, in its fifth year of operation, continued in its drive to oversee and endorse Government procurements with contract values of four million and above, as well as register works contractors and suppliers of goods and services.

The Commission also reviewed and modified some of the procedures contained in the Public Sector Procurement Handbook and these changes were documented as amendments. One such amendment requires Public Sector procuring entities to notify tenderers, in writing, whenever a decision has been taken to nullify the tender process. Another amendment provided clarification of the existing options for the evaluation of proposals for consulting services, as well as a new option that may also be utilised. These amendments were issued in March 2004 and were sent to all individuals, public and private organisations that were on record as having received a copy of the Handbook.

The Commission also developed procedures for the award of contracts in cases of an emergency. These procedures are currently before the Cabinet for their consideration.

The registration of works contractors remained one of the major activities for the Commission. Construction works contractors were offered two additional categories for registration: Building Maintenance and Industrial Maintenance. The Commission also revised the monetary limits for Grades 3 and 4 works contractors, increasing them to Twelve Million and Four Million Dollars each, respectively.

Emanating from the decision to take over the Registration of suppliers of goods and services from the Ministry of Finance and Planning, the Commission reviewed and made modification to the Ministry's registration process. Implementation of the new system commenced in April 2004.

The number of Grade 5 contractors (individual tradesmen) registered in this period is far less than what was expected. This may have been as a result of a lack of sufficient financial resources to sustain the media coverage necessary to achieve the desired effect. At the end of the year, the Secretariat began gathering data on the contracts awarded at this level, viz. \$250,000 and below. This information will be used to guide the Commission's future decisions in respect of this register.

In support of the Commission's effort to disseminate information regarding the procurement process, the Office of the Contractor-General conducted several training seminars and workshops at various ministries and agencies. The objective of the seminars and workshops was to improve the institution's capacity to effect and manage the procurement process. The seminars and the workshops were directed primarily at auditors, procurement officers and senior managers.

During the year, the Commission endorsed 206 contracts valued at J\$ 16.483 Billion. Table 2 is a summary of the contracts endorsed by the NCC

Table 2

## NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS.

07/01/2004 - 15/12/2004

YEAR	NOS	WORKS JA \$	NOS	GOODS JA \$	NOS	SERVICES JA \$	SUB-TOTAL W, G & S.
<b>2004</b>	96	1,319,193,697	41	1,885,655,440	15	812,102,801	<b>JA \$ = 4,016,951,938</b>
<b>YEAR</b>	<b>NOS</b>	<b>WORKS US \$</b>	<b>NOS</b>	<b>GOODS US \$</b>	<b>NOS</b>	<b>SERVICE US \$</b>	<b>SUB-TOTAL W, G &amp; S.</b>
<b>2004</b>	6	110,774,650	28	57,489,067	18	11,455,209	179,718,926
<b>JA EQU</b>							
<b>61.34</b>		6,794,917,031		3,526,379,369		702,662,520	<b>JA \$ = 11,023,958,920</b>
<b>YEAR</b>	<b>NOS</b>	<b>WORKS UK £</b>	<b>NOS</b>	<b>GOODS UK £</b>	<b>NOS</b>	<b>SERVICE UK £</b>	<b>SUB-TOTAL W, G &amp; S.</b>
<b>2004</b>			1	39,550			39,550
<b>JA EQU</b>							
<b>110.60</b>				4,374,230			<b>JA \$ = 4,374,230</b>
<b>YEAR</b>	<b>NOS</b>	<b>WORKS EURO €</b>	<b>NOS</b>	<b>GOODS EURO €</b>	<b>NOS</b>	<b>SERVICE EURO €</b>	<b>SUB-TOTAL W, G &amp; S.</b>
<b>2004</b>	1	18,251,746					18,251,746
<b>JA EQU</b>							
<b>78.80</b>		1,438,237,584					<b>JA \$ = 1,438,237,584</b>
<b>GROSS</b>		<b>9,552,348,312</b>		<b>5,416,409,039</b>		<b>1,514,765,321</b>	<b>JA \$ = 16,483,522,672</b>

## 5.0 COMMUNICATION AND PUBLIC SECTOR PROCUREMENT TRAINING

In 2004, the Office of the Contractor-General continued its efforts to assist in training public sector entities in best practices of government procurement. The Office participated in nine training seminars during the year. (See table 3 on Training below).

The PowerPoint presentation that is typically utilized at the seminars was revised to ensure that the most up-to-date information is presented in a format which is comprehensive and interesting, hence reinforcing the various procurement procedures.

**Table 3**  
**Training and Dissemination of Information**

<b>Agency/Organisation</b>	<b>Training/Information</b>	<b>Date</b>
Professional Associations: Incorporated Master Builders, Electrical Contractors and Jamaica Air-Conditioning and Refrigeration and Ventilation	Meeting to discuss contents of Application Forms for Grades 1-4 and Grade 5; and Quick Guide and Procurement Matrix	March 11
Mount St. Vincent University (MSVU)	MSVU Principals Educational Support Project (PESP) – Public Sector Procurement. - assisted by Ministry of Education with Financial Expenditure component	April 1
Ministry of Local Government, Community Development and Sport	Public Sector Procurement Seminar	May 31
Ministry of National Security	Public Sector Procurement Seminar	July 29
Jamaica Library Service	Public Sector Procurement Seminar	October 7
National Housing Trust	NHT Manager’s Workshops – presentations on “Procurement Policies and Regulations”	November 18 and 24
Mount St. Vincent University (MSVU)	MSVU Principals Educational Support Project (PESP) – Public Sector Procurement. Assisted by Ministry of Education with Financial Expenditure component	November 19 and 26 (Kingston and Montego Bay)

The Office of the Contractor General sees the seminars as an effective tool to :

1. Improve understanding of the Public Sector Procurement Process;
2. Increase knowledge of the Government of Jamaica public sector procurement guidelines as established by the National Contracts Commission and contained within the Handbook; and
3. Highlight the ways in which public sector organizations are expected to conduct the procurement process.

An information CD-ROM was created, mainly for inclusion in the Public Sector Handbook. However, the Office thought it would be useful to include other information, for example the current PowerPoint Presentation, National Contracts Commission forms and links to relevant web sites.

The Office has previously developed informational booklets from the Handbook, viz. A Quick Guide to Works Contracts and an Accompanying Matrix. Towards the end of the year, it was decided, partly due to requests made by some client agencies, to develop additional booklets of different areas of the guidelines for fast, easy-to-read reference.

Plans and production for an in-house newsletter were initiated. The newsletter had been in the pipeline for some time but was deferred because of time and cost constraints. It is intended that the newsletter will be a medium for staff members to express their views as well as to promote communication and cohesiveness internally. The first issue is scheduled for publication in March 2005.



## **6.0 INFORMATION SYSTEMS**

During 2004, the Information Systems Department made improvements to its three web sites, its Contracts Management System, the customized application software for performing its core functions, viz. the Office of the Contractor General, the National Contracts Commission, and the Procurement Notice Board. Revitalization of the Office's intranet is under way.

### **Contracts Management System**

The development of an automated system for the registration of (goods and services) suppliers was completed and tested in April. This resulted in the system being used by the Technical Services Department to register and generate an up-to-date List of Suppliers of goods and services.

Despite setbacks experienced in the system for the registration of works contractors, users were able to perform considerable testing and give feedback for improvements in its functioning. The improvements are being incorporated into the design and development of the system.

The system is also being used to store and process submissions for contract awards. Data which is comprised of the decisions of the Sector Committees as well as the decisions of the NCC itself, is also being stored.

The facility to generate various reports is also available to the users. In time, these reports will be utilized in the Office's data analyses and decision-making processes.

### **Web Sites**

#### **Contracts Commission and the Procurement Notice Board**

To date we have:

- Developed a database search facility for suppliers of Goods and Service.
- Utilised our web server as an off site backup server for the Contracts Management System.
- Continuously maintained and updated information.
- Increased the number of Government Agencies who use the Procurement Notice Board for posting their invitations to tender.

### **Intranet**

A significant amount of time has been spent in restructuring and updating the Office of the Contractor General's Intranet. This task, when completed, will improve inter-staff and inter-departmental communications as well as allow for on-line performance of administrative duties utilizing the Office Management and Staff Management Systems.

## 7.0

**APPROPRIATION ACCOUNT**  
**OFFICE OF THE CONTRACTOR-GENERAL**

Account of the sums expended as compared with the sums approved for the service of the Office of the Contractor-General in the year ended 31st March, 2004

SERVICE	TOTAL APPROVED ESTIMATE	EXPENDITURE	EXPENDITURE COMPARED WITH ESTIMATE	
			MORE THAN	LESS THAN
	\$	\$	\$	\$
<b>Head No. 04000 - Office of the Contractor-General</b>				
21 -Compensation of Employees				
Original Estimate	37,888,000.00			
1st. Supplementary	1,477,000.00	39,365,000.00	37,728,830.92	1,636,169.08
22 -Travel Expenses & Subsistence				
Original Estimate	7,100,000.00			
1st. Supplementary	378,000.00	7,478,000.00	7,295,609.18	- 182,390.82
23 -Rental of Property, Machine & Equipment				
Original Estimate	2,979,000.00			
1st. Supplementary	610,000.00	3,589,000.00	3,581,317.50	7,682.50
24 -Public Utility Services				
Original Estimate	2,036,000.00			
1st. Supplementary	500,000.00	2,536,000.00	2,342,216.68	193,783.32
25 -Purchase of Other Goods & Services				
Original Estimate	6,272,000.00			
1st. Supplementary	-	6,272,000.00	6,886,348.89	614,348.89
28 -Retiring Benefits				
Original Estimate	13,338,000.00			
1st. Supplementary	-	13,338,000.00	12,155,187.57	- 1,182,812.43
31 -Purchase of Equipment				
Original Estimate	585,000.00			
1st. Supplementary	-	585,000.00	1,501,413.99	916,413.99
<b>Total Head No. 0400</b>	<b>73,163,000.00</b>	<b>71,490,924.73</b>	<b>1,530,762.88</b>	<b>3,202,838.15</b>
Surplus to be surrendered to Consolidated Fund		<b>\$1,672,075.27</b>		
CONTRACTOR-GENERAL				

## 7.1 Explanation of the Causes of Variation between Approved Estimates and Expenditure

### 21 - Compensation of Employees

The under-expenditure of \$1,636,169.08 was due to the non-payment of monthly statutory deductions by the Accountant General's Department of \$653,365.22 for the period August 2003 to March 2004. The balance of \$982,803.86 is an over-estimation in the approved estimates.

### 22 - Travel Expenses and Subsistence Allowance

The under-expenditure of \$182,390.82 resulted from savings of Motor Vehicle Allowance due to the retirement of staff members.

### 23 - Rental of Property, Machine

The under-expenditure of \$7,682.50 was the result of an overestimation in the approved estimates.

### 24 - Public Utility Services

The under-expenditure of \$193,782.32 was the result of a special effort to control the use of electricity in the office.

### 25 - Purchases of Other Goods and Services

The over-expenditure of \$614,348.89 was due to a cut in the requested allocation of \$230,000.00 and an increase in the cost of goods and services over the period.

### 28 - Retiring Benefits

The under-expenditure of \$1,183,812.43 was a result of the decision by some members of staff to withdraw their request to be paid one (1) year gratuity during the financial year.

### 31 - Purchase of Equipment

The over-expenditure of \$916,413.99 was due to an internal decision to utilize the surplus accumulated by acquiring furniture and equipment, which as approved by the Board of Survey in the Ministry of Finance & Planning. This is in keeping with procedures for virement on circular number 11 dated November 13, 2003.

.....  
Derrick McKoy  
Contractor-General  
2004 September 30

*"I have examined the above Account for the year ended 31st March, 2004 in accordance with the Financial Administration and Audit Act. I have obtained all the information and explanations that I required. In my opinion, proper accounting records were kept, and I certify, as a result of my audit, that the attached Account is a fair representation of the financial transactions for the year".*

Sgd. A.P. Strachan  
Auditor General  
2004 October 13

**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<p style="text-align: center;"><b><u>BASIC INFORMATION</u></b></p> <p>CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION</p>	<p style="text-align: center;"><b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b></p> <p>PRE-QUALIFICATION : INVITATION/EVALUATION TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD AWARD : FAIRNESS/IMPARTIALITY/MERIT</p>
<p><b>MINISTRY OF AGRICULTURE</b></p> <p><b>AGRICULTURE SUPPORT SERVICES PROJECT (A.S.S.P)</b></p> <p><b><u>Refurbishing of the Bodles Research Station Main Building</u></b></p> <p>Refurbishment inclusive of the general strengthening of foundation, roofs, rehabilitation and related works.</p> <p>Old Harbour, St. Catherine</p> <p>Contract Sum: \$7.17 M</p>	<p>This contract, funded through an IDB Loan, was originally advertised in March 2002 but was abandoned by the Ministry because of inadequacies identified in the tender process.</p> <p>In July 2003, a new selective tender process was initiated via national advertisement, and three contractors returned completed tenders by the August 8 public opening deadline.</p> <p>The agency recommended Cornwall Development &amp; Engineers Ltd. for the award of the contract, and the NCC subsequently endorsed this.</p> <p>The procedure adopted was fair, impartial and the award based on merit.</p>

**ANNUAL REPORT**  
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<b><u>BASIC INFORMATION</u></b>	<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF COMMERCE</b> <b>SCIENCE &amp; TECHNOLOGY</b> <b>(WITH ENERGY)</b>	<p>An advertisement was placed in the newspapers in May 2004 inviting suppliers to submit tenders for the supply of LPG to Petrojam (CIF contract). The contract period would be either one or two years.</p> <p>Tender documents were purchased by eight foreign suppliers and faxed to one local supplier.</p> <p>No response was received from the local company and only two foreign suppliers returned tenders.</p> <p>The evaluation of the tenders resulted in a recommendation for the contract to be awarded to the lowest tenderer, Carib LPG Trading. The National Contracts Commission endorsed the recommendation that the contract be awarded. The contract period is for two years and commenced 1<sup>st</sup> October 2004.</p>
<b>PETROLEUM CORPORATION OF</b> <b>JAMAICA</b>	
<b>LPG contract 2004 to 2006</b> Supply of Butane and Propane Liquefied Petroleum Gas  New Port West Terminal Kingston  <b>Contract Sum: US\$ 48.01 M</b>	

**ANNUAL REPORT**  
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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF COMMERCE</b> <b>SCIENCE &amp; TECHNOLOGY</b> <b>(WITH ENERGY).</b>	<p>Expressions of Interest were invited from local and foreign entities by public advertisement. Seventeen entities submitted Expressions of Interest. After evaluating the Expressions of Interest received, proposals were invited from those entities that had achieved a minimum score of 70 per cent; the six that qualified had submitted their proposals by the closing date of 26<sup>th</sup> July, 2004.</p> <p>The proposals having been evaluated, recommendation was made for the contract to be awarded to the highest ranked bidder, J. P. Mukherji &amp; Associates PVT Limited of India. The NCC endorsed this recommendation.</p> <p>The award of the contract was fair and based on merit.</p>
<b>PETROLEUM CORPORATION OF</b> <b>JAMAICA</b>	
<p style="text-align: center;"><b><u>Sugar/Ethanol Study</u></b></p> <p>Restoring the viability of the sugar industry through Ethanol production and Bagasse-based co-generation power.</p> <p style="text-align: center;"><b>Kingston</b></p> <p><b>Contract Sum: US \$0.19 M</b></p>	
<b>MINISTRY OF EDUCATION</b>	<p>Tenders were invited via national advertisement and the 13 contractors who purchased tender documents returned completed tenders by the set public opening deadline.</p> <p>Six Tenders were deemed non-responsiveness and evaluation of the three lowest responsive tenders revealed substantial arithmetical errors, which ultimately resulted in the withdrawal of the lowest tender.</p> <p>It was recommended that Alpha Construction Company Ltd. be awarded the contract. This was subsequently endorsed by the NCC.</p> <p>The procedure adopted was fair, impartial and the award based on merit.</p>
<b>UNIVERSITY OF TECHNOLOGY</b>	
<p><b><u>Renovation and Extension to the Athletes' Residence</u></b></p> <p>The works comprise demolition and alterations, earthworks, reinforced concrete works, windows, doors and related plumbing and electrical fixtures and fittings.</p> <p style="text-align: center;">Papine, St. Andrew</p> <p><b>Contract Sum: \$7.04 M</b></p>	

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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF FINANCE AND PLANNING</b>	<p>Six tenders were received in response to a national advertisement published by JSIF. These were recorded at the public opening on 14<sup>th</sup> April, 2004.</p> <p>One tender was rejected as it failed to meet JSIF's post-qualification exercise. The evaluation of the remaining tenders resulted in a recommendation for award to the lowest responsive tenderer. The NCC endorsed the recommendation and the contract was awarded to Cornwall Development</p> <p>The procedure was fair, impartial and the award based on merit.</p>
<b>JAMAICA SOCIAL INVESTMENT FUND</b>	
<p style="text-align: center;"><b><u>Nutshell Basic School</u></b></p> <p>Erection of two classrooms with kitchen and sanitary facilities.</p> <p style="text-align: center;">Ewarton, St Catherine</p> <p><b>Contract Sum: \$7.58 M</b></p>	
<p style="text-align: center;"><b><u>Arcadia to Mellerswood Roads Rehabilitation</u></b></p> <p>Upgrading of 2.7 km of roadways. The works include scarifying, reshaping, repairing sub-base and constructing drainage facilities.</p> <p style="text-align: center;">St. James</p> <p><b>Contract Sum: \$8.67 M</b></p>	<p>On November 11<sup>th</sup> , and December 5<sup>th</sup> , 2003, JSIF invited contractors registered with the National Contracts Commission to submit tenders.</p> <p>At the public opening, six tenders were received, two of which were non-responsive. After evaluation, the tender submitted by Garan-Tee Construction Co Ltd. was recommended for award. This was subsequently endorsed by the NCC.</p> <p>The procedure was fair, impartial and the award based on merit.</p>

**ANNUAL REPORT**  
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<p style="text-align: center;"><b>MINISTRY OF FINANCE AND PLANNING</b></p>	
<p style="text-align: center;"><b>JAMAICA SOCIAL INVESTMENT FUND</b></p>	
<p style="text-align: center;"><b><u>George Cohen Basic School</u></b> Construction of four (4) classrooms, kitchen and sanitary facilities</p> <p style="text-align: center;"><b>Portland</b></p> <p><b>Contract Sum: \$7.29 M</b></p>	<p>JSIF invited contractors registered with the National Contracts Commission (NCC) via national advertisement to tender in November 2003.</p> <p>Four tender documents were received and opened publicly.</p> <p>During preliminary examination, one tender was rejected as the contractor was not registered with NCC at the time of return of tender.</p> <p>The remaining three tenders were responsive. On evaluation, arithmetical errors were found and when corrected, the rankings were changed. The contractors all stood by the corrected tender sum.</p> <p>W. A. REID Construction Co Ltd., the lowest tenderer after corrections, was recommended which was endorsed by the NCC and the contract was awarded.</p> <p>The procedure was fair, impartial and the award based on merit.</p>



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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF HEALTH</b>	<p>Tenders were invited via national advertisements on November 12<sup>th</sup> and 14<sup>th</sup> 2003, and nine contractors purchased documents.</p> <p>At the public opening on the tender return date of 3<sup>rd</sup> December, 2003, six responses were recorded for evaluation by consultant Alberga Graham Jamaica. During evaluation the lowest tenderer withdrew after arithmetical errors were identified in his tender.</p> <p>The second lowest tender, submitted by WG Walters Construction Co. Ltd., also had minor errors but the Company stood by the tender sum. Following further clarification, this company was recommended for the award of the contract.</p> <p>This recommendation was forwarded to the NCC, who gave it their endorsement.</p> <p>The procedure adopted seemed fair, impartial and the award based on merit.</p>
<b>SOUTHERN REGIONAL HEALTH AUTHORITY</b>	
<b>Renovation &amp; Extension to A&amp;E Dept., Black River Hospital</b>  The works include reinforced framed concrete construction with reinforced flat and pitched timber roofs, porcelain floor tiles, internal block and drywall partitions inclusive of electrical installation, air conditioning and the provision of Medical Gases.  <b>Black River, St. Elizabeth</b>  <b>Contract Sum: \$29.99 M</b>	

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<p style="text-align: center;"><b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b></p>	<p>Tender invitation via national advertisement was published for NCC registered contractors to submit tenders.</p> <p>Ten tenders were recorded at the public opening on 14th August, 2003. During evaluation, four tenders were found to be non-responsive. The remaining six tenders were analyzed and arithmetical errors were corrected.</p> <p>The lowest responsive tender, submitted by Alcar Construction &amp; Haulage Co. Ltd.; was recommended for the award of the contract. The NCC endorsed the recommendation and after Cabinet's approval the contract was awarded.</p> <p>The procedure adopted was fair and the award based on merit.</p>
<p style="text-align: center;"><b>MLGCD&amp;S</b></p>	
<p style="text-align: center;"><b>GOJ/EU Stabex Fund</b></p> <p><b><u>Parochial Roads Rehabilitation</u></b></p> <p>The works include realignment and reshaping of the carriageway inclusive of drains, culverts and related works.</p> <p>Thetford Road, Nightingale Grove and Wallens St. Catherine.</p> <p><b>Contract Sum: \$18.37 M</b></p>	

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<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>	<p>Contractors with a minimum NCC Grade 3 in the General Road Works were invited, via national advertisement on 29<sup>th</sup> June, and 2<sup>nd</sup> July in 2003, to tender on contracts to rehabilitate a number of roads in three packages in Clarendon:</p> <p>EUS/03/15 – Palmyra, Mears, Windsor, Peace River, Santa Bullocks.</p> <p>EUS/03/16 - Orange River, Wiltshire, Collington, Chocolate.</p> <p>EUS/03/17 - Pennant Wood, Coxwain, Danks</p> <p>At the scheduled public opening, 22 tenders were recorded for the three packages. Two of the tenderers did not include a tender bond and were deemed non-responsive.</p> <p>The three lowest responsive tenders for each package was subjected to detailed evaluation and the following recommendations were made:</p> <p>EUS/03/15 - Construction Solution Ltd.</p> <p>EUS/03/16 - Construction Solution Ltd.</p> <p>EUS/03/17 Construction Solution Ltd.</p> <p>These recommendations were endorsed by the NCC and the contracts awarded.</p> <p>The procedure adopted was fair and the award based on merit.</p>
<b>MLGCD&amp;S</b>	
<p style="text-align: center;"><b>GOJ/EUStabex Fund</b></p> <p><b><u>Parochial Roads Rehabilitation</u></b></p> <p style="text-align: center;"><b><u>EUS/03/15 - 17</u></b></p> <p>The realignment and re-shaping of approximately 17.47km of road inclusive of the construction of new drains and catchment basins.</p> <p style="text-align: center;">Clarendon</p> <p><b>Contract Sums:</b>  <b>EUS/03/15 - \$16,880,565.00</b>  <b>EUS/03/16 - \$9,630,580.00</b>  <b>EUS/03/17 - \$21,883,555.00.</b></p>	

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<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>	<p>Seven contractors responded to a selective tender invitation published via national advertisement on 29<sup>th</sup> June, and 2<sup>nd</sup> July, 2003. The public opening recorded that one contractor did not include a valid tender bond and was subsequently deemed ineligible to participate in the tender process.</p> <p>The three lowest responsive tenders were then subjected to detailed evaluation. After errors found were corrected, the third ranked tender, as recorded at the tender opening, became the lowest responsive tender. Subsequently, this contractor had exceeded the allowed total contract value set for his grade and was therefore not considered for the award.</p> <p>Based on the foregoing, it was recommended that the award be made to the second lowest responsive tender. This was endorsed by the NCC and later approved by Cabinet and the contract was awarded to Y.P. Seaton &amp; Associates Ltd.</p> <p>The procedure adopted was fair and the award based on merit.</p>
<b>MLGCD&amp;S</b>	
<p style="text-align: center;"><b><u>GOJ/EUStabex Fund</u></b></p> <p style="text-align: center;"><b>Parochial Roads Rehabilitation</b></p> <p style="text-align: center;"><b><u>EUS/03/18</u></b></p> <p>Rehabilitation of the following Roads:            Scotts Pass, Breeze Hill-Kraal Pass,            Rhymesbury Land Settlement,            Longwood, Rhymesbury-Ebony Park,            Rose Hall to Sandy Bay.</p> <p style="text-align: center;"><b>Clarendon</b></p> <p><b>Contract Sum: \$29.74 M</b></p>	

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<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>	<p>Contractors with a minimum NCC Grade 3 in the General Road Works were invited on 29<sup>th</sup> June, and 2<sup>nd</sup> July, 2003 via national advertisement to tender on contracts to rehabilitate five roads in two packages in Manchester:</p> <p>EUS/03/19 - Air house, Crooks Bottom, Breadnut Walk, Berkshire</p> <p>EUS/03/20 - Hopeton</p> <p>At the scheduled public opening, 21 tenders were recorded for the two packages. Two of the tenders did not include tender bonds and were deemed non-responsive.</p> <p>The three lowest responsive tenders for each package was subjected to detailed evaluation and the following recommendations were made:</p> <p>EUS/03/19 - Seematt Construction Company</p> <p>EUS/03/20 – V.O. &amp; J. Heavy Equipment Construction Ltd</p> <p>These recommendations were endorsed by the NCC and the contracts awarded.</p> <p>The procedure adopted was fair and the award based on merit.</p>
<b>MLGCD&amp;S</b>	
<p style="text-align: center;"><b><u>GOJ/EUStabex Fund</u></b></p> <p style="text-align: center;"><b>Parochial Roads Rehabilitation</b></p> <p style="text-align: center;"><b><u>EUS/03/19-20</u></b></p> <p>The works include realignment and reshaping of the carriageway inclusive of drains, culverts and related works.</p> <p>Rural Roads in St. Elizabeth</p> <p><b>Contract Sum:</b></p> <p><b>EUS/03/19 - \$13,600,045.00</b></p> <p><b>EUS/03/20 – \$5,581,613.00</b></p>	

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<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>	
<b>MLGCD&amp;S</b>	
<b><u>Parish Infrastructure Development Project</u></b> <b><u>PIDP/03/48-50</u></b> The works include realignment and reshaping of the carriageway inclusive of drains, culverts and related works. <p style="text-align: center;">St. James</p> <b>Contract Sums:</b> <b>PIDP/03/48 - \$9,970,717.00</b> <b>PIDP/03/49 \$9,694,760.00</b> <b>PIDP/03/50 \$17,716,815.00</b>	<p>Contractors with a minimum NCC Grade 2 in the General Road Works were invited via national advertisement to tender on contracts to rehabilitate nine roads in three packages in St James:</p> <p>PIDP/03/48 - Maldon, Granville            PIDP/03/49 - Spot Valley, Loop Road            PIDP/03/50 - Davis Avenue, Piggot Street, Peddlars lane, Johnson Hill, Farm Heights</p> <p>Invitations for bids were advertised in the two daily newspaper on the 19<sup>th</sup> and 22<sup>nd</sup> January 2003.</p> <p>At the scheduled public opening, 14 tenders were recorded for all three packages. One of the tenders did not include a tender bond and was deemed non-responsive.</p> <p>The three lowest responsive tenders for each package was subjected to detailed evaluation and the following recommendations were made:</p> <p>PIDP/03/48 - Chicon Enterprise            PIDP/03/49 - S.W.C. Woodwork            PIDP/03/50 - S.W.C. Woodwork</p> <p>These recommendations were endorsed by the NCC and the contracts awarded.</p> <p>The procedure adopted was fair and the award based on merit.</p>

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<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>	<p>Tenders were published via national advertisement on 22<sup>nd</sup> and 25<sup>th</sup> June 2003 for NCC-registered as well as PIDP pre-qualified contractors in Grades 1 and 2, to tender on this project. At the public opening, eight tenders were recorded.</p> <p>All eight tenders were found to be responsive and the three lowest were subjected to detailed evaluation. The contractor submitting the lowest responsive tender was subsequently recommended for the award of the contract. This was endorsed by the NCC and later approved by Cabinet and the contract was then awarded to Sanjon Asphaltting Co Ltd.</p> <p>The procedure adopted was fair, impartial and the award based on merit.</p>
<b>MLGCD&amp;S</b>	
<b>Parish Infrastructure Development Project</b> <b><u>PIDP/03/54</u></b> <p>The works include realignment and reshaping of the carriageway inclusive of drains, culverts and related works.</p> <p>Carawina, Strathbogie Westmoreland</p> <p><b>Contract Sum: \$15.46 M</b></p>	
<b>Parish Infrastructure Development Project</b> <b><u>PIDP/04/65</u></b> <p>The works include realignment and reshaping of the carriageway inclusive of drains, culverts and related works</p> <p>Village Road and Somerset Road. St. Thomas</p> <p><b>Contract Sum: \$13.23 M</b></p>	<p>Tenders were published via national advertisement for NCC-registered as well as PIDP pre-qualified contractors in Grades 1 and 2, to tender on this project. At the public opening, eight tenders were recorded.</p> <p>All eight tenders were found to be responsive and the three lowest were subjected to detailed evaluation. The contractor submitting the lowest responsive tender was subsequently recommended for the award of the contract. This was endorsed by the NCC and later approved by Cabinet and the contract was then awarded to Seematt Construction Co. Ltd.</p> <p>The procedure adopted was fair, impartial and the award based on merit.</p>

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<b><u>BASIC INFORMATION</u></b>	<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>	<p>Invitation was published in two daily newspapers on May 30, and June 2, 2004 for interested NCC registered contractors to return tenders by 30<sup>th</sup> June. 2004.</p> <p>Six tenders were recorded and all were responsive and subjected to detailed evaluation. The five lowest tenders received ranged from 19.74% to 24.65% below the engineer's estimate of \$18.68m. It was felt that the engineer's estimate was high and that the lowest tender of Asphaltting Specialists Ltd. was adequate to complete the job.</p> <p>The NCC supported this recommendation and the contract was awarded.</p> <p>The procedure adopted was fair and the award based on merit.</p>
<b>MLGCD&amp;S</b>	
<p style="text-align: center;"><b><u>Parish Infrastructure Development Project</u></b> <b><u>PIDP/04/67</u></b></p> <p>The works include realignment and reshaping of the carriageway inclusive of drains, culverts and related works.</p> <p style="text-align: center;">Roselle, Seaforth Housing Scheme Road, Catholic Lane.</p> <p style="text-align: center;"><b>St. Thomas</b></p> <p><b>Contract Sum: \$14.08 M</b></p>	



**ANNUAL REPORT**  
**PRE-CONTRACT PROCESS**

KEY: N/A - NOT AVAILABLE

<p style="text-align: center;"><b><u>BASIC INFORMATION</u></b></p> <p>CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION</p>	<p style="text-align: center;"><b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b></p> <p>PRE-QUALIFICATION : INVITATION/EVALUATION TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS BOND/OPENING/ EVALUATION/ VALIDITY PERIOD AWARD : FAIRNESS/IMPARTIALITY/MERIT</p>
<p style="text-align: center;"><b>MINISTRY OF NATIONAL SECURITY</b></p> <p><b><u>Convalescent Home for Jamaica Constabulary Force</u></b></p> <p>Remodel existing building to increase the area from 190m<sup>2</sup> to 460m<sup>2</sup>.</p> <p>High Street, Black River St Elizabeth.</p> <p><b>Contract Sum: \$23.28 M</b></p>	<p>Tenders were invited via national advertisement on April 25, 2004 and seven tenders were recorded at the public opening.</p> <p>Two tenders failed to meet set responsiveness criteria and were rejected. One failed to submit a tender security and the other tender sum exceeded the limits of the grade in which the contractor was registered.</p> <p>After evaluation the recommendation was made for the contract to be awarded to the lowest responsive tender submitted by Garan-Tee Construction Ltd.</p> <p>The NCC endorsed this recommendation and, after, Cabinet gave its approval the contract was awarded.</p> <p>The procedure adopted was fair, impartial and the award based on merit.</p>

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**PRE-CONTRACT PROCESS**

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<b><u>BASIC INFORMATION</u></b>	<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF TRANSPORT &amp; WORKS.</b>	<p>The PAJ used national advertising to publish tender notices for contractors to tender for the Electrification of cranes.</p> <p>At the public opening on 22<sup>nd</sup> January, 2004 four tenders were opened and recorded.</p> <p>All of the tenders submitted were responsive, but detailed evaluation uncovered deficiencies in the lowest tender. As a result of these deficiencies and the tender sum being 45.5 % below the engineer's estimate, this offer was not considered.</p> <p>Recommendation was made for the award of the contract to the second lowest responsive tenderer, J H Dunstan &amp; Associates.</p> <p>The NCC supported this recommendation and the contract was awarded.</p> <p>The procedure adopted was fair and the award based on merit.</p>
<b>PORT AUTHORITY OF JAMAICA</b>	
<p><b><u>Retro-fit Shore Based Cranes and Electrification of Gantry Cranes</u></b></p> <p>Installation, connection of meters, conduit 220/110 volts cables, control cables and make connection to the equipment</p> <p style="text-align: center;">Kingston Container terminal</p> <p><b>Contract Sum: \$8.89 M</b></p>	
<p><b><u>KCT - Administration Building - Car park</u></b></p> <p>The works include asphaltic concrete paving of a car park, erection of guardhouses and works to boundary wall.</p> <p style="text-align: center;">Newport West, Kingston</p> <p><b>Contract Sum: \$31.13 M</b></p>	<p>An invitation to tender was published in the press on Saturday, 24<sup>th</sup> July, 2004, to NCC registered contractors with a return date of Monday, 9<sup>th</sup> August, 2004.</p> <p>At the public opening, five tenders were recorded. Detailed evaluation revealed errors in all tenders and when contacted all the contractors stood by their tenders.</p> <p>The lowest responsive tender submitted by Pavement &amp; Structures Ltd. was recommended for the award. This was endorsed by the NCC and later approved by Cabinet and the contract was awarded.</p> <p>The procedure was fair and the award based on merit.</p>

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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF TRANSPORT &amp; WORKS.</b>	
<b>PORT AUTHORITY OF JAMAICA</b>	
<b><u>Oracle I-Receivables Module &amp; KCT Re-engineering System</u></b>  Re-engineering the billing and collection support system at Kingston Container Terminal  <p style="text-align: center;"><b>Kingston</b></p> <b>Contract Sum: US \$131,000.00</b> (consulting services)  <b>Contract Sum: US \$370,000.00</b> (software license)	<p>Five firms were short-listed and invited to participate in a limited tender. All five entities presented tenders and were deemed responsive. The subsequent Quality Cost Based Assessment favoured Adjoined Consulting Inc (ACI), the sole Oracle application partner in Jamaica. Also in ACI's favour was the fact that they are familiar with the PAJ system.</p> <p>The contract sum of \$130,994.00 was exclusive of reimbursables estimated at 15% of the contract. The NCC supported this recommendation and the contract was awarded.</p> <p>The Port Authority of Jamaica received the National Contracts Commission's support to utilize the sole source tender option for the Re-engineering system. Negotiations commenced with Cosmos N V and a contract (for the Cosmos Suite, which is used to manage ship-side and yard operations) was signed for the amount of US \$ 370.00.00 (GCT not included).</p> <p>The procedure adopted was fair and the award based on merit.</p>

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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/ VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>	<p>Tenders were invited from Marine Engineering firms registered with the NCC for the proposed works.</p> <p>At the public tender opening on 6th February, 2004, two tender documents were received and recorded.</p> <p>The tenders received were high in comparison to the engineer's estimate for the works. After some consideration it was decided that a re-tender exercise was not the best solution. Evaluation of the tenders resulted in a recommendation to award the contract to the lowest responsive tenderer. This action, being fair and reasonable, the NCC endorsed the PAJ submission for the award of the contract to Tank Weld Ltd.</p>
<b>PORT AUTHORITY OF JAMAICA</b>	
<b><u>Ocho Rios Cruise Ship Terminal</u></b> Construction of a T pier platform partly of reinforced concrete and pre-cast concrete  Ocho Rios, St Ann  <b>Contract Sum: \$10.64 M</b>	
<b>NATIONAL WORKS AGENCY</b>	<p>Invitation for NCC registered contractors to tender on this project was published in national newspapers on May 23<sup>rd</sup> 2004.</p> <p>Eight contractors responded to the national advertisement. and submitted tenders which were publicly opened.</p> <p>Arithmetical errors were discovered in the lowest tender, which increased the sum to \$41,240,674.00. However, it remained the lowest offer and was recommended for award. The NCC endorsed this recommendation and Cabinet approved the award of the contract to Quality Engineering &amp; Construction Co Ltd</p> <p>The procedure was fair, impartial and the award based on merit.</p>
<b><u>Flood Damage Road Rehabilitation</u></b> Realign, reshape carriageway, de-silting, base course, double surface dressing, asphalt paving, lay culverts, construct catchment basins and retaining walls.  Beecher Town to Milford via Perry Town. St Ann  <b>Contract Sum: \$41.24 M</b>	

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<p style="text-align: center;"><b>MINISTRY OF TRANSPORT &amp; WORKS</b></p>	
<p style="text-align: center;"><b>NATIONAL WORKS AGENCY</b></p>	
<p><b><u>Flood Damage Rehabilitation</u></b></p> <p>Rehabilitation includes site clearance, earthworks, storm water drains, retaining walls, base formation and road surfacing.</p> <p style="text-align: center;">Woodstock to Newmarket. <b>Westmoreland</b></p> <p><b>Contract Sum: \$107.51M</b></p>	<p>Invitation to pre-qualify and tender was advertised in local newspapers August 1<sup>st</sup> 2004. Documents were made available on 9<sup>th</sup> August, 2004.. Four tenders were received, and pre-qualification documents were opened on 20<sup>th</sup> August, 2004 and evaluated. One tender was rejected because the tenderer failed to include the financial information requested. The remaining three, were evaluated and pre-qualified, and their tender opened on 25<sup>th</sup> August, 2004.</p> <p>The evaluation report indicated that one contractor's offer had exceeded his Grade limit and could not be considered and another was not registered at the time of tendering.</p> <p>The NCC endorsed the award to the only responsive tenderer, Surrey Paving &amp; Aggregate Limited. Cabinet approved the award before contract signing.</p> <p>The procedure was fair and the award based on merit.</p>

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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF TRANSPORT &amp; WORK</b>	<p>Invitation for NCC-registered contractors to tender on this project was published in local newspapers on August 1<sup>st</sup> 2004.</p> <p>The advertisement stipulated that pre-qualification and tender documents were to be enclosed in two separate envelopes and sealed in a third. At the public opening on 20<sup>th</sup> August, 2004 six pre-qualification documents were opened and recorded.</p> <p>Two contractors failed to pre-qualify as they did not supply the requisite information. The opening of the pre-qualified contractors' tenders took place on 25<sup>th</sup> August 2004 and the tender amounts recorded.</p> <p>Chin's Construction Co. was ineligible, as they were not currently registered with the NCC. The three remaining tenders were evaluated. The consultant recommended the award of the contract to the lowest responsive tenderer.</p> <p>This recommendation was endorsed by the NCC and later approved by Cabinet. The contract was then awarded to Alcar Construction &amp; Haulage Co Ltd.</p> <p>The tender process was carried out satisfactorily and the recommendation was based on merit.</p>
<b>NATIONAL WORKS AGENCY</b>	
<p style="text-align: center;"><b><u>Flood Damage Road Rehabilitation</u></b></p> <p>The works include asphaltic concrete paving, site clearance, earthworks, storm water drainage, retaining walls and base formation.</p> <p style="text-align: center;">Lakes Pen to Independence City <b>St Catherine</b></p> <p><b>Contract Sum: \$58.99 M</b></p>	

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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>MINISTRY OF TRANSPORT &amp; WORK</b>	<p>Invitation for NCC-registered contractors to tender on this project was published in national newspapers on July 4<sup>th</sup> 2004.</p> <p>The advertisement stipulated that pre-qualification and tender documents were to be enclosed in separate envelopes and sealed in a third. Five contractors submitted tender documents, which were publicly opened. After evaluation, only two were pre-qualified.</p> <p>The lowest responsive tender submitted by General Paving Co Ltd. was recommended for the award. The NCC endorsed this recommendation and the contract awarded.</p> <p>The procedure was fair, impartial and the award based on merit.</p>
<b>NATIONAL WORKS AGENCY</b>	
<p style="text-align: center;"><b><u>Flood Damage Road Rehabilitation</u></b></p> <p>The works include realigning, reshaping carriageway, de-silting base course, double surface dressing, asphalt paving, install culverts, construct catchment basins and retaining walls.</p> <p style="text-align: center;">Darliston to New Market Westmoreland</p> <p><b>Contract Sum: \$ 26.56 M</b></p>	
<b>MINISTRY OF WATER &amp; HOUSING</b>	<p>The open tender option was used to invite contractors from Caribbean Development Bank (CDB) member countries to tender for the contract in November 2001.</p> <p>Four companies submitted tenders, which were recorded at the public opening on 7<sup>th</sup> August, 2002.</p> <p>After evaluation, it was recommended that the contract be awarded to Trans Carib Enterprises Limited, for their alternate proposal.</p> <p>The CDB gave their “no objection” to the recommendation and the National Contracts Commission endorsed the award of the contract, which was later approved by Cabinet.</p> <p>The procedure and evaluation appear to have been carried out satisfactorily, and the award was fair.</p>
<b>NATIONAL IRRIGATION COMMISSION</b>	
<p style="text-align: center;"><b><u>Development Programme Pilot Project</u></b></p> <p>Supply of Pipes and Fittings</p> <p style="text-align: center;"><b>Hounslow St. Elizabeth</b></p> <p><b>Contract Sum: US\$1.88 M</b></p>	

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<p style="text-align: center;"><b>MINISTRY OF WATER &amp; HOUSING</b></p>	<p>The Ministry of Water and Housing, by open tender invited proposals from contractors registered with NCC or from IDB member-countries. Advertisements were placed internationally via the United Nations Development Business issue No.612. The contract is a “build, operate and transfer’ (BOT), and involves the operation and maintenance of a water supply system for 5 years. Tenders were required to be returned by 3<sup>rd</sup> October, 2003, but this date was later extended to 4<sup>th</sup> December, 2003. Fourteen firms purchased tender documents and six were received by the scheduled public opening. After evaluation, Bacchus Engineering Works Ltd., the lowest responsive tenderer, was recommended for award of the contract. The recommendation was supported by the IDB, endorsed by the NCC, and subsequently approved by Cabinet. The process was fair and the award based on merit.</p>
<p style="text-align: center;"><b>CARIB ENGINEERING CORPORATION LTD.</b></p>	
<p style="text-align: center;"><b><u>White Horses/ Botany Bay/Pamphret Water Supply</u></b></p> <p>Laying of approx.17.2 Km of PVC/DI/GI pipelines (to be provided by the Ministry of Water &amp; Housing); supplying, installation and commissioning of two borehole pumps; supply &amp; erection of one 2,273,000 litres and one 500,000 litres steel tank.</p> <p style="text-align: center;">Springfield, Morant Bay and Pamphret St. Thomas</p> <p><b>Contract Sum: US \$3.39 M</b></p>	



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<p style="text-align: center;"><b>MINISTRY OF WATER &amp; HOUSING</b></p> <p style="text-align: center;"><b>CARIB ENGINEERING CORPORATION LTD</b></p> <p><b><u>TURNKEY to build, operate and transfer water supply contract</u></b></p> <p>Supply and lay approximately 14 Km of PVC /DI/GI pipes. Supply, install and commission into service 2 No 40 HP pumps. Supply and erect a 500.000 litres steel tank and related civil works.</p> <p style="text-align: center;">Cotterwood, St. Elizabeth</p> <p><b>Contract Sum: US\$2.36M</b></p>	<p>Tenders were invited from eligible contractors in IDB member countries through the United Nation Business issue No 612 on 16<sup>th</sup> August, 2003 and the local print media on 17<sup>th</sup> August, 2003. This “build, operate and transfer “ (BOT) project involves the operation and maintenance of the water supply system for a five-year period.</p> <p>Fourteen firms purchased tender document and six documents were submitted and opened.</p> <p>Evaluation of the tenders included correction of arithmetical errors and examination for responsiveness. Five tenders were subsequently deemed non-responsive due to the omission of requested documents. Bacchus Engineering Works Ltd, the only tenderer to submit a Business Plan, was recommended for the award.</p> <p>This was endorsed by the NCC and approved by Cabinet. The contract was awarded for the corrected tender sum.</p> <p>The procedure was fair, impartial and the award based on merit.</p>
<p><b><u>Huddersfield-Mango Valley Water Supply</u></b></p> <p>Installation of a 1.136 million-litre Bolted Steel Tank.</p> <p style="text-align: center;">Huddersfield/Mango Valley /Fellowship Hall  <b>St Mary</b></p> <p><b>Contract Sum: \$16.66 M</b></p>	<p>In September 2004, tenders were invited with a return date of 15<sup>th</sup> October, 2004. The date was extended to 29<sup>th</sup> October, 2004 due to hurricane ‘Ivan’.</p> <p>Three contractors submitted tenders in time for the public opening. On evaluation, it was discovered that one contractor had qualified his tender which rendered his offer non-responsive.</p> <p>Florida Aquastore, the lowest responsive tenderer, was recommended for the award of the contract.</p> <p>The National Contracts Commission endorsed the award and Cabinet approval was obtained.</p> <p>The procedure was fair, impartial and the award based on merit.</p>

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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME/DESCRIPTION</b> <b>LOCATION</b>	<b>PRE-QUALIFICATION :</b> INVITATION/EVALUATION <b>TENDER :</b> INVITATION/INSTRUCTIONS/DOCUMENTS <b>BOND/OPENING/ EVALUATION/</b> <b>VALIDITY PERIOD</b> <b>AWARD :</b> FAIRNESS/IMPARTIALITY/MERIT
<b>OFFICE OF THE PRIME MINISTER</b>	<p>NCC grade 1 contractors were invited via national advertisement to tender on the proposed project.</p> <p>Of the eight documents collected, four tenders were returned and opened on 27<sup>th</sup> January, 2004..</p> <p>After a preliminary examination, the tender from HDB Construction Ltd. was deemed non-responsive. A points system of evaluation was used and this resulted in a recommendation of award to Cooper &amp; Associates Ltd.</p> <p>The points system adopted by the NHT was not the same as that recommended in the GOJ Procurement Handbook, but the methodology was fair and the recommendation based on merit. Coopers &amp; Associates were the highest ranked tenderer with 123 points.</p>
<b>NATIONAL HOUSING TRUST</b>	
<p style="text-align: center;"><b><u>MULTI-STOREY PARK</u></b></p> <p>Construction of car park on lots 2 and 3 to accommodate staff and visitors to Emancipation Park</p> <p style="text-align: center;">Park Boulevard <b>Kingston 5</b></p> <p><b>Contract Sum: \$222.47 M</b></p>	
<b>URBAN DEVELOPMENT CORPORATION</b>	<p>The UDC utilized national advertising on March 2, 2004 to invite NCC registered contractors in Grades 1 and 2 of Building Works to submit tenders.</p> <p>Up to the time of public tender opening, six tenders were received. Three were disqualified due to non-compliance with Instructions to Tenderers. Evaluation of the three remaining tenders resulted in a recommendation of the award to the lowest responsive tenderer, S.C. Cox &amp; Brothers Ltd.</p> <p>This recommendation was accepted by the UDC's Board, endorsed by the NCC and subsequently approved by Cabinet.</p> <p>The tender process was fair, and awarded based on merit.</p>
<p style="text-align: center;"><b><u>Green Grotto Caves Development</u></b> <b>- Contract 1</b></p> <p>Construction of a timber deck and ancillary area, upgrading of existing car park, construction of new walkway and bridges to caves.</p> <p style="text-align: center;">Green Grotto - St. Ann</p> <p><b>Contract Sum: \$48.00 M</b></p>	

## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF AGRICULTURE</b>  <b>AGRICULTURE SUPPORT SERVICES PROJECT (ASSP)</b>  <b>Refurbishing of the Bodles Research Station Main Building</b> The works include the general strengthening of the foundation inclusive of underpinning of walls and columns, drainage improvements around the existing building and roof rehabilitation.	B.G.W. Cawston & Partners  Cornwall Development & Engineers Ltd.  ASSP	\$7.17 M  Lump sum  21 Jan 04  5 months	100 %  6 months  \$7.24 M  \$0.07 M	Yes  Yes  No		The contractor performed diligently and achieved practical completion within a reasonable time. Variations to the Scope of Works resulted in a three-week extension of time. The cost of these variations was largely absorbed by adjustments in the provisional sums. This resulted in a marginal cost overrun that is within acceptable limits.  The contractor performed well and delivered acceptable standards of workmanship. However, this was achieved without adequate supervision on the part of the Ministry, which relied mainly on its quantity surveyor to manage the project. Despite the fact that this contract turned out well, the absence of an assigned clerk of works meant that the quality of the workmanship was largely dependent on the contractor's own professionalism. This practice should not be allowed to continue and it is recommended that qualified clerks of works be deployed at each site. Given cost constraints an alternative could be to assign a set number of sites to each clerk of works.	

## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>MINISTRY OF COMMERCE, SCIENCE AND TECHNOLOGY WITH ENERGY</b>  <b>PETROLEUM CORPORATION OF JAMAICA</b>  <u><b>LPG contract 2004 - 2006</b></u> To supply Butane and Propane Liquefied Gas  <b>Kingston</b>	None  Carib LPG Trading Ltd.  PCJ Logistics & Marketing Dept.	US\$48.01 M  Lump sum  01 Oct. 04  2 years	20%  3 months  \$US 8.85 M  Nil	No  No  No	Several shipments of Butane amounting to US\$7.15 M and Propane amounting to US\$1.7 M have been satisfactorily delivered to Petrojam over the period.	
<b>Sugar/ Ethanol Study</b>  Restoring the viability of the sugar industry through Ethanol production and Bagasse-based co-generation power.  <b>Kingston</b>	V.C. Srinatava  J.P. Mukherji & Associates PVT Ltd.  Petroleum Corporation of Jamaica	US\$0.19 M  Lump sum  15 Nov. 04  4 months	20 %  1½ months  US\$0.04 M  Nil	No  No  Yes	The consulting team came to Jamaica as agreed, conducted the requisite survey, and returned to India to prepare the inception report from the data collected. At the time of writing the procuring entity seemed satisfied with the progress.		

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE.</b>  <b>HEART TRUST/NTA</b>  <b>Renovation Works for New Administration Office</b>  The works comprise the renovation and extension of an existing building inclusive of new fixtures, air-conditioning, electrical and associated works.  <b>Papine, St Andrew</b>	B.G.W. Cawston & Partners  Picon Construction Co. Ltd.  Robert Wan B.G.W. Cawston & Partners	\$8.50M  Lump sum  02 Mar. 04  12 weeks	100 %  32 weeks  \$8.47 M  Nil	Yes  Yes  No	The overall progress of the works was affected by the late supply of material at start up. The project was also affected by inadequate communication and late instructions from the electrical consultants. These combined with a \$1.14 M variation contributed to a 20-week delay. The variation mentioned will cause a cost overrun although expenditure to date does not reflect this.  Although finishes were not the best, the general quality of the work was acceptable.		

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF EDUCATION, YOUTH &amp; CULTURE.</b>  <b>UNIVERSITY OF TECHNOLOGY</b>  <b>Renovation and Addition to the Athletes Residence</b>  The works comprise demolition and alterations, earthworks, reinforced concrete works, windows, doors and related plumbing and electrical fixtures and fittings.	UTECH  Alpha Const. Co. Ltd.  UTECH	\$7.04 M  Lump sum  07 June. 04  3 months	65 %  5 months  \$4.37 M  None	yes  Yes  Yes	This is the second successive contract with UTECH for this contractor that has not gone well. In this case, however, the conditions under which the works were to be implemented were much more favorable than the first contract.  Although the contractor received mobilization, he seemed to have had cash flow difficulties very early in the contract. Whilst this is not suggested as a reason, within a month of implementation, pre-purchasing arrangements were being discussed at site meetings. By the fourth week of implementation the project was behind schedule and, in spite of complaints from the client, progress continued to be slow.  Despite being granted an extension of time, the contractor only managed to complete 65% of the work in five months. The contract was determined for non-performance and a new contractor is expected to complete the remaining portion of the works		

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF HEALTH</b>  <b>SOUTHERN REGIONAL HEALTH AUTHORITY (SRHA)</b>  <b>Renovation &amp; Extension to A&amp;E Dept. Black River Hospital</b> The works is to construct a reinforced concrete framed building with reinforced flat and pitched timber roofs, porcelain floor tiles, internal block and drywall partitions inclusive of electrical installation, air conditioning and the provision of Medical Gases.	Alberga Graham Ja. Ltd.  W.G. Walters Construction Co.  Alberga Graham Ja. Ltd.	\$29.99 M  Lump sum  30 Aug. 04  6 months	35%  4 months  \$8.39 M  None	Yes  Yes  Yes	Work commenced on 20 <sup>th</sup> August 2004 and at the first site meeting, two months later, the project was reported to be 28% complete. All stakeholders seemed satisfied with the progress although the Architect noted that the works was a few days behind schedule.  The contractor continued to work diligently but steadily lost time and by December was 2 1/2 weeks behind. During this period, the contractor received instructions to do additional works, some of which were to remedy damages caused by Hurricane Ivan.  Four months have expired and given the additional works, it is not reasonable to expect the contractor to complete the contract as scheduled. It is therefore expected that an extension of time will be granted. The contractor has been provided with all the required additional information needed.		

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<b>MINISTRY OF INDUSTRY &amp; TOURISM</b>  <b>FACTORIES CORPORATION OF JAMAICA</b>  <u><b>Naggo Head Informatics Centre</b></u> The construction of a 4740m <sup>2</sup> four-storey steel framed building with concrete block wall panels.  <b>Naggo Head, St Catherine</b>	Apex Consultants Ltd  Tank-Weld Ltd.  Apex Consultants Ltd.	\$175.91M  Lump sum  29 July 02  9 months	100 %  19 months  \$197.86M  \$21.95M	Yes  Yes  Yes	Our 2003 Annual Report indicated that this nine-month contract was only 88% complete in December 2003 (17 months after commencement). Despite numerous warnings, this slow pace continued into January 2004. At this point, the major structural components of the building were complete, inclusive of installation of doors, windows, painting, electrical and mechanical services. The client was also under pressure from prospective tenants who had already made deposits and were anxiously waiting to occupy the building.  Upon advice from the consultants, the contract was varied to omit outstanding works, as well as those found to be unacceptable. Practical completion was then granted in February 2004 and the building taken over.  The overrun is largely due to material and labour fluctuation totaling \$18.25M. Although variations totaling \$19.86M allowed for the addition of a sewage system, this did not significantly affect the final cost due to the omissions of works earlier indicated.		



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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

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<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>Renovation &amp; Extension to the Manchester Parish Council Office.</b>  <b>Mandeville, Manchester</b>		MLGCD&S  M&M Jamaica Ltd  MLGCD&S	\$33.28 M  Lump sum  29 Apr. 03  10 months	90%  20 months  \$36.99 M  \$3.71 M	Yes  Yes  Yes	Progress on this contract continues to be slow. In 2003 the contractor managed to complete 40% of the works in eight months. Due to the poor condition of the existing building, redesigns were necessary that resulted in variations to increase the scope of works.  This year, the work has only progressed an additional 50%. It must however be noted that the increased scope of works also necessitated an extension of the contract period.  In addition to the above delays, the contractor suspended the work because of non-payment of some of its claims for work in progress.  Although additional cost to date is within acceptable limits, variations plus claims for fluctuations are expected to cause further cost increases.	

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**POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004**

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>Manchester Infirmary</b> <b><u>Repairs and Rehabilitation</u></b>  <b>Gray Ground, Manchester</b>	MLGCD&S  Garan-Tee Construction Ltd.  MLGCD&S	\$8.70 M  Lump sum  01 Sept.03  6 months	100%  7 months  \$11.26 M  \$2.56 M	Yes  Yes  Yes	Despite the one-month time overrun, this contract has progressed well. This was mainly due to the presence of adequate supervisory staff throughout the contract period.  On-site conditions necessitated an increased scope of work to include additional retaining walls. This, plus material fluctuations, contributed to the additional cost reported.  The aforementioned variations and inclement weather caused the one-month delay.		

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT</b> <b>CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF</b> <b>PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b> <u><b>EUS 03-01</b></u> The Realignment, reshaping & rehabilitation of the carriage way, inclusive of double surface dressing, the installation of retaining walls, culverts and catchment basins  <b>Jones Depot, Mountain Valley Manchester</b>	<b>MLGCD&amp;S</b>  <b>NG Atkinson</b>  <b>MLGCD&amp;S</b>	<b>\$5.38 M</b>  <b>Lump sum</b>  <b>July 03</b>  <b>4 months</b>	<b>100%</b>  <b>9 months</b>  <b>\$7.80 M</b>  <b>\$2.42 M</b>	<b>Yes</b>  <b>Yes</b>  <b>Yes</b>	<b>The contractor must be commended for completing the contract on time. Adequate supervision resulted in fairly good quality work.</b>  <b>The additional cost to date is due to an increase in the scope of works. The major items are: an increase in the overall length of the Mountain Valley road to be rehabilitated, construction of additional drainage features, a retaining wall at Mountain Valley, patching of a section of the road leading up to a school and rock excavation.</b>		
<u><b>EUS 03-02</b></u> The rehabilitation of road way including realigning and shaping carriageway and related works  <b>Center Cut, Water Mount Manchester</b>	<b>MLGCD&amp;S</b>  <b>Patrick E. Thompson Ltd</b>  <b>MLGCD&amp;S</b>	<b>\$9.98 M</b>  <b>Lump sum</b>  <b>July 03</b>  <b>4 months</b>	<b>100%</b>  <b>9 months</b>  <b>\$18.55</b>  <b>\$8.57</b>	<b>Yes</b>  <b>Yes</b>  <b>Yes</b>	<b>The works were completed in fairly good time but the quality of workmanship was inconsistent. Whilst one section was satisfactorily completed, the other was poorly done. This brings into question the level of supervision and monitoring of the project.</b>  <b>Cost overruns and delays were due, in part, to the construction of a bridge that was not a part of the original contract.</b>		

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**POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004**

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <u>EUS 03-03</u> The rehabilitation of roadway including realigning and shaping carriageway and related works.  Silent Hill, Saw Mill <b>Manchester</b>	MLGCD&S  Seemat Construction Ltd  MLGCD&S	\$9.60 M  Lump sum  14 Dec. 03  4 months	100%  4 months  \$14.00 M  \$4.40 M	Yes  Yes  Yes	The works associated with this contract have progressed well. Adequate supervision was maintained throughout implementation. This resulted in fairly good quality work and timely completion.  The increase in total cost to date was due to a decision by technical personnel of MLGCD&S and the Manchester Parish Council to strengthen some areas of the roadway with asphaltic concrete. There was also an additional amount for the fabrication and installation of a heavy-duty grill over a water catchment area. Labour and material fluctuations also contributed to escalations.		

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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <u><b>EUS 03-04</b></u> The Realignment, reshaping & rehabilitation of the carriage way inclusive of double surface dressing, the installation of retaining walls, culverts and catchment basins.	MLGCD&S  SWC Woodwork & Construction Ltd.  MLGCD&S	\$17.36 M  Lump sum  14 Aug. 03  4 months	100%  12 months  \$32.47 M  \$15.11 M	Yes  Yes  Yes	A decision was taken to extend the original scope of works to cover additional sections of the road. This is the main reason for the delays and the cost overruns recorded. Initially, because of budgetary constraints, only a particular section was targeted. However, the devaluation of the Jamaican dollar against the Euro has in effect made more local funds available under the program.  The site supervision was inadequate, resulting in very inconsistent quality of workmanship.		

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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <u><b>EUS-03-05</b></u> The Realignment, reshaping & rehabilitation of the carriage way inclusive of double surface dressing, the installation of retaining walls, culverts and catchment basins.	MLGCD&S  Patrick E Thompson  Mark Henry	\$23.25 M  Lump sum  01 July 03  6 months	100%  10 months  \$36.42 M  \$13.17 M	Yes  Yes  Yes	Progress on this contract was very slow and although the works are now complete the standard of workmanship was very poor.  Forte George Road was completed in two sections. One section was totally rehabilitated and was done fairly well. The other section was poorly patched and obviously lacked proper supervision.  An additional 1.7km of road was rehabilitated along this corridor. The variation for this additional work plus fluctuation in labour and material are responsible for the additional cost and time recorded.		

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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <u><b>EUS-03-06</b></u> The Realignment, reshaping & rehabilitation of the carriage way inclusive of double surface dressing, the installation of retaining walls, culverts and catchment basins.	MLGCD&S  Patrick E Thompson  Mark Henry	\$24.97 M  Lump sum  01 July 03  6 months	100%  10 months  \$37.87 M  \$12.9 M	Yes  Yes  Yes	Variations, inclement weather and the access road to the site are the main causes for the delays. An additional 1.9km of road was rehabilitated and a gully and culvert were built at Dunns Ville to facilitate proper drainage.  The standard of workmanship was inconsistent. Some sections of the completed roadway already require remedial work to be carried out prior to hand-over.  In addition to variations, labour and material fluctuation also contributed to the additional cost recorded.		

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		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <u><b>EUS-03-08</b></u> The Realignment, reshaping & rehabilitation of the carriage way inclusive of double surface dressing, the installation of retaining walls, culverts and Catchment basins.	MLGCD&S  Morris Hill ltd  Mark Henry	\$5.55 M  Lump sum  01 Jul 03  6 months	100%  8 months  \$8.06 M  \$3.50 M	Yes  Yes  Yes	Despite the fact that the contractor worked diligently, there was a two-month overrun in the contract period. This delay was due to inclement weather, which not only directly slowed progress but also damaged the works. As a result, the client agency varied the contract to include the erection of Gabion Basket, retaining walls and French drains to mitigate against further damage by the material fluctuations, served to inflate the contract cost.  Practical completion was granted in March 2004 and, at the time of writing, the roads were in good condition		
<b>Mount Moriah, St. Ann</b>							



## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>European Union Stabex Fund</b> <b><u>Road Rehabilitation EUS/03/15</u></b> The contract is for the realignment and reshaping of the carriage way using double surface dressing and asphalt concrete in selected areas and includes the construction of new side drains and retaining walls.	MLGCD&S  Construction Solution Ltd.  MLGCD&S	\$16.88M  Lump sum  15 Jan. 04  4 months	100 %  7 months  \$25.45M  \$8.41M	Yes  Yes  Yes	This contract has turned out fairly well, given the prevailing conditions under which it was implemented. Management of the contract was effective. This was as a result of adequate supervision throughout implementation..  Despite this however, inclement weather caused lengthy delays and cost overruns. Productive time was lost as a result of the frequent rains. When the contractor was able to work, time had to be spent repairing damaged work and clearing land slippage. Labour and material fluctuation also contributed to the additional cost incurred.  The quality of the finished work is fairly good.		

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>European Union Stabex Fund Road Rehabilitation EUS/03/16</b> The contract is for the realignment and reshaping of the carriage way using double surface dressing and asphalt concrete in selected areas and includes the construction of new side drains and retaining walls.  <b>Orange River, Wiltshire, Collington and Chocolate road Clarendon</b>	MLGCD&S  Construction Solutions Ltd.  MLGCD&S	\$19.63M  Lump sum  15 Jan. 04  4 months	100 %  7 months  \$34.91M  \$15.029M	Yes  Yes  Yes	Progress was satisfactory despite delays and cost overruns associated with inclement weather during construction. Management was effective and the supervision was adequate throughout the implementation.  The cost overruns indicated is largely due to variations necessitated by the several weather systems that affected Jamaica. As a result, additional drainage and retaining structures had to be constructed. Although there was land slippage during hurricane Ivan, no major damage was done to the roads under construction. Fluctuation in material and labour also contributed to the cost overrun recorded.	The quality of the work on the roads was fairly good.	

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>European Union Stabex Fund</b> <b><u>Road Rehabilitation EUS/03/17</u></b> The contract is for the realignment and reshaping of the carriage way using double surface dressing and asphalt concrete in selected areas and includes the construction of new side drains and retaining walls.	MLGCD&S  Construction Solution Ltd  MLGCD&S	\$21.88 M  Lump sum  15 Jan. 04  4 months	100 %  7 months  \$33.54 M  \$11.66 M	Yes  Yes  Yes	This is the third contract for this contractor in this programme. All three were executed simultaneously and all three benefited from satisfactory management and supervision.  Cost overruns were largely due to variations necessitated by the several weather systems that affected Jamaica at the time. This required the construction of additional drainage and retaining structures. Fluctuation in material and labour also contributed to the cost overruns recorded.  The quality of the finished work on the roads is fairly good. No major damage was caused by Hurricane Ivan..		
<b>Pennant Wood-Coxwain-Danks Clarendon</b>							

**ANNUAL REPORT**  
**POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004**

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<p><b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b></p> <p><b>MLGCD&amp;S</b></p> <p><b>European Union Stabex Fund Road Rehabilitation EUS 03-18.</b></p> <p>The contract is for the realignment and reshaping of the carriage way using double surface dressing and asphalt concrete in selected areas and includes the construction of new side drains and retaining walls.</p> <p>Scotts Pass Rhymesbury to Land Settlement, Rhymesbury to Ebony Park, longwood, Breeze Mill &amp; Rose Hall</p> <p style="text-align: center;"><b>Clarendon</b></p>	<p>MLGCD&amp;S</p> <p>Y P Seaton &amp; Associates</p> <p>MLGCD&amp;S</p>	<p>\$29.74M</p> <p>Lump sum</p> <p>28 July 03</p> <p>4 months</p>	<p>80 %</p> <p>12 months</p> <p>\$31.38M</p> <p>\$1.64</p>	<p>Yes</p> <p>Yes</p> <p>Yes</p>	<p></p> <p></p> <p></p>	<p>This package consists of five roads, two of which have been completed. The others are at various stages of implementation.</p> <p>Inadequate supervision by the contractor and the client, inclement weather and variations for repair of weather related damage, have contributed to the slow progress and the lengthy delays experienced.</p> <p>Despite the delays, cost overruns have been kept at a minimum. Inadequate supervision has contributed to very inconsistent standard of workmanship.</p>	

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>European Union Stabex Fund</b> <u><b>Road Rehabilitation EUS-03-19</b></u> The Realignment, reshaping & rehabilitation of the carriage way inclusive of double surface dressing, the installation of retaining walls, culverts and Catchment basins.	MLGCD&S  Seematt Construction Co. Ltd.  MLGCD&S	\$13.60 M  Lump sum  04 Jan. 04  3 months	100%  7 months  \$25.76 M  \$12.16 M	Yes  Yes  Yes	The works under this contract are complete, despite the extensive delays mainly due to heavy rains. This resulted in stoppage of works, landslides, scouring and development of soft spots in the roadway, all of which had to be repaired.  In addition to the delays caused by the rains, variation orders were also needed to build additional retaining walls and drainage features along the roadway. This was the main contributor to the high additional cost. Material fluctuation was also a factor.	Quality of workmanship was acceptable.	

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## POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b> <b>MLGCD&amp;S</b> <b>European Union Stabex Fund Road Rehabilitation EUS-03-20</b> Rehabilitation of road way including: realigning and shaping carriageway, de-silting base course, double surface dressing, asphalt paving, culverts, catchment basins and retaining walls.	MLGCD&S  VO & J Heavy Equipment Construction Ltd  MLGCD&S	\$5.58 M  Lump sum 05 Jan. 04 3 months	95%  7 months \$8.01 M \$2.43 M	Yes  Yes  Yes	The road repair was approximately 95% complete and in fairly good condition before hurricane Charlie. The subsequent floods left substantial damage to the unfinished works and required a variation order to effect repairs. This and other instances of inclement weather and materials fluctuation contributed to the recorded overruns in cost and time.  The agency has adequately carried out their responsibilities for this contract.	
<b>European Union/Stabex Fund Road Rehabilitation.</b> The realignment and reshaping of the carriageway using double surface dressing and asphalt concrete in selected areas the construction of new side drains and retaining walls. Nightingale Grove, <b>St. Catherine</b>	MLGCD&S  Alcar Construction & Haulage Co. Ltd.  MLGCD&S	\$18.37 M  Lump sum 18 Feb. 04 4 months	100 %  4 ½ months \$19.53 M \$1.16 M	Yes  Yes  Yes	This contract was satisfactorily completed despite the two week overrun. This was due mainly to changes in the scope of works, which also explains the additional cost shown.  All parties to the contract performed satisfactorily and site supervision was adequate. This resulted in fairly good standard of workmanship.		

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>Parish Infrastructure Development Programme.</b> <b><u>PIDP-03-48</u></b> The Realignment, reshaping & rehabilitation of the carriage way inclusive of double surface dressing, the installation of retaining walls, culverts and Catchment basins.  Maldon, Granville <b>St. James.</b>	MLGCD&S  Chicon Enterprises Ltd  MLGCD&S	\$9.97 M  Lump sum  01 Sept. 03  3 months	100 %  8 months  \$10.88 M  \$0.91 M	Yes  Yes  Yes	Although the roads are complete, the quality of work is not very good. This is evident as only months after completion several potholes and surface failures appeared, particularly along the road edges.  A decision by the client agency to use Microsurfacing, instead of the specified double surface dressing, caused lengthy delays as the imported component of this material arrived late. The resulting variation, plus labour and material fluctuations, contributed to the cost overruns recorded.		

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>Parish Infrastructure Development Programme.</b> <u><b>PIDP-03-49</b></u> The Realignment & reshaping the carriageway inclusive of double surface dressing, the installation of retaining walls, culverts and catchment basins.	MLGCD&S  SWC Woodwork & Construction Co Ltd  MLGCD&S	\$9.49 M  Lump sum  14 Aug. 03  6 months	100 %  8 months  \$10.06 M  \$0.57 M	Yes  Yes  Yes	All roads have been satisfactorily completed and are in good condition.  Due to the construction of a new housing scheme and school for the area, the number of heavy-duty equipment and vehicular traffic using the Spot Valley Road has increased. This may impact negatively on the road's durability.  A decision by the client agency to use Microsurfacing, instead of double surface dressing on Loop Road, was the main contributor to delays recorded on this contract as the material had to be imported from overseas.	The agency and their consultants seem to have carried out their responsibilities satisfactorily.	



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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>Parish Infrastructure Development Programme.</b> <b>PIDP-03-50</b> The Realignment & reshaping the carriageway inclusive of double surface dressing, the installation of retaining walls, culverts and Catchment basins.  Davis Avenue, Pigott Street, Peddlars Lane, Johnson Hill. <b>St James.</b>	MLGCD&S  SWC Woodwork & Construction Co Ltd  MLGCD&S	\$17.72 M  Lump sum  14 Aug. 03  6 months	100 %  8 months  \$17.72 M  None	Yes  Yes  Yes	Despite the two-month delay, the work was satisfactorily completed at an acceptable standard of workmanship. At the time of reporting there were no recorded variations or claims for fluctuations.		

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

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1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION							
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>							
<b>MLGCD&amp;S</b>							
<b>Rehabilitation of Parochial Roads P1DP/03/52.</b>	MLGCD&S	\$13.99M	90 %	Yes			
The works include realignment, reshaping carriageway, provision of base course, double surface dressing, asphalt concrete in selected areas as well as the construction of new side drains, installing culverts and construct retaining walls etc.	Y P Seaton & Associates Co Ltd	Lump sum	12 months	Yes			The works are near completion except for approximately 200 metres of road that require surface dressing. Already works that were completed have begun to deteriorate as a result of the frequent rainfall. Given existing conditions, additional drainage and retaining structures might be needed.
<b>Barnes Lane, Land Top Road. Hanover</b>	MLGCD&S	05 Jan. 04	\$15.63M	Yes			Time and cost overruns are mainly attributable to the following: 1. Clearing and bushing of roadways as a result of Hurricane Ivan. 2. Repairing of soft spots which formed as a result of the significant rainfall during the period. 3. Material fluctuation mainly in the cost of asphaltic concrete due to the increase of the price of oil.

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### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT &amp; SPORTS</b>  <b>MLGCD&amp;S</b>  <b>Parish Infrastructure Development Project</b> <b><u>PIDP/03/54:</u></b> The contract is for the realignment and reshaping of the carriageway using double surface dressing and asphalt concrete in selected areas and includes the construction of new side drains and retaining walls.	MLGCD&S  Sanjon Asphaltting Co Ltd.,  MLGCD&S	\$15.46 M  Lump sum  15 Dec. 03  6 months	100 %  9 months  \$17.73 M  \$2.27 M	Yes  Yes  Yes	These roads are completed and are generally in fair condition, as the drains incorporated in the design seem to be working well.  However, the Carawina corridor has been damaged in some areas, especially in the sections of roadway passing over culverts. Soft spots have also appeared in other areas.  The additional cost shown was due to revised scope of works (accounted for by variations) and material fluctuations.  Progress was further impeded by disputes with the local workforce regarding the rates being paid by the contractor.  The performance of the agency and its consultants was fair.		
<b>Carawina, Westmoreland.</b>							

## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF NATIONAL SECURITY</b>  <b>MINISTRY OF NATIONAL SECURITY</b>  <b>Convalescent Home for Jamaica</b> <u><b>Constabulary Force</b></u> Remodel existing building to increase the area from 190m <sup>2</sup> to 460m <sup>2</sup> .  High Street Black River <b>St Elizabeth.</b>	MODE Limited  Garan-Tee Construction Ltd  Ministry of National Security	\$23.75M  Lump sum  08 Nov. 04  7 months	17 %  2 months  \$3.96M  None	Yes  Yes  Yes		The contractor took possession of the site after receiving mobilization and was two weeks behind schedule at the end of the reporting period. This was due to the discovery of a higher than anticipated volume of rock during excavations.  As a result, the consulting Civil Engineer gave instructions for the use of “mat” blasting to excavate the pool, septic tank, and pit. Jackhammers were to be used to excavate for the foundations. These processes are very slow and could lead to significant delays.	

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <u>Roadway Resurfacing</u> The works comprise the re-alignment and resurfacing of roadway and drainage clearing.  St. Margaret's Bay to Rock Hall All Age School <b>Portland</b>	Wallace Evans Jamaica Ltd / NWA  Alcar Construction and Haulage Company Ltd.  National Works Agency	\$39.97 M  Fixed price  16 Aug. 04  6 months	38%  4 months  \$3.99.  Nil	Yes  Yes  Yes	With 67% of the time already elapsed, the contractor has much ground to cover if the completion date is to be met. Time lost, however, cannot be totally attributed to the contractor as persistent inclement weather has disrupted the works.  The contractor has worked diligently and with adequate supervision has achieved a satisfactory standard of workmanship.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b><u>Plantain Garden River Bridge.</u></b> To construct a new bridge spanning 291 feet and 34 feet overall width including carriageway, walkway with railing, abutments, wing walls steel girders and reinforced concrete deck	NWA  B & H Structures Co Ltd  NWA	\$27.16M  Lump sum  03 Sept 01  24 months	97 %  40 months  \$33.48M  \$6.32M	Yes  Yes  Yes	Past Annual Reports have highlighted the poor management of this project by both the Agency and the contractor.  The contractor's poor management of the project has continued to affect the progress of the works. As a result, a warning of termination has been issued to the contractor.  The agency made improvements in honoring claims in 2004, but the contractor's performance remained unsatisfactory. The contractor was granted a three-month extension of time. This increased the contract period to 27 months leaving the contractor responsible for delays in excess of 13 months. The contractor is likely to pay liquidated damages.  Expenditure to date is already reporting an overrun and this is expected to increase as variation and fluctuations presently total \$12.72M.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <u>Stvxx River Bridge</u> Construction of one (1) ten-metre wide by nine (9) metre space reinforced concrete super-structure rigid framed bridge with side-walls; river training, installation of Asphalt cover, surfacing of the deck slab and approach roads.  Bay Road, Little London, <b>Westmoreland</b>	NWA  Tank-weld Construction Co. Limited  NWA	\$14.36 M  Lump sum  28 Oct. 02  12 months	98%  22 months  \$17.82 M  \$3.46 M	Yes  Yes  Yes	The 2003 Annual Report indicated that this project was affected by flood rains and poor information flow from the Agency. The contractor's general management and quality of the works were, however, satisfactory and this standard continued into 2004 but at a very slow pace. The contractor was granted an eight-month extension of time but was unable to complete the works.  The project was taken over by the agency at 98% completion. The Gabion works were omitted and a separate contract was tendered for the approach road.  Additional cost indicated include variations for piling and its associated works, and extended preliminaries resulting from the extension of time granted.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <u><b>Banbury Bridge</b></u> The construction of a framed structured bridge supported by reinforced concrete abutments including 4 girders 63m long and the construction of a 10m wired reinforcement slab on steel girders, side walk and wing walls; river training works, lay asphaltic concrete to deck and approach slab.	NWA  B & H Structures Co Ltd  (NWA)	\$32.41M  Lump sum  24 Oct. 02  12 months	30 %  26 months  \$8.97M	Yes  Yes  Yes	Progress on this project has been extremely slow and, as a result, the allotted contract period has doubled.  Site organisation is of concern. For example, the site office and storage arrangements were inadequate for a contract of this size and nature.  In addition, considerable time was lost due to the continuous breakdown of the contractor's equipment.  Inclement weather, including Hurricane Ivan also affected progress. For example, site huts were damaged and scouring occurred on the abutment footings on the eastern section of the bridge all of which had to be repaired.  The contract also suffered from the tardy payment of interim certificates, which added to the contractor's inability to perform efficiently.  In general, the management of this project by both the client agency and the contractor was poor.		



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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <u>Serge Island Bridge</u> The construction of a steel girder bridge supported by reinforced concrete abutment with reinforced concrete slab, sidewalks and wing walls, river training and related works.	NWA  V.O. Watson & O'Neil Associates Limited  NWA	\$11.562M  Lump sum  12 May 03  12 months	69%  19 months  \$8.29M  Nil	Yes  Yes  Yes	The 2003 Annual Report highlighted satisfactory progress despite delays resulting from flood rains in December 2003 and the late payment of the Interim Certificate by the implementing Agency. Thereafter, frequent work stoppages occurred. During one of these periods, high tensile steel for the bridge deck was stolen from the site. This further slowed the contractor's progress.  It is anticipated that the liquidated damages clause will be invoked. Although expenditure to date is within budget, variations totaling \$1.63M and anticipated material and labour fluctuation could inflate the contract sum.  The bridge deck was cast in late December 2004 but the contractor's poor attendance, post-pouring, caused shrinkage cracks. The structural integrity of the bridge deck is being assessed by the National Works Agency (NWA).  The performance of the contractor was unsatisfactory and the Agency must effect better management and control over the project.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Kuwait Fund Assisted Road Rehabilitation Project Package 1: Lot 2 Spanish Town By-Pass</b> Modify two (2) roundabouts to four-way traffic lights control. Drainage improvement widening sections and asphaltic concrete overlay.	DIWI Consult International GMBH  Asphaltic Concrete Enterprise Ltd  DIWI Consult International GMBH	\$317.5 0 M  Lump sum  23 Oct. 02  20 months	8%  26 months  \$43.95M  Nil	Yes  Yes  Yes	Work should have started in October 2002 but did not commence until March 2003.  Progress was extremely slow and the contractor eventually suspended the works in September 2003. The agency was informed of the contractor's decision. Cash flow seemed to be the reason for the suspension of the works as the contractor complained of inadequate funding from the agency.  The contractor re-mobilized in June 2004 but shortly thereafter complained that the local component, for payments due, was not being made. The contractor also complained about the poor security on site. The works were again suspended.  Discussions are ongoing regarding the settlement of outstanding sums owed for works completed with a view to restarting.  The scope of the works was reduced resulting in a new contract sum of \$218.63 M.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Kuwait Fund Assisted Road Rehabilitation Project</b>  <b><u>Package 2B Lots 16, 19 &amp; 26</u></b>  The rehabilitation of the drainage system, repairs to existing road surfaces inclusive of asphalt concrete overlay, markings, reflectors and other related works.	DIWI Consult International  Lagan/Surrey Joint Venture  DIWI Consult International	\$247.42 M  Lump sum  28 July 03  12 months	71 %  17 mths.  \$98.56 M  None	Yes  Yes  Yes	The contract was originally recommended for \$235.97 M but due to long delays between its approval and signing, this figure was revised to \$247.42M.  Notice was given for the contract to commence in July 2003 but the requisite surveys were not completed in a timely manner. This delayed the completion of final design modifications for the road drainage system.  Major construction works began in October 2003 with the clearing and cleaning of drains for package 26.  Late payment by the Client Agency affected the contractor's cash flow and the progress of work. This eventually led to the suspension of the works for January and part of February 2004.  The National Water Commission failed to complete associated works in a timely manner which also contributed to delays. Further, several days were lost due to Hurricane Ivan in September.	Although implementation of this contract faced a number of challenges, inconsistent payments seemed to have been the greatest deterrent to progress. Given these challenges, the contractor must be commended for his efforts.	

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Flood Damaged Road Rehabilitation Programme.</b> <u><b>Package no. 1</b></u>  The works include bushing, cleaning of drains, catch basins, outlets and demolishing and replacing concrete drains and culverts. Reconstruction of roadway, double surface dressing, patching depressions, constructing rubble stone retaining walls with parapet, and filling eroded areas.  Fort George - Cum See, Dover Road and Relief Road. <b>St Mary</b>	NWA/ Wallace Evans (Ja) Ltd.  Y P Seaton & Associates Co Ltd  NWA	\$32.12 M  Fixed price  16 Dec. 02  7 months	30 %  24 months  \$8.23M  None	Yes  Yes  Yes	Seventeen months have elapsed since the original contract completion date expired, and very little progress has been achieved. There is no clear indication as to when the project will be completed.  Since commencement in December 2002, the work done included bushing, cleaning drains and the clearing of landslides on Relief Road. As at October 2003 no further work has been carried out on any of the roads.  Meetings were held with a view to re-start in late 2003 but nothing has materialized from those discussions. The main issue of concern seems to be the late or non-payment of certificates.  It is very difficult to assess the contractor's progress given the ad hoc manner in which activities were carried out. However, it is clear that the NWA's management of this contract is unsatisfactory.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS.</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Flood Damaged Road Rehabilitation Programme</b> <u><b>Package 2</b></u> The works include rehabilitation of main and Parish Council roads, bridge repair and river training, inclusive of retaining walls, kerbs, channels and catchment basins for surface water drainage as required.	NWA/Jentech Consultants Ltd.  Channus Block & Marl Quarry Ltd  NWA	\$60.80M Fixed price 10 Jan. 03 4 months	20 % 23 months \$17.73M Nil	Yes Yes Yes	The performance of all concerned with this contract is inept. The contractor has not performed and the NWA appears unwilling to use the terms and conditions of the contract to protect its interest.  The NWA wrote the contractor on several occasions regarding the rate of progress, but to no avail. The NWA also sent advance notices of site meetings, but the contractor did not attend. The contractor, having failed to perform for almost two years, the NWA terminated the contract on 22 <sup>nd</sup> October, 2004.	It is expected that the NWA will tender the contract for the outstanding works.	
Peter's Hill and Shirley Castle to Coffee Factory. <b>Portland</b>							

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Flood Damaged Roads Rehabilitation Programme</b> <u>Package no 3.</u> The works include rehabilitation of main and Parish Council roads, bridge repair and river training, inclusive of retaining walls, kerbs, channels and catchment basins for surface water drainage as required.  Coopers Hill, Wain Fording, Davis Road, Land Settlement & Swift River. <b>Portland</b>	NWA.  Cooper & Associates Ltd.,  NWA	\$57.52M  Fixed price  25 Nov. 02  4 months	50%  20 months  \$30.13M	Yes  Yes  Yes	Progress was interrupted due to tardy payments to the contractor by the Agency. From as early as January 2003, two months into contract, the contractor wrote to the NWA complaining about late payments. Several letters followed, but to no avail.  Progress continued to be slow, and in May 2003 termination notices were issued but not acted upon. This situation continued until both parties mutually agreed to terminate the contract on 16th July, 2004.  The contractor's poor site management and supervision resulted in inferior workmanship.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Flood Damaged Roads Rehabilitation Programme</b> <u><b>Package no. 4.</b></u> The works include rehabilitation of main and Parish Council roads, bridge repair and river training, inclusive of retaining walls, kerbs, channels and catchment basins for surface water drainage as required.	NWA  Construction Solutions Ltd.  NWA	\$59.35 m  Fixed price  07 Oct. 02  17 weeks	100%  96 weeks  \$93.78 m  Nil	Yes  Yes  Yes	The contractor's progress was adversely affected by inclement weather. Frequent flood rains and hurricanes affected the project. Progress was further impeded by the late payment of certificates for work in progress.  Good site supervision by both contractor and Client Agency resulted in very good quality work.		
Mount Hermon - Swift River, Mount Hermon - Shirley Castle <b>Portland</b>							

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Flood Damaged Road Rehabilitation Programme</b> <u>Package No. 4</u> The works is for the reconstruction of roadway and the bushing and cleaning and Rehabilitation of drains, catch basins, outlets and culverts. Lambkin Hill - Windsor Castle, Wallington Ford Road and Bell Road <b>St Mary</b>	NWA/ Wallace Evans Ja. Ltd.  Y P Seaton & Assc. Co Ltd  NWA	\$46.04 M  Fixed price  16 Dec. 02  6 months	30 %  25 months  \$13.62 M  Nil	Yes  Yes  Yes	Very little work has been completed on this project. Work was suspended in October 2003.  Frequent complaints from the contractors regarding delays in payment for work in progress would suggest that the Client Agency is experiencing a problem with funding.  Meetings were held in 2003 with a view to re-start the project. However, to date, the contract has not been restarted.		



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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Flood Damaged Road Rehabilitation Programme.</b> <u><b>Package no. 5</b></u> The works include rehabilitation of main and Parish Council roads, bridge repair and river training, inclusive of retaining walls, kerbs, channels and catchment basins for surface water drainage as required.	NWA/ Wallace Evans (Ja) Ltd.  Y P Seaton & Associates Co Ltd  NWA	\$26.04 M  Fixed price  16 Dec. 02  4 months	50 %  24 months  \$15.7M  Nil	Yes  Yes  Yes	This package was for the rehabilitation of two roads, but to date work has only been carried out on Barkley Road.. This road was near complete when work was suspended in October 2003.  Frequent complaints from the contractors regarding delays in payment for work in progress would suggest that the Client Agency is experiencing a problem with funding.  Meetings were held in 2003 with a view to re-start the project. However, it is difficult to make an assessment of the contractor's performance, as nothing has materialized to date.		
Barkley Road, Hazart (Top Derry to Montreal).  <b>St Mary</b>							

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Flood Damaged Road Rehabilitation Programme</b> <u>Package no. 5</u> The works include rehabilitation of main and Parish Council roads, bridge repair and river training, inclusive of retaining walls, kerbs, channels and catchment basins for surface water drainage as required.  Fellowship to Berrydale, Church Hill to Muir Park.  <b>Portland</b>	NWA  Channus Block & Marl Quarry Ltd  NWA	\$49.99M  Fixed price  10 Jan. 03  4 months	40 %  23 months  \$20.19M  Nil	Yes  Yes  Yes	Despite the best efforts of the NWA, this contractor's performance is poor. Several letters have been written regarding the slow rate of progress, and numerous instructions issued to the contractor to attend meetings, but both these efforts proved futile.  The contractor's poor site supervision resulted in unacceptable quality of work.  Approximately two years have elapsed and, notwithstanding the above, the NWA has not terminated the contract.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>NATIONAL WORKS AGENCY</b>  <b>IDB Flood Rehabilitation Project Contract Erf/1419/15.</b> The resurfacing of 4.28 km of road surface inclusive of cleaning existing drains and waterways and the construction of new drains.  Lloyds to Lowe Mountain Roads <b>St. Thomas.</b>	ADeB Consultants  D.P Enterprise Ltd  NWA/WSP International Management Consultants	\$25.73 M  Fixed price  11 Mar. 03  3 months	95%  21 months  \$16.84 M  Nil	Yes  Yes  Yes	This contractor has performed poorly. It would appear that the Client Agency needs to approach the work with a sense of urgency and commitment. In general, site supervision and coordination were unsatisfactory. This resulted in poor quality work..  There is correspondence on file from both the consultants and the client instructing the contractor to adhere to the specifications of the project, as well as to meet timelines. The contractor's failure to comply resulted in reassignment of the outstanding work to Ian Johnson Equipment Rental & Construction Co Ltd. on 3 <sup>rd</sup> December, 2004.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS.</b>  <b>NATIONAL WORKS AGENCY</b>  <b>Flood Rehabilitation Road Programme</b> The realignment and reshaping of the carriageway, and related works.  Beecher Town to Milford via Perry Town <b>St. Ann</b>	Wallace Evans & Partners  Quality Engineering & Construction Co Ltd  NWA	\$41.24 M  Lump sum  10 Aug. 04  5 months	30 %  4 months  \$12.6 M  Nil	Yes  Yes  Yes	The contractor commenced pegging-out and started preparatory works for the road formation. However, to date, no major activity has been completed, and the work is not progressing at a satisfactory pace.		
<b>THE PORT AUTHORITY OF JAMAICA</b>  <b>The Retro-fit of Shore Based Cranes &amp; Electrification of Gantry Cranes.</b>  <b>Kingston Container Terminal</b>	Port Authority of Jamaica  J.H. Dunstan & Associates  Port Authority of Jamaica	\$8.89M  Lump sum  19 Dec.04  5 weeks	1 %  2 weeks  Nil  Nil	Yes  Yes  No	Contract activities were delayed as emergency work at the port after Hurricane Ivan in September prevented access to the cranes. This meant that only interim work could be accomplished by the end of the reporting period.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>THE PORT AUTHORITY OF JAMAICA</b>  <b>North Terminal Asphaltic Concrete paving.</b> <b>Kingston Container Terminal.</b>	Port Authority of Jamaica Surrey Paving & Aggregate Ltd., Hue, Lyew Chin Eng. Ltd	\$226.81 M Lump sum Oct. 03 50 weeks	60 % 60 weeks \$115.96 M Nil	Yes Yes Yes	The site works are considerably behind schedule, mainly due to difficulties in coordinating site activities with the operations of the port.  The works poses some challenges, hence greater effort will have to be made by the contractor and the Port Authority at resolving the scheduling problem.		
<b>Cranes Restoration Project F-J.</b> Repairs include anti-corrosive treatment, modification, removal, overhaul and replacement of component to five (5) container handling cranes.  <b>Kingston Container Terminals</b>	Port Authority of Jamaica East Coast Cranes & electrical Contracting Inc. Port Authority	US \$0.75 M Nov. 03 20 weeks	80% 58 weeks US \$0.53M Nil	Yes N/A Yes	Since the start of the project, the total crane complement was reduced by five. This created operational problems, which affected the crane restoration schedule. Four of the five cranes have been restored. It is clear that the 20-week period allotted to this project could not be met.  The contractor expressed concerns regarding the time allotment, and has claimed for an extension of time with associated costs.		

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>THE PORT AUTHORITY OF JAMAICA</b>  <b>Ocho Rios Cruise Ship Terminal</b> Construction of a T pier platform partly of reinforced concrete and precast concrete.	Hue, Lyew Chin Eng. Ltd.  Tank Weld Ltd  Hue, Lyew Chin Eng. Ltd.	\$10.64M  Lump sum  24 Jun 04  10 weeks	100%  19 weeks  Lump sum  \$10.62M	Yes  Yes  Yes	The planning, co-ordination and supervision by the management team were generally satisfactory.  The progress of the works was negatively impacted by slow exchange of information between the consultant and the agency, which resulted in a delayed approval process.	This, in combination with the contractor's tardiness, contributed to the scheduled completion date not being realized.  Inclement weather, rock removal and construction of a quay and ramp, as well as the redesign of the pier also contributed to the delay experienced.	

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<b>MINISTRY OF TRANSPORT &amp; WORKS.</b>  <b>THE PORT AUTHORITY OF JAMAICA</b>  <b>Montego Bay Freeport Land Pavement</b> The paving of an area of 27,000m <sup>2</sup> with asphaltic concrete and related works.		Hue Lyew Chin Engineering Ltd.  Tankweld Construction Co. Ltd.  Ports Authority of Jamaica	\$64.25 M Lump sum Oct. 03 5 months	100% 5 months \$53.16 M Nil	Yes Yes Yes	The contractor has worked diligently and has achieved practical completion within the scheduled time, with an acceptable standard of workmanship.  The agency and their consultants have effectively managed this contract.	
<b>The addition &amp; alterations to the Departure Concourse</b> To increase internal enclosed space by 450m <sup>2</sup> while adding space for commercial activities.  Norman Manley International Airport, <b>Kingston</b>		Harold Morrison Cooper & Limited. Airport Authority	\$191.50 M 23 Feb. 04 15 months	40% 11 months \$23.74 M Nil	Yes Yes Yes	Progress was impeded by a number of factors, which included weather condition and a stop order from the KSAC. In addition, the design for this project is not in keeping with a master plan for the airport and is being adjusted where necessary. It is expected that final design adjustments will be finalized by January 2005.	

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<b>MINISTRY OF TRANSPORT &amp; WORKS</b>  <b>AIRPORT AUTHORITY OF JAMAICA (AAJ)</b>  <b>Passenger Building, Baggage Make-up Area Improvements</b> The upgrade and refurbishing of the existing passenger handling area inclusive of new conveyor systems, X-ray machines, improved communications systems, storm water and sewer lines.  Norman Manley International Airport (NMIA) <b>Kingston</b>	Hue Lyew Chin Engineering Ltd.  HDB Construction Co. Ltd  Airport Authority of Jamaica	\$17.18 M  Lump sum  01 Oct. 03  5 months	100%  7 months  \$15.05 M  Nil	Yes  Yes  Yes	In spite of the two-month delay, the contractor has performed well and has delivered an acceptable standard of work.  The agency and its consultants have adequately carried out their responsibilities for this contract		



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<b>MINISTRY OF WATER &amp; HOUSING</b>  <b>NATIONAL WATER COMMISSION</b>  <b>Kingston Metropolitan Area</b> <u>Water Supply</u> The rehabilitation of existing facilities, reducing unaccounted for water, developing additional sources and strengthening NWC's institutional capacity	Nippon Koei /Montgomery Watson  HARZA  Garth E. Jackson	US\$13.7 M  27 Feb. 02  5 years	11%  13 months  US\$7.84 M J \$34.00 M  Nil	N/A  N/A  N/A	This project is jointly funded by the Japan Bank for International Co-operation (JBIC) and the Government of Jamaica.  Detailed engineering designs and Tender Documents are currently being prepared for this contract. The Initial designs for upgrading the Spanish Town Water Treatment Plant is being reviewed for a more cost effective solution  Certain aspects of the design for the works at the new source are on hold, awaiting the geo-technical design for the new well. The delays are also affecting detailed plans for other important components of the work.  The design process includes well rehabilitation, field investigation and test pumping of 26 wells.		

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<b>MINISTRY OF WATER &amp; HOUSING</b>  <b>NATIONAL IRRIGATION COMMISSION</b>  <b>Supply of pipes, fittings, valves and appurtenances.</b>  <b>Hounslow, St Elizabeth</b>	Hydroplan Ingenieur-Gesellschaft Mbh  Trans Carib Enterprises Limited  Mr, Stephen Lawrence	US\$1.88 M Lump sum 01 Sept. 03 10 months	90% 15 months US\$1.55 M Nil	Yes Yes Yes	The progress of this contract has been negatively affected by a number of factors:  1. Problems related to the establishment of Letters of Credit. 2. The contractor's cash flow problems, which resulted in an amendment to the payment schedule to enable payment upon delivery of goods. 3. Negotiation due to the fluctuation in prices that resulted in an increase of US\$427,539.64 or 23 % of the contract sum. This increase is not yet reflected in expenditure to date.	It is anticipated that completion could be achieved by May 2005, 11 months after the original completion date.	

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<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT</b> <b>CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF</b> <b>PROFESSIONALS</b>	
<b>MINISTRY OF WATER &amp; HOUSING</b>  <b>CARIBBEAN ENGINEERING CORPORATION LTD. (CECL)</b>  <b>Pipeline Installation and Associated Works</b>  Huddersfield, Mango Valley & Fellow Hall. <b>St. Mary</b>	Caribbean Engineering Corporation Ltd.,  Beaverdam Construction Co Ltd.,  CECL	\$23.59M  Lump sum  07 Apr. 03  14 weeks	60 %  21 months  \$12.03  Nil	Yes  Yes  Yes	Seven weeks past the allotted 14 weeks, the work is still far from completion.  Delays resulted from labour disputes, frequent equipment breakdown, inclement weather and the Agency 's failure to pay the contractor's claims in a timely manner. The latter subsequently led to the suspension of the work in December 2003.  Eleven months elapsed before the project was re-started in November 2004, with a revised completion date was extended to September 2005.		

## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>MINISTRY OF WATER &amp; HOUSING</b>  <b>CARIBBEAN ENGINEERING CORPORATION LTD.</b>  <b><u>Darliston Water Supply Project</u></b> The construction of a treatment plant and the supply and installation of all the necessary appurtenances  Roaring River <b>Westmoreland</b>	Fisher Pryce & Associates.  Cooper & Associates Ltd.  CECL	\$94.91 M  Lump sum  29 June 04  8 months	50 %  11 months  \$57.12 M  Nil	Yes  Yes  Yes	After the evaluation of tender in 2001, Cooper & Associates Ltd. was recommended for the award of this contract. However, due to lack of funds, the project was put on hold.  Funds became available in the financial year 2003-2004 and work began.  The scheduled date for completion was not met due to inclement weather and variations. Hurricane Ivan, in particular, seriously affected the progress of the work. Consequently, a revised work programme with a completion date of June 2005 was approved.	At the time of this report the project is estimated at 50% complete. The contractor's report suggests that he is experiencing problems with material supply.	

**ANNUAL REPORT**  
**POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004**

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>OFFICE OF THE PRIME MINISTER</b>  <b>URBAN DEVELOPMENT CORPORATION</b>  <b>Green Grotto Caves Development Contract 1</b>  <b>Green Grotto , St. Ann</b>	Urban Development Corporation  S.C. Cox & Brothers Ltd.  Urban Development Corporation	\$48.0 M  Lump sum  26 July 04  28 weeks	0%  20 weeks  \$1.5 M  None	Yes  Yes  Yes		The contract was signed in June 2004 but the work did not begin as scheduled. The National Environment & Planning Agency (NEPA) stopped the works, pending UDC's compliance with NEPA's requirements. As a result only partial hoarding to a section of the site was done. The contractor was paid approximately \$1.5 M in lieu of Preliminaries.	

## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>							
<b>MINISTRY OF FINANCE &amp; PLANNING</b>  <b>JAMAICA SOCIAL INVESTMENT FUND</b>  <u>Craighton All Age School</u> Construction of a four--classroom school inclusive of kitchen and sanitary facilities.  <b>St. Andrew</b>	JSIF  Garan-Tee Construction Co. Ltd.  JSIF	\$11.74 M  Lump sum  02 Sept. 03  6 months	100%  15 months  \$13.38 M  \$1.64 M	Yes  Yes  Yes	Delays occurred due to difficulty in acquiring materials from overseas, and suitably qualified workmen from the community.		
<u>Nutshell Basic School</u> Construction of two classrooms with kitchen and sanitary facilities  <b>Ewarton, St. Catherine</b>	JSIF  Cornwall Development & Engineers Ltd.,  JSIF	\$7.58 M  Lump sum  19 Oct. 04  4 months	35 %  2 months  \$3.12M  Nil	Yes  Yes  Yes	The works should have started in July 2004 but construction activities started four months late because JSIF had difficulties assigning a supervisor to the site. During implementation, progress was adversely affected by inclement weather.  The quality of work is acceptable.		

## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
		1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<b>1. CLIENT MINISTRY</b> <b>2. EXECUTING AGENCY</b> <b>3. PROJECT NAME &amp; DESCRIPTION</b> <b>4. LOCATION</b>	<b>1. LEAD CONSULTANT</b> <b>2. CONTRACTOR</b> <b>3. PROJECT MGR.</b>	<b>1. SUM</b> <b>2. TYPE</b> <b>3. START DATE</b> <b>4. PERIOD</b>	<b>1. % EXECUTED</b> <b>2. TIME ELAPSED</b> <b>3. COSTS TO DATE</b> <b>4. ADDITIONAL COSTS</b>	<b>1. SECURITIES</b> <b>2. T.C.C.</b> <b>3. MOBILISATION</b>	<b>MANAGEMENT CO-ORDINATION</b> <b>SITE SUPERVISION</b>	<b>QUALITY OF WORK</b> <b>ADDITIONAL COSTS</b> <b>PERFORMANCE OF PROFESSIONALS</b>	
<b>MINISTRY OF FINANCE &amp; PLANNING</b> <b>JAMAICA SOCIAL INVESTMENT FUND</b> <u><b>Road Rehabilitation</b></u> Upgrading of 2.7km of road inclusive of scarification and reshaping of road; repairing sub-base and installation of surface drainage facilities. Arcadia to Mellerswood <b>St. James</b>	Western Engineers Garan-Tee Construction Co. Ltd. Western Engineers	\$8.67 M Lump sum 15 Mar. 04 3 months	95% 3 months \$7.37 M Nil	Yes Yes	The contractor performed well despite inclement weather which slowed the progress and damaged some of the already completed works.. Expenditure to date is within budget but it is expected that approved variations will increase the contract sum.		
<b>OFFICE OF THE PRIME MINISTER</b> <b>NATIONAL HOUSING TRUST</b> <u><b>NHT Multi-Storey Car Park</b></u> Construction of a multi-storey car park to accommodate staff and visitors to the NHT and Emancipation Park Kingston	Doug Wright & Associates Cooper and Assoc. Ltd. NHT	\$222.474 M Fixed price 29 Sept. 04 10 months	25% 3 months \$53.02M Nil	Yes Yes Yes	The original Scope of Works was adjusted to facilitate boundary changes required by the UDC (owners of the adjoining Liguanea Property). This will likely result in some savings on the project. Progress thus far is satisfactory although the contractor is slightly behind schedule.		

## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>OFFICE OF THE PRIME MINISTER</b> <b>NATIONAL HOUSING TRUST</b> <b>Frome Sugar Housing Project</b> The contract is for Infrastructure works to develop 664 serviced lots inclusive of road works, water and sewage distribution, storm water drainage and sewage treatment ponds.  Meylersfield, Westmoreland	Hytech Associates Ltd  D.R. Foote Construction Ltd  NHT	\$149.63 M  Lump sum  03 Feb. 02  12 months	95%  34 months  \$224.67 M  \$75.04M	Yes  Yes  Yes		The 2003 Annual Report indicated that work started late on this 12-month contract. The eight-month delay was due mainly to NHT's failure to obtain all prerequisite approvals before awarding the contract. Startup was in April 2003 and by December the project was 68 % complete. A redesign and subsequent relocation of the sewage treatment plant delayed the project but it also created 80 additional lots.  The contractor progressed steadily in the new year, but rains continued to delay the works. On one occasion, flood rains damaged one of two lift stations. Although discussed, no corrective measures have been implemented.  Late in the year, a two-phase completion was scheduled: the serviced lots and roads were to be completed by the end of December 2004 and the sewage treatment ponds and lift station were scheduled for completion March 2005. The contractor did not meet the December deadline.	



## ANNUAL REPORT

### POST-CONTRACT ACTIVITIES AS AT DECEMBER 2004

BASIC INFORMATION		CONTRACT INFORMATION				COMMENTS ON ANY RELEVANT ISSUE	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME & DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBILISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<b>OFFICE OF THE PRIME MINISTER</b> <b>NATIONAL HOUSING TRUST</b> <b>Appleton Sugar Housing Project(Infrastructure Works)</b>	Western Engineering Services Ltd  Jatlin Construction & Associates Ltd.  NHT	\$33.27 M Lump sum 31 July 02 9 months	100% 24½ months \$42.66 M \$9.39 M	Yes Yes Yes	This contract was reported at 95 % complete as at December 2003 but was not completed until August 2004.  The consultant engineer attributed delays to the following factors: 1. Five months due to the contractor's slow progress. 2. Eight months for correction of sub-standard work. 3. Two months to exceptional events, and two weeks to miscellaneous incidents. A 38-day extension of time was approved, which resulted in a revised completion date, 24th June, 2003.  Although most of the delays between July 03 and August 04 are attributable to the contractor, the consultant however recognised that the contractor experienced difficulties with faulty pipe fittings. He therefore recommended an additional one-month extension for those associated delays.		

This table shows the total number of contracts endorsed by the NCC over the period. The contracts are sorted by the Ministry with the responsibility for implementation.

**Appendix III**

**MINISTRIES CONTRACTS**

**2004 STATUS**

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Agriculture</b>							
1	Sugar Industry Research Institute	16.06.04	Supply & Installation of Pivot Irrigation System at Content in Clarendon	Jamaica Drip Irrigation Ltd	Goods	J\$10,290,335.12	
2	Ministry of Agriculture	24.06.04	Construction of packing house building at Sealapia Farm	Cornwall Development & Engineers Ltd.	Works	J\$ 10,360,837.70	
<b>Ministry of Commerce Science and Technology</b>							
1	Bureau of Standard	18.02.04	Consultants to design, conduct and facilitate training (HACCP) programmes for current and future need of target industries.	BRI International Inc/ Environmental Solution Ltd. Joint venture	Services	US\$ 190,650.00	Contract in progress.
2	Ministry of Commerce, Science and Technology	03.03.04	Conformity with Microsoft Product and Property Rights	Microsoft Corporation	Services	US\$ 3,784,500.00	Contract in progress.
3	Petroleum Corporation of Jamaica	05.05.04	Insurance Placement 2004-2005 Broker contract period 2004 -2007	Allied Insurance Brokers	Services	J\$12,917,538.00	Contract in progress.
4	Petrojam Limited	28.07.04	Supply of LPG for 2004 - 2006	Carib LPG Trading Ltd	Goods	US\$ 48,013,000.00	Contract in progress.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Commerce Science and Technology</b>							
5	Petroleum Corporation of Jamaica	30.09.04	Sugar / Ethanol Study.	J. P. Mukherji & Associates	Services	US\$ 190,000.00	Con tract in progress.
6	Petrojam Limited	14.10.04	Provision Of Ship Management & Technical Vessel Services--- Tug Negril & Barge #1	Magnus Carrier Corp	Services	US\$ 184,500.00	Contract in progress.
<b>Ministry of Education Youth and Culture</b>							
1	Ministry of Education, Youth & Culture - School Feeding Programme	07.01.04	Procurement of commodities for the Nutribun and Cooked Lunch components of the school feeding programme	T. Geddes Grant Limited	Goods	J\$ 27,554,740.00	Goods delivered and contract completed.
2	Ministry of Education, Youth & Culture - School Feeding Programme	07.01.04	Procurement of commodities for the Nutribun and Cooked Lunch components of the school feeding programme	Grace, Kennedy & Co. Ltd.	Goods	J\$ 2,463,000.00	Goods delivered and contract completed.
3	Ministry of Education, Youth & Culture - School Feeding Programme	07.01.04	Procurement of commodities for the Nutribun and Cooked Lunch components of the school feeding programme	Beta Milk Company Limited	Goods	J\$ 20,814,000.00	Goods delivered and contract completed.
4	Ministry of Education, Youth & Culture	28.01.04	Printing and distribution of Primary Schools' Textbooks for academic year 2004/2005	Eniath's Printing Services	Goods	J\$ 48,000,000.00	Contract completed.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Education Youth and Culture</b>							
5	HEART Trust/NTA	11.02.04	Renovation of New Administration Building NCTVET Papine	Picon Construction	Works	J\$ 8,500,000.00	
6	University of the West Indies.	13.02.04	Procurement of Ventilators for New Intensive Care and Operating Room.	Tyco Health Care	Goods	US\$ 134,000.00	
7	University of Technology	24.03.04	Procurement of Computer Hardware	Fujitsu Transaction Solutions (Jamaica) Limited	Goods	J\$ 11,407,008.00	Contract completed
8	University of Technology	24.03.04	Procurement of Uniforms	International Uniforms Inc	Goods	US\$ 145,080.00	Contract completed.
9	University of Technology	24.03.04	Procurement of Ethernet Network System.	IBM (JAMAICA) LTD	Goods	US\$ 255,858.00	Contract not yet completed.
10	University of Technology	24.03.04	Renovation & Expansion of Track House.	Alpha Construction Co Ltd	Works	J\$ 7,043,453.00	
11	Ministry of Education Youth & Culture	12.05.04	Training Programme for Managers and Education Officers in the Ministry	Mount Saint Vincent University	Services	US\$ 276,600.00	
12	Ministry of Education Youth & Culture	12.05.04	Consultancy to conduct Summative Evaluation study of Primary Education Support Project	Tecslut International Ltd	Services	US\$ 151,700.00	
13	HEART Trust/NTA	12.05.04	Renovation of Entrepreneurial & Guidance Centre. VDTI Papine	Nubian Construction (Engineers) Ltd	Works	J\$ 10,549,426.53	
14	Ministry of Education Youth & Culture	13.05.04	Procurement of Intelligent Character recognition Scanner Software and Hardware for Central & Regional Offices	Moore Business Forms Caribbean Ltd	Goods	US\$ 131,960.00	
15	Ministry of Education Youth & Culture	30.06.04	Procurement of Integrated Workbooks for Primary School Students	Carlong Publishers Limited	Goods	J\$ 63,000,000.00	In progress

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Education Youth and Culture</b>							
16	Ministry of Education Youth & Culture	30.06.04	Procurement of Grade 4 Social Studies Workbooks	Mid Island Educators	Goods	J\$ 15,620,000.00	Completed.
17	Ministry of Education Youth & Culture	30.06.04	Supply of Commodities for School Feeding Programme	Pamona Corporation	Goods	J\$ 21,070,750.00	Completed.
18	Ministry of Education Youth & Culture	30.06.04	Supply of Commodities for School Feeding Programme	Beta Milk Company Limited	Goods	J\$ 23,576,994.00	Completed.
19	Ministry of Education Youth & Culture	30.06.04	Supply of Commodities for School Feeding Programme	Grace Kennedy & Company Limited	Goods	J\$ 2,240,000.00	Completed.
20	Ministry of Education Youth & Culture	30.06.04	Supply of Commodities for School Feeding Programme	Grace Kennedy & Company Limited	Goods	J\$ 8,571,060.00	Completed.
21	Ministry of Education Youth & Culture	30.06.04	Procurement of Text books and Supplementary Readers for 509 Primary Schools	Book port 1.1	Goods	US\$ 223,970.18	Completed.
22	Ministry of Education Youth & Culture	22.07.04	Procurement & Distribution of Secondary Schools Text Books	Kingston Bookshop	Goods	J\$ 187,676,357.32	Delivery in progress.
23	Ministry of Education Youth & Culture	22.07.04	Procurement & Distribution of Secondary Schools Text Books	Book Wizard Ltd	Goods	J\$ 48,357,571.64	Delivery in progress.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Education Youth and Culture</b>							
24	Ministry of Education Youth & Culture	22.07.04	Procurement & Distribution of Secondary Schools Text Books	Carlong Publishers Limited	Goods	J\$ 126,908,707.55	Delivery in progress.
25	Ministry of Education Youth & Culture	22.07.04	Procurement & Distribution of Secondary Schools Text Books	Sangsters Bookstores	Goods	J\$ 48,890,139.32	Delivery in progress.
26	University Of Technology	22.07.04	Demolition & Alteration of Restrooms	Eagle Construction Co Ltd	Works	J\$ 4,271,190.00	
27	University Of Technology	13.10.04	Procurement of Gas Chematograph/Mass Spectrometer	Analogic solutions Inc	Goods	US\$ 83,355.43	
28	Shortwood Teachers College	14.10.04	Construction of two-storey RC building	B & H Structures Ltd.	Works	J\$ 48,792,307.72	
29	HEART Trust/NTA	21.10.04	Procurement of four two-wheel Drive Double Cab Pickups	Fidelity Motors Limited	Goods	J\$ 5,115,646.90	Contract not yet completed.
30	Ministry of Education, Youth & Culture	04.11.04	Production of Prime Minister's National Award for excellence ceremony at Emancipation Park	Ricardo Chin Production Services	Services	J\$ 5,993,500.00	
31	Ministry of Education Youth & Culture	25.11.04	Consulting service to undertake Survey of Instructional Technology Capacity in Schools	Jamaica Computer Society Education Fund/Infoserv Institute of Technology	Services	J\$ 8,978,550.00	
32	Ministry of Education Youth & Culture	01.12.04	Consultancy to develop Diagnostics Strategies & Tools for evaluating students performance in secondary schools	JUAREZ & ASSOCIATES	Services	US\$ 482,114.99	
33	Ministry of Education Youth & Culture	01.12.04	Supply of Commodities for School Feeding Programme	T Geddes Grant Ltd	Goods	J\$ 28,176,851.00	

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Education Youth and Culture</b>							
34	Ministry of Education Youth & Culture	01.12.04	Supply of Commodities for School Feeding Programme	Grace Kennedy & Company Limited	Goods	J\$ 1,676,000.00	
35	Ministry of Education Youth & Culture	01.12.04	Supply of Commodities for School Feeding Programme	Beta Milk Company Limited	Goods	J\$ 12,286,764.00	
<b>Ministry of Foreign Affairs and Foreign Trade</b>							
1	Ministry of Foreign Affairs & Foreign Trade	28.04.04	Supply of PBX System	Cable and Wireless Limited	Goods	US\$ 141,261.88	Contract near completion.
<b>Ministry of Finance and Planning</b>							
1	Ministry of Finance and Planning	03.03.04	Printing of Property Tax Assessment Notices	Moore Business Form Caribbean Ltd	Goods	J\$ 7,953,000.00	Contract completed
2	Financial Services Commission	03.03.04	Procurement of Record Management System	Digital Transtec Limited	Goods	J\$ 2,436,000.00 + US\$ 264,545.60	Contract projected to be completed.
3	Caymanas Track Limited	02.04.04	Insurance Placement 2004-2005	Progressive Brokers	Services	J\$ 5,412,144.00	

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Finance &amp; Planning</b>							
4	Development Bank of Jamaica Ltd.	22.04.04	Air - Conditioning & Infrastructure Upgrade	CAC 2000 Ltd	Works	J\$ 13,667,798.49	Proposed start date May14. Actual start date Oct. 20. Delay due to shipping problems out of Brazil. All systems were up and running by 11 <sup>th</sup> November at which time the works was approx. 95 % complete. Testing of the system is on going with commissioning to follow. Expenditure to date \$9.62M or approx. 70% of contract sum.
5	Fiscal Services Limited	05.05.04	Shared Data Storage Systems	Hewlett - Packard & MCS	Goods	US\$ 872,912.13 + GCT	Phase 1 of the contract has been completed for US\$ 176,352.00.
6	Financial Institutions Services Ltd	27.10.04	Supply & installation of fire detention & suppression systems at records centre warehouse	JV-Fire Safety & Mechanical Services Ltd & Jamaica Fire Equipment Ltd	Goods	J\$ 5,294,750.13	None
7	Financial Services Commission	18.11.04	Procurement of consulting services for regulatory management and executive information systems	Deloitte Touche Tohmatsu	Services	US\$ 200,000.00	
8	Ministry of Finance & Planning	08.12.04	Supply of petroleum products for all government ministries, agencies and departments islandwide	Shell Co (WJ) Ltd.	Goods	J\$ 745,285,800.00	



#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Finance &amp; Planning</b>							
9	Ministry of Finance & Planning	08.12.04	Installation of Finman software and implementation of system at the government ministries, agencies, and departments	RMP & Associates Ltd.	Services	US\$ 270,000.00	
10	Jamaica Social Investment Fund	04.02.04	Bloomwell Basic School Construction. - CLARENDON.	Garan-tee Construction Company Limited	Works	J\$ 6,037,052.00	Contract awarded and signed. Work on the project is approximately 96% completed.
11	Jamaica Social Investment Fund	04.02.04	Sanguinetti Basic School Construction. -TRELAWNY.	Garan-tee Construction Company Limited	Works	J\$ 6,647,805.00	This project suffered some delays. However the building is now approximately 90 % complete with electrical fittings being the main item of work outstanding.
12	Jamaica Social Investment Fund	04.02.04	Robin's Bay Basic School Construction. ST MARY.	Garan-tee Construction Company Limited	Works	J\$ 5,736,001.00	School completed.
13	Jamaica Social Investment Fund	04.02.04	Arcadia to Mellerswood Feeder Road Rehabilitation. ST JAMES.	Garan-tee Construction Company Limited	Works	J\$ 8,665,105.00	Project completed.
14	Jamaica Social Investment Fund	18.02.04	Rehabilitation of 2.95 km road reshape, repair, resurface include kerbs and channel. Bottom Bonnett Road. ST. CATHERINE.	Alcar Construction & Haulage Company Limited	Works	J\$ 10,279,960.00	
15	Jamaica Social Investment Fund	03.03.04	Construction of (4) Classrooms and Facilities. George Cohen Basic School - PORTLAND	W. A. Reid Construction Ltd	Works	J\$ 7,296,909,80	Project completed satisfactorily and is now in use.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Finance &amp; Planning</b>							
16	Jamaica Social Investment Fund	03.03.04	Rehabilitation and Expansion of School Building (2) Class Rooms and Facilities. Watson Town Basic School. - ST JAMES.	Garan-tee Construction Company Limited	Works	J\$ 5,320,116.00	Contract awarded and signed. Work started May 10,2004, but has suffered some delays. Overall progress achieved is 75%. Contractor has been guilty of not proceeding with the work diligently.
17	Jamaica Social Investment Fund	03.03.04	Construction of (2) Basic School Classrooms and Facilities. Wilson Run Basic School.- TRELAWNY.	Garan-tee Construction Company Limited	Works	J\$ 6,118,001.00	Despite the extended delays, the project was completed satisfactorily Practical completion granted 14/10/2004. Defects liability period expires April 14, 2005.
18	Jamaica Social Investment Fund	07.04.04	Salisbury Plain Basic School Construction	Contraxx Enterprises Limited	Works	J\$ 5,896,550.00	Practical completion granted August 16, 2004. Defects liability period expires February 16 , 2005.
19	Jamaica Social Investment Fund	12.05.04	Construction of (2)Classrooms and Facilities for Nutshell Basic School. - ST CATHERINE	Cornwall Development & Engineers Ltd	Works	J\$ 7,581,000.00	
20	Jamaica Social Investment Fund	12.05.04	Construction of (2)Classrooms and Facilities for Wire Fence Basic School & Resource Centre Rehab. - TRELAWNY	W.A Reid Construction Company Ltd	Works	J\$ 6,798,270.90	

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Finance &amp; Planning</b>							
21	Jamaica Social Investment Fund	12.05.04	Construction of (6) Classrooms & Refurbishing Watsonson Primary School	Howard Construction Company Limited	Works	THE CONTRACTOR WITHDREW TENDER. -SEE #23 THIS SHEET	
22	Jamaica Social Investment Fund	19.05.04	Construction of Classrooms and Facilities at Stettin Methodist Basic School. TRELAWNY.	Cornwall Development and Engineers Limited	Works	J\$ 5,832,602.00	Contract awarded and signed. Work on the project started October 11,2004 and is approximately 15% complete. Work is behind schedule.
23	Jamaica Social Investment Fund	26.05.04	Construction of Six Classrooms, Corridor & Refurbish Existing Building Watsonson Primary School Expansion. -CLARENDON.	Cornwall Development and Engineers Limited	Works	J\$ 12,345,867.48	Contract awarded and signed. Work on the project started 15 <sup>th</sup> October, 2004 and is approximately 40% complete. Work is behind schedule.
24	Jamaica Social Investment Fund	24.06.04	Construction of Basic School at Mt. Herman (Hampshire) St. Catherine	Contraxx Enterprises Limited	Works	J\$ 6,516,567.50	School completed and handed over.
25	Jamaica Social Investment Fund	24.06.04	Rehabilitation of Central Village Health Centre St. Catherine	Garan-tee Construction Company Limited	Works	J\$ 5,247,635.30	Project Started in late December 2004 and is progressing slowly.
26	Jamaica Social Investment Fund	25.08.04	Construction of four(4) classrooms, kitchen and sanitary facilities at Buff Bay Baptist Basic School - Portland	W.G.Walters Construction Co Ltd.,	Works	J\$ 7,996,504.12	

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Finance &amp; Planning</b>							
27	Jamaica Social Investment Fund	25.08.04	Rehabilitation works to bathroom, kitchen, services roofing system and expansion of dining area at Homestead Place of Safety, St. Andrew	Contraxx Enterprises Limited	Works	J\$ 11,775,980.00	Work approx. 95% complete.
28	Jamaica Social Investment Fund	25.08.04	Construction of two ( 2) classrooms, kitchen and sanitary facilities at New Road Basic School in Westmoreland	W. A. Reid Construction Ltd	Works	J\$ 6,445,592.20	Contract awarded and signed. Work started November 2004.
29	Jamaica Social Investment Fund	25.08.04	Construction of a two -storey four (4) classrooms and sanitary facilities at Rock Hall All Age School in St. Andrew.	Howard Construction Company Limited	Works	J\$ 7,108,378.56	Work is scheduled to start 5th January 2005.
30	Jamaica Social Investment Fund	25.08.04	Rehabilitation of existing school building and construct kitchen and sanitary facilities at St. Andrew Basic School - Trelawny	Howard Construction Company Limited	Works	J\$ 5,164,437.00	Contract awarded and signed. Work was scheduled to start Nov.23,2004 but this was not achieved.
31	Jamaica Social Investment Fund	29.09.04	Boscobel Primary School Expansion. St. Mary.	Garan-tee Construction Company Limited	Works	J\$ 4,764,998.40	
32	Jamaica Social Investment Fund	29.09.04	Boys Town Basic School Rehabilitation & Expansion, St Andrew.	P & N Distributors & Construction Ltd	Works	J\$ 5,820,942.00	
33	Jamaica Social Investment Fund	29.09.04	Joyland Basic school Construction . St Elizabeth.	Garan-tee Construction Company Limited	Works	J\$ 4,148,783.15	Contract awarded and signed. Work was scheduled to start 3 <sup>rd</sup> December, 2004 but this was not achieved.

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<b>Ministry of Finance &amp; Planning</b>							
34	Jamaica Social Investment Fund	29.09.04	Wood Hall Basic Construction. Clarendon.	P & N Distributors & Construction Ltd	Works	J\$ 7,419,865.50	None
35	Jamaica Social Investment Fund	25.11.04	Cacoon All Age Expansion & minor rehabilitation - Hanover	Gabe Designer & Contractors Ltd	Works	J\$ 6,740,339.00	
36	Jamaica Social Investment Fund	25.11.04	Unity Primary & Infant School Expansion and Sanitary Facilities- St Andrew	Dilcon Construction Ltd	Works	J\$ 8,091,956.86	Contract signed and work is scheduled to start.
37	Jamaica Social Investment Fund	08.12.04	Mount Liberty All Age school Expansion- CLARENDON	D Bisasor & Associates Ltd	Works	J\$ 8,540,647.00	
<b>Ministry of Health</b>							
1	University Hospital of the West Indies	05.02.04	Procurement of equipment for the New Intensive Care Unit and Operating Theatre.	Tyco Health Care	Goods	\$12,060,000.00	Contract complete.
2	University Hospital of the West Indies	05.02.04	Procurement of equipment for the New Intensive Care Unit and Operating Theatre.	NU-MED LTD	Goods	J\$ 10,648,385.60	Contract complete.
3	University Hospital of the West Indies	05.02.04	Procurement of equipment for the New Intensive Care Unit and Operating Theatre.	Hillrom	Goods	J\$ 18,720,720.00	Contract complete.
4	University Hospital of the West Indies	05.02.04	Procurement of equipment for the New Intensive Care Unit and Operating Theatre.	Cari-med Limited	Goods	J\$ 5,408,846.00	Contract complete.

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<b>Ministry of Health</b>							
5	University Hospital of the West Indies	05.02.04	Procurement of equipment for the New Intensive Care Unit and Operating Theatre.	Arel Limited	Goods	J\$ 14,828,086.40	Contract complete
6	University Hospital of the West Indies	13.02.04	Procurement of equipment for the New Intensive Care Unit and Operating Theatre.	Tyco Health Care	Goods	US\$ 134,000.00	
7	Health Corporation Limited	07.04.04	Fabrication & Erection of Incinerator House.	B & H Structures Ltd.	Works	J\$ 8,846,079.00	
8	Southern Regional Health Authority SRHA	07.04.04	Renovate & Extend Accident & Emergency Dept at the Black River Hospital	W G Walters Construction Ltd	Works	J\$ 29,989,202.91	
9	National HIV/STI Control programme MoH	13.04.04	Renovation & Modification to the Comprehensive Health Centre	OK Damani' Construction Company Ltd	Works	J\$ 24,299,291.24	
10	Southern Regional Health Authority SRHA	16.06.04	Renovation of Mandeville Regional Hospital Post Natal Unit and Ancillary Works	Island Woods Development Ltd	Works	J\$ 5,094,108.10	
11	University Hospital of the West Indies	12.08.04	Provision of Dietary & Catering Services.	Nutrition Management Services Ltd.,	Services	J\$ 301,101,008.00	Cabinet approved in Oct 2004 but contractor was given six months to present the performance bond because of the difficulty being experienced by them in acquiring the bond.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Health</b>							
12	Ministry of Health HIV/AIDS Treatment, Prevention & Policy Project	29.09.04	Procurement of Antiretroviral Drugs	LASCO distributors Ltd (Jamaica)	Goods	US\$ 245,163.10	Contract completed.
13	Ministry of Health HIV/AIDS Treatment, Prevention & Policy Project	29.09.04	Procurement of Antiretroviral Drugs	Abbott Laboratories (Dominican Republic)	Goods	US\$ 223,624.80	Contract completed.
14	Ministry of Health HIV/AIDS Treatment, Prevention & Policy Project	29.09.04	Procurement of Antiretroviral Drugs	Ranbaxy Laboratories Ltd (INDIA)	Goods	US\$ 179,981.50	Contract was withdrawn, drug removed from MoH list of approved drugs.
15	University Hospital of the West Indies	29.09.04	Provision of Janitorial, Cleaning & Porterage Services.	Milestone Environmental Limited	Services	J\$ 103,130,262.00	Cabinet approved in Nov.2004 and the contract will commence in July 2005.
16	Ministry of Health CD4 Machine HIV/AIDS Treatment, Prevention & Policy Project	13.10.04	Procurement of CD 4 FACS Calibur System	Becton Dickinson & Co	Goods	US\$ 202,500.00	

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<b>Ministry of Health</b>							
17	Ministry of Health HIV/AIDS Treatment, Prevention & Policy Project	13.10.04	Procurement of Antiretroviral Drugs	Merck, Sharp & Dohme	Goods	US\$ 172,093.89	Contract not yet completed.
18	North East Regional Health Authority	13.10.04	Port Antonio hospital alterations & extension to doctor's office and pharmacy	Tankweld Construction Co Ltd.,	Works	J\$ 4,200,000.00	
19	HIV/AIDS Treatment, Prevention & Policy Project	25.11.04	Procurement of Viral Load Testing System for drugs regimens	Roche Diagnostics Division (Guatemala)	Goods	US\$ 177,000.00	
20	HIV/AIDS Treatment, Prevention & Policy Project	25.11.04	Procurement of Antiretroviral drugs	Hetero Drugs Ltd (India)	Goods	US\$ 147,585.20	
<b>Ministry of Industry and Tourism</b>							
1	Factories Corporation of Jamaica	18.02.04	Proposed Informatics Centre Sewage disposal system	Tankweld Limited	Works	J\$ 10,000,000,00	Works in Progress.
2	Jamaica Tourist Board	26.05.04	Procurement of Worldwide advertising services for "Brand Jamaican"	Foote Cone & Belding	Services	US\$ 1,085,000.00	Contract in progress.
3	Factories Corporation of Jamaica	30.09.04	Remodel & Refurbishing of Factory (8) Mo Bay Freezone	KSA Engineering Consultants Limited	Works	J\$ 25,875,000.00	



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<b>Ministry of Justice</b>							
1	Ministry of Justice	25.11.04	Procurement of computer Equipment & Network Infrastructure for RM Courts	IBM World Trade Corporation	Goods	J\$ 1,578,635.51 + US\$ 112,394.50	
<b>Ministry of Land and Environment</b>							
1	National Environment & Planning Agency	05.05.04	Consultancy to develop Zoning Plan For Kingston Harbour	Smith Warner International	Services	US\$ 173,940.00	
2	National Environment & Planning Agency	13.05.04	Consultancy Assistant to Industries Discharging into Kingston Harbour	KPMG Peat Marwick and Partners	Services	US\$ 111,150.00	Contract in progress.
3	National Environment & Planning Agency	07.07.04	Preparation of Tender Ready document for Ship-generated waste facility	KPMG Peat Marwick and Partners	Services	US\$ 73,225.00	Contract in progress.
<b>Ministry of Local Government Community Development and Sports</b>							
1	Ministry of Local Government, Community Development and Sport	14.01.04	Rehabilitation of Roads, PIDP/03/62.- Luna to Seaton.- ST MARY.	Dwight's Construction Company Limited	Works	J\$ 13,832,700.00	
2	Ministry of Local Government, Community Development and Sport	14.01.04	Rehabilitation of Roads, PIDP/03/63.- Coffee Walk/ Mile Gully- ST MARY.	Dwight's Construction Company Limited	Works	J\$ 10,939,788.00	

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<b>Ministry of Local Government Community Development and Sports</b>							
3	Ministry of Local Government, Community Development and Sport	14.01.04	Rehabilitation of Roads, PIDP/03/64. - Wall Road/Vila Road. Interborale Housing Scheme Road. ST MARY.	B.F. Pavements & Consultants Limited	Works	J\$ 15,722,825.00	
4	Ministry of Local Government, Community Development and Sport	28.01.04	Rehabilitation of Parochial Roads in KSAC, Package PIDP/03/58	Alcar Construction & Haulage Company Limited	Works	J\$ 13,031,520.00	Practical Completion 31.07.04.
5	Ministry of Local Government, Community Development and Sport	28.01.04	Rehabilitation of Parochial Road and Rada Roads in St. Thomas - EUS/03/12	Asphalting Specialists Limited	Works	J\$ 7,981,725.00	
6	Ministry of Local Government, Community Development and Sport	11.02.04	European Union Stabex Fund (EUS/03/05) Rehabilitation of Parochial Roads (Fort George, Douglas Castle & Essen Castle) St. Ann. (Variation to existing contract)	Patrick E. Thompson Limited	Works	J\$ 10,898,125.00	Project received practical completion on 21.05.04.
7	Ministry of Local Government, Community Development and Sport	18.02.04	PORTMORE MUNICIPALITY OFFICE.- Installation of Partitioning , Ceiling ,A/C, Plumbing and Painting.	CP Specialists Ltd	Works	J\$ 5,240,455.00	
8	Ministry of Local Government, Community Development and Sport	10.03.04	Rehabilitation of Parochial and RADA Roads in the parish of Clarendon - Package No. 17 (Variation to existing contract)	Construction Solutions Limited	Works	J\$ 5,103,140.00	Project received practical completion on 13.08.04.

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<b>Ministry of Local Government Community Development and Sports</b>							
9	Ministry of Local Government, Community Development and Sport	17.03.04	Rehabilitation of Parochial & RADA Roads in St. Catherine, EUS/03/21. (Variation to existing contract)	Professional Haulage & Construction 2000 Limited	Works	J\$ 4,333,070.60	Project received practical completion on 25.10.04.
10	Ministry of Local Government, Community Development and Sport	17.03.04	Rehabilitation of Parochial and RADA Roads in the parish of Clarendon - Package No EUS/03/16. (Variation to existing contract)	Construction Solutions Limited	Works	J\$ 9,406,677.50	Project received practical completion on 13.08.04.
11	Ministry of Local Government, Community Development and Sport	17.03.04	European Union Stabex Fund: (EUS/03/09) Rehabilitation of Roads in the parish of St. Elizabeth. (Variation to existing contract)	Garan-tee Construction Company Limited	Works	J\$ 5,327,580.00	Project received practical completion on 19.03.04.
12	Ministry of Local Govt., Community Development & Sports	22.04.04	Variation to existing contract to extend and renovate the Manchester Parish Council - PIDP.02/203. (Variation to existing contract)	M & M Jamaica Limited	Works	J\$ 4,657,521.64	The original Contract Sum has increased from \$33,278,257.29 to \$41,366,320.34 but this VO is only for \$4,657,521.64.
13	Ministry of Local Government, Community Development & Sport	29.04.04	Works contract SX/Wk/02/05 Bath to Hayfield and Bath to Mount Mansfield Road, St. Thomas. (Variation to existing contract)	Alcar Construction & Haulage Company Ltd.	Works	J\$ 5,767,358.10	The original contract sum has increased from \$44,885,010.00 to \$56,639,200.00, but this variation is only \$5,767,358.10.
14	Ministry of Local Government, Community Development and Sport	05.05.04	Repairs and rehabilitation to St.Thomas (Morant Bay) Infirmary	Professional Haulage & Construction 2000 Limited	Works	J\$ 10,232,350.00	Project progressing steadily.

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<b>Ministry of Local Government Community Development and Sports</b>							
15	National Solid Waste Management Authority	19.05.04	Supplying Security Services to NSWMA and its Regional offices.	Vanguard Security Limited	Services	J\$ 16,119,216.00	Contract in progress.
16	Ministry of Local Government, Community Development and Sport	26.05.04	Rehabilitation of Roads in KSAC region Chester Ave & Bertram Lane.PIDP/03/57. (Variation to existing contract)	Alcar Construction & Haulage Company Ltd	Works	J\$ 7,607,320.00	Variation Order to date is \$8,084,762.80. Total contract sum is \$15,692,082.80.
17	Ministry of Local Government Community Development & Sport	30.09.04	Rehabilitation of Stanton / Harcourt, Benjamin Hill, Belle Castle roads in PORTLAND	Construction Solutions Limited	Works	J\$ 8,534,675.00	Belle Castle Stanton / Harcourt Road has been marled and the concrete works have started. No major works have started on Benjamin Hill.
18	Ministry of Local Government Community Development & Sport	30.09.04	Rehabilitation of Rodney hall, Shantalee roads in PORTLAND	Asphlating Specialists Ltd	Works	J\$ 13,920,212.00	Rodney Hall : Bushing and the road formation have been completed on this project. No major works have been started on Shantalee.
19	Ministry of Local Government Community Development & Sport	21.10.04	Rehabilitation of Village & Sommerset roads in St Thomas	Seematt Construction Company Limited	Works	J\$ 13,230,060.00	
20	Ministry of Local Government Community Development & Sport	21.10.04	Rehabilitation of Beacon Hill road in St Thomas	Ronham & Associates Limited	Works	J\$ 7,979,700.00	

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<b>Ministry of Local Government Community Development and Sports</b>							
21	Ministry of Local Government Community Development & Sport	21.10.04	Rehabilitation of Catholic Lane/Roselle Land Settlement/Seaforth housing scheme road in St Thomas	Asphlating Specialists Ltd	Works	J\$ 14,079,168.07	
22	Ministry of Local Government Community Development & Sport	27.10.04	Variation Order for Bailey Bridge & road works site at GORDON WOOD - EUS/03/17 Clarendon	Construction Solutions Limited	Works	J\$ 7,358,196.00	No work has started on this variation. Contractor has just acquired the Gabion baskets.
23	Ministry of Local Government Community Development & Sport	18.11.04	European Union/Stabex -Variation Order to contract EUS/03/19 Rehabilitation of Berkshirewood / Airhouse roads in St Elizabeth	Seematt Construction Company Limited	Works	J\$ 8,984,910.00	Work has been completed.
<b>Ministry of National Security</b>							
1	Ministry of National Security	07.01.04	To supply pistols.	F.N. Herstal S.A., Belgium	Goods	US\$ 489,760.00	Contract completed.
2	Ministry of National Security	07.01.04	To supply ammunition.	Winchester Ammunition	Goods	US 115,000.00	Contract completed.
3	National Works Agency	18.02.04	Alteration and Renovation to Existing Building for Police Division. May Pen-CLARENDON	H.D.B Construction Ltd	Works	J\$ 58,058,761.86	Work is approximately 90% complete.
4	Ministry of National Security	17.03.04	Refurbishing of Building. - Summit Police Station.- Mo Bay --ST JAMES	Elkims Construction Co. Ltd.	Works	J\$ 4,997,113.00	The projected has been completed.

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<b>Ministry of National Security</b>							
5	Ministry of National Security	30.06.04	Remodel existing single storey building as Convalescent Home for Jamaica Constabulary Force in Black River St. Elizabeth	Garan-tee Construction Company Limited	Works	J\$ 23,277,987.00	Work is approximately 60% complete
6	Ministry of National Security	08.09.04	Procurement of (23) motor cars for Jamaica Constabulary Force.	Toyota Jamaica Ltd	Goods	J\$ 20,000,000.00	The contract was awarded and signed. The contract was varied with a 104% increase in the number of vehicles to be supplied under the contract. 47 vehicles were ordered and delivered.
7	Ministry of National Security	08.09.04	Procurement of (100) motor cycles for Jamaica Constabulary Force.	Motor Bike Sales & Services Ltd.	Goods	J\$ 65,000,000.00	Contract not yet completed.
8	Ministry of National Security	04.11.04	Supply 150 all terrain 4x4 utility vehicles for Jamaica Constabulary Force	Stewart Auto Sales Ltd	Goods	J\$ 151,876,867.00	The contract was awarded and signed. 150 vehicle were ordered and delivery is in progress.
9	Ministry of National Security	15.12.04	Acquisition & deployment of automated palm & fingerprint identification system.	SAGEM SA	Services	US\$ 3,610,000.00	
<b>Ministry of Transport and Works</b>							
1	Port Authority of Jamaica	07.01.04	Kingston Container Terminal 4, North Terminal Berth Extension	E. Pihl & Sons A.S.	Works	US 49,603,000.00	On schedule for completion in November 2005. Phase 1 already completed.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Transport and Works</b>							
2	Jamaica Urban Transit Company Limited	21.01.04	Demolition of the old Odeon Cinema located in Half Way Tree	Hydax Construction Co. Ltd.,	Works	J\$ 6,214,420.00	Contract is complete.
3	Airports Authority of Jamaica	28.01.04	Refurbishing and upgrading of the Air Conditioning System, Custom Hall Phase 2 - NMIA	Arel Limited	Works	J\$ 4,356,964.25	Practical Completion certified and unit is fully functional.
4	Port Authority of Jamaica	04.02.04	Hiring of Tug Boat	Coloured Fin Limited	Goods	US\$ 142,915.00	Completed in April 2004.
5	Port Authority of Jamaica	04.02.04	Dry Docking - M/V "Port Maria"	North Florida Shipyard Inc.	Services	US\$ 81,551.00	Completed in April 2004.
6	Port Authority of Jamaica	12.02.04	Kingston Container Terminal - Supply and Commissioning of New Service Equipment	Power & Tractors Limited	Goods	US\$ 110,314.30	Four forklifts were supplied and commissioned at the Kingston Container Terminal.
7	Port Authority of Jamaica	12.02.04	Kingston Container Terminal - Supply and Commissioning of New Service Equipment, 6 Pickup Trucks	Key Motors Limited	Goods	US\$ 124,175.34	Six Pick-up trucks were delivered to Kingston Container Terminal on December 3, 2004.
8	National Works Agency	19.02.04	Asphalt Emulsion for Spray Patching Programme	Microsurfacing Limited	Goods	J\$ 11,980,804.00	Twelve of the 15 containers ordered, delivered and paid for in full.
9	Port Authority of Jamaica	03.03.04	Remove Existing Fence and Construct Wall Fabricate Gates and Erect Fencing. Boundary Wall - Negril Point Lighthouse	E & W Construction Ltd	Works	J\$ 4,115,750.00	Project achieved practical completion on 5 <sup>th</sup> November, 2004.
10	Port Authority of Jamaica	31.03.04	Construction of Reinforced Concrete Pier 162 metres square on Piling Works.	Tankweld Limited	Works	J\$ 10,636,565.00	Practical Completion achieved on November 5, 2004.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Transport and Works</b>							
11	Port Authority of Jamaica	10.06.04	Electrification of Gantry Cranes (Kingston Container Terminal)	J. H Dunstan & Associates Ltd	Works	J\$ 8,889,175.69	Work in progress.
12	Ministry of Transport & Works	30.06.04	Road Rehabilitation package No 5RI between 4th & 9th Avenue, Marcus Garvey Drive.	Pavement & Structures Ltd	Works	J\$ 4,979,493.75	Not implemented due to lack of financing from National Road Fund.
13	Ministry of Transport & Works	30.06.04	Road Rehabilitation package No 4RI between train line to Tinson Pen, Marcus Garvey Drive.	Pavement & Structures Ltd	Works	J\$ 4,979,493.75	Project was not implemented due to lack of financing from National Road Fund.
14	National Works Agency	19.07.04	Demolish Building at corner of Constant Spring Road and Dunrobin Avenue	Rebar Construction Ltd	Works	J\$ 2,079,548.16	contract completed.
15	Jamaica Urban Transit Company Limited	28.07.04	Provision of Security Services for JUTC.	Atlas Protection Limited	Services	J\$ 24,865,504.00	Contract in progress.
16	Port Authority of Jamaica	04.08.04	Billing & Collection System at Kingston Container Terminal. Supply, Set up, Training etc.	Cosmos N. V.	Services	US\$ 370,000.00	Ministry's approval was received in December 2004. Contract document should be signed by the end of February 2005.
17	Port Authority of Jamaica	04.08.04	Billing & Collection System at Kingston Container Terminal. Configuration & Implementation Oracle Partner	Adjoined Consulting Ltd	Services	US\$ 131,000.00	Contract scheduled to be signed in January 2005.
18	Port Authority of Jamaica	25.08.04	Procurement of twelve (12) new motor vehicles.	Key Motors Ltd	Goods	US\$ 210,858.60	Contract to be submitted for Cabinet's approval.



#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Transport and Works</b>							
19	Jamaica Urban Transit Co Ltd.,	08.09.04	Insurance placement for fleet and other properties (2005-2007) Commence September 2004.	Guardian Insurance Brokers Ltd	Services	J\$ 145,309,781.00	Contract in progress.
20	Ministry of Transport & Works	30.09.04	Procurement of Gabion Baskets & Wire	A.S. Edwards & Associates Ltd	Goods	J\$ 6,577,470.00	Contract in progress
21	National Works Agency	30.09.04	Procurement of Asphalt Emulsion for Spray Patching Programme.	Valley Slurry Seal Ltd	Goods	US\$ 278,400.00	Project was not implemented due to lack of financing from National Road Fund.
22	National Works Agency	27.10.04	Procurement of Patching Machine Truck Mounted- for NWA	Vehicles & Supplies Ltd	Goods	J\$ 7,959,002.00	Contract awaiting approval by Ministry of Transportation & Works.
23	The Port Authority of Jamaica	11.11.04	Kingston Container Terminal - Administration building component for car park	Pavement & Structures Ltd	Works	J\$ 31,125,010.20	Awaiting Cabinet's approval.
24	The Port Authority of Jamaica	08.12.04	Supply & maintenance of Direct Attached Storage Network Server & Tape Backup Solution- Kingston Container Terminal	Fujitsu Transaction Solutions (Jamaica ) Ltd	Services	J\$ 7,155,640.00	Contract awaiting approval at the Ministry.
<b>Ministry of Water &amp; Housing</b>							
1	National Housing Trust	18.02.04	Supply & Installation of Office System Furniture	Stationery & Office Supplies Ltd	Goods	J\$ 17,739,594.51	Awaiting supplies. Delay caused by congestion at the ports.
2	National Water Commission	31.03.04	Construction, Test. & Commission 1.34 km D.I. Pipeline . Santa Cruz Water Supply Project.	Frederick Rodrigues & Associates	Works	J\$ 5,821,850.22	Pipe laying and testing completed, permanent reinstatement of road outstanding.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Water &amp; Housing</b>							
3	National Water Commission	31.03.04	Construction, Test. & Commission 2.15 km D.I. Pipeline. Santa Cruz Water Supply Project.	Lloyd Bryan Construction	Works	J\$ 7,815,731.00	Pipe laying and testing completed, permanent reinstatement of road outstanding.
4	Ministry of Water & Housing	22.04.04	Subdivision survey of Windsor Heights St Catherine	Lofters & Associates	Services	J\$ 5,794,000.00	Contract completed.
5	National Environment & Planning Agency	13.05.04	Consultancy Assistance to Industries Discharging waste Into Kingston Harbour	Claude Davis & Associates	Services	US\$ 111,150.00	
6	Ministry of Water & Housing	24.06.04	Installation of pipes, fittings, pumps & Construction of Reservoir & related civil works Pamphret, Botany Bay, St. Thomas	Bacchus Engineering Works Limited	Works	US\$ 3,392,564.48	
7	National Water Commission	30.06.04	Installation of PVC trunk sewer including fittings and appurtenances at Old Passage Fort Drive Portmore - ST CATHERINE	Tankweld Construction Co Ltd.,	Works	J\$ 18,096,142.80	The contractor is mobilizing.
8	National Water Commission	28.07.04	Supply of Pipe & Appurtenance for Luana -Sandy Ground St.Elizabeth & Portland projects	Express Traders & Contractors Ltd	Goods	US\$ 122,221.91	Contract completed.
9	Carib Engineering Corporation Limited	29.07.04	Supply & installation of pipes, fittings, pumps, tank & related works . Cottenwood Water Supply. ST ELIZABETH	Bacchus Engineering Works Limited	Works	US\$ 2,363,151.61	Awaiting Cabinet approval.
10	National Water Commission	30.09.04	Procurement & Installation of NWC's Customer Information System. (CIS)	SCT (Indus International)	Goods / Services	US\$ 4,629,442.00	
11	National Water Commission	21.10.04	Automated Customers Service and Interactive Voice Response System	Interactive Voice Solutions Ltd	Services	US\$ 89,278.25	

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Water &amp; Housing</b>							
12	National Water Commission	12.05.04	Completion of Sewerage Treatment Plant -Mineral Heights Housing Development CLARENDON	M & M Jamaica Ltd	Works	J\$ 8,869,785.00	Work commenced July 26. Interruption of the works by workers from the previous contractor has occurred on two occasions. This combined with "Hurricane Ivan" has resulted in significant time loss. Consequently 34 days extension of time was granted subsequent to a request from the contractor. In December, works as per the contract was approx 85 -90% complete. Remaining works consist mainly of Electro mechanical to be done by a nominated sub-contractor who thus far has been tardy in effecting these works.
13	National Water Commission	21.10.04	Rehabilitation of Martha Brae Water Treatment Plant: Design & Construction facilities for Duncans/Harmony Hall in Trelawny Network improvement for North Western Coastal (Westmoreland, Hanover, St James & Trelawny)	SOGEA-SATOM	Works	US\$ 13,532,866.00 + € 18,251,746.00	The recommendation was submitted to cabinet and is awaiting approval.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Ministry of Water &amp; Housing</b>							
14	Ministry of Water & Housing	10.11.04	Supply & Installation of Pumping Equipment at Huddersfield/Mango Valley Water supply . St MARY	Laidmar Irrigation Company Limited	Works	J\$ 8,050,300.00	
15	National Water Commission	11.11.04	Insurance placement for NWC facilities & services Islandwide	Marathon Insurance Brokers Limited	Services	J\$ 97,219,000.00	Approved by cabinet. Premium financing to be completed.
16	Ministry of Water & Housing	11.11.04	Supply of 1160 truck tyres for Rapid Response Units Islandwide	Jamaica Ultimate Tyre Company	Goods	J\$ 21,001,621.20	Contract has been awarded.
17	Ministry of Water & Housing	11.11.04	Management Audit & Modernization Programme at NWC	KPMG Peat Marwick and Partners	Services	J\$ 14,200,000.00	
18	National Housing Development Corporation Ltd	22.11.04	Placement of insurance for NHDC 2003-2007	Progressive Insurance Brokers	Services	J\$ 57,536,174.00	
19	National Water Commission	15.12.04	Supply of (12) small 4WD utility vehicles	Stewart Auto Sales Ltd	Goods	US\$ 236,253.48	Endorsed by NCC in Dec.
<b>Office of the Prime Minister</b>							
1	Urban Development Corporation	14.01.04	Redevelopment of Two Sisters Cave - Hellshire	W.G. Northover & Associates Limited	Works	J\$ 7,777,663.07	Contractor was unable to provide required Bonds to complete process. Second lowest tenderer no longer interested in project. Project was retendered and recommendation by agency submitted to the NCC for endorsement.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Office of the Prime Minister</b>							
2	Urban Development Corporation	14.01.04	To upgrade the Oceana Fire Alarm and Detection System 2-6 King Street Kingston.	National Safety Limited	Goods	J\$ 23,030,566.00	Contact signed 28.6.04. Work has been completed, tests done along with the Fire Dept., Practical Completion given in Oct. Extension of time was granted due to time loss as a result of "Hurricane Ivan".
3	Urban Development Corporation	04.02.04	Upgrading of Dunn, s River Park and Telephone Systems	Donald's Engineering Works	Works	J\$ 9,994,636.20	Project completed but aspects of the system cannot be tested due to absence of electricity. The JPS, who is engaged to install a sub- station, was unable to do so due to emergency works resulting from Hurricane Ivan.
4	National Housing Trust	31.03.04	Construction of Multi-Storey Car Park, Floor Space & Assoc Works Park Blvd.	Cooper & Associates Limited	Works	J\$ 222,474,047.00	Project is underway and is about 20% complete.
5	National Housing Trust	07.04.04	Construction of Reservoir Providence - ST JAMES	Bacchus Engineering Works Limited	Works	J\$ 9,781,097.50	
6	National Housing Trust	14.04.04	Supply and install 1500 kva Diesel-Electric Standby Generator	Arel Limited	Works	J\$ 17,073,269.96	
7	National Housing Trust	22.04.04	Supply and Installation of Office Equipment & Furniture	Neveast Supplies Limited	Goods	J\$ 4,839,792.31	Awaiting supplies. Delay caused by congestion at the ports.

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Office of the Prime Minister</b>							
8	National Housing Trust	12.05.04	Supply & Installation of Office System Furniture	Stationery & Office Supplies Ltd	Goods	J\$ 17,739,574.50	Awaiting supplies. Delay caused by congestion at the ports.
9	National Housing Trust	12.05.04	Procurement & installation of Pumps & Electrical Works for Monymusk Sugar Housing Project	Cooper & Associates Limited	Works	J\$ 15,983,199.87	
10	Urban Development Corporation	13.05.04	Green Grotto Caves Development	S.C.Cox & Brothers Ltd	Works	J\$ 48,002,869.74	Contract signed in July and contractor had commenced hoarding of site but work has been suspended pending approval from NEPA.
11	Office of the Prime Minister	28.05.04	Procure Insignia/Medals for National Honours & Awards	Skinner & Co	Goods	£ 39,550.00	Contract completed.
12	National Housing Trust	24.06.04	Supply & install two (2) storage tanks & associated infrastructure works at Green Pond Housing Development	Kingston Industrial Construction Limited	Works	J\$ 28,222,578.00	
13	National Housing Trust	30.06.04	Design, Supply & Installation of Security System at Multi-Storey Car Park Blvd Kingston 5	MOD Office by EHC Industries Limited	Works	J\$ 5,686,237.64	Contractual work for this system is proceeding apace with the work done by the main contractor.
14	National Housing Trust	07.07.04	Electrical Works for Multi-Storey Car Park at Park Blvd	Lesmack Engineers Ltd.	Works	J\$ 18,669,926.31	Contractual work for this system is proceeding apace with the work done by the main contractor.
15	National Housing Trust	04.08.04	Upgrade Red Hills Pen Housing Sewerage Treatment Plant Morant Bay St. Thomas	Professional Haulage & Construction Co. Ltd.,	Works	J\$ 8,807,232.85	

#	AGENCY	DATE ENDORSED BY NCC	CONTRACT DESCRIPTION	CONTRACTOR	TYPE	CONTRACT VALUE	COMMENTS
<b>Office of the Prime Minister</b>							
16	National Housing Trust	16.08.04	Supply & Installation of Passenger Hydraulic Elevator at Multi -Storey Car Park	Jamaica Electrical & Mechanical Engineers Ltd.,	Works	J\$ 8,634,392.50	Contractor is working in tandem with the main contractor to facilitate the installation of the elevator system at the scheduled time.
17	National Housing Trust	22.09.04	Hartlands Sugar Housing Project Construction (Bernard Lodge) St. Catherine.	M & M Jamaica Ltd	Works	J\$ 101,527,162.00	
18	National Housing Trust	13.10.04	Security & Safety Services for Emancipation Park	Guardsman Limited	Services	J\$ 6,370,484.00	None
19	Jamaica Cricket 2007 Limited	11.11.04	Design & Build Multi Purpose Sports facilities, entertainment & commercial complex. Florence Hall- TRELAWNY	Bouygues, Batiment International	Works	US\$ 23,280,000.00	Awaiting Cabinet's approval.
20	Jamaica Cricket 2007 Limited	11.11.04	Refurbish & Upgrade existing stadium facilities at Sabina Park Kingston	Ashtröm Building Systems Limited	Works	US\$ 18,603,068.00	Awaiting Cabinet's approval.
21	National Housing Trust	17.11.04	Infrastructure Works for 98 serviced lots at Waterworks in Westmoreland	D. R Foote Company Ltd	Works	J\$ 21,037,019.00	

Note : None means that no officer reported on the contract. MEYC contracts and others left blank in some area awaiting status list.

MA	MINISTRY OF AGRICULTURE	MJ	MINISTRY OF JUSTICE
MCST	MINISTRY OF COMMERCE, SCIENCE & TECHNOLOGY	MLSS	MINISTRY OF LABOUR & SOCIAL SECURITY
MEYC	MINISTRY OF EDUCATION, YOUTH & CULTURE	MLE	MINISTRY OF LAND & ENVIRONMENT
MFAPT	MINISTRY OF FOREIGN AFFAIRS & FOREIGN TRADE	MLGCDS	MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORTS
MFP	MINISTRY OF FINANCE & PLANNING	MNS	MINISTRY OF NATIONAL SECURITY
MH	MINISTRY OF HEALTH	MTW	MINISTRY OF TRANSPORT & WORKS
MIT	MINISTRY OF INDUSTRY & TOURISM	MWH	MINISTRY OF WATER & HOUSING
OC	OFFICE OF THE CABINET	US\$	United States of America currency
OE	THE ELECTORAL OFFICE OF JAMAICA	€ EURO	European Union Currency
OPM	OFFICE OF THE PRIME MINISTER	£	United Kingdom (currency) pound sterling



## STAFF SITUATION FOR 2004

COMPLEMENT	APPROVED	EMPLOYED	VACANT
CONTRACTOR-GENERAL	1	1	-
CONSULTANT	1	1	-
DIRECTOR - TECHNICAL SERVICES	1	1	-
LEGAL ADVISOR	1	-	1
DIRECTOR - CONSTRUCTION CONTRACTS	1	1	-
DIRECTOR - LICENCES & PERMITS	1	1	-
DIRECTOR - FINANCE & ADMINISTRATION	1	1	-
ARCHITECT	1	1	-
DIRECTOR - INFORMATION TECHNOLOGY	1	1	-
CO-ORDINATOR INSPECTION & RESEARCH	1	1	-
SENIOR INSPECTORS	12	10	2
DATA BASE ADMINISTRATOR	1	1	-
FINANCIAL ANALYST	1	-	1
ADMINISTRATOR	1	-	1
EXECUTIVE SECRETARY II	1	1	-
COMMUNICATIONS OFFICER	1	1	-
QUALITY CONTROL SUPERVISOR	1	-	1
DATA ENTRY CLERKS	2	1	1
CHIEF ACCOUNTANT	1	1	-
CIVIL ENGINEER	1	1	-
QUANTITY SURVEYOR	1	-	1
PERSONNEL OFFICER	1	-	1
OFFICE MANAGER	1	1	-
SENIOR ACCOUNTANT	1	1	-
SENIOR SECRETARY	5	5	-
ACCOUNTANT	2	2	-
SECRETARIES	3	1	2
REGISTRAR	1	1	-
CLERICAL OFFICER	1	1	-
CLERK (REGISTRY)	2	2	-
TELEPHONE OPERATOR/RECEPTIONIST	1	1	-
DRIVER	2	1	1
OFFICE ATTENDANT (FEMALE)	3	3	-
MESSENGER (MALE)	1	1	-
<b>TOTAL</b>	<b>57</b>	<b>45</b>	<b>12</b>

**CONTRACTOR-GENERAL  
TRAINING COURSES FOR 2004**

<b>NAME OF COURSES</b>	<b>DATES</b>	<b>CANDIDATES</b>
<b>M.I.N.D</b> Scholarship Courses- Environment & Sustainable Development	January 16-February 20, 2004	Joseph Heholt
<b>M.I.N.D</b> General Management- Post Graduate Diploma	January 12,- September 24, 2004	Neil Denny
<b>M.I.N.D</b> Government Accounting Level 1 Module 4	February 9, -16, 2004	Kevin Wedderburn
<b>M.I.N.D</b> Protecting Corporate Assets from Fraud	January 19-30, 2004	Lafete Edghill
<b>M.I.N.D</b> Government Accounting Level 1 Module 1	April 5, -14, 2004	Nicholas Gibson
<b>M.I.N.D</b> Supplies Management Level 1	May 3,-July 5, 2004	Brian Worrel
<b>M.I.N.D</b> <b>Government Accounting</b> Level 1 Module 2	July 12, -19, 2004	Nicholas Gibson
<b>M.I.N.D</b> Supplies Management Level 2	August 9-October 4, 2004	Brian Worrel
<b>UTECH</b> Diploma in Construction Management	August 2004-2005	Lafate Edghill
<b>UTECH.</b> Bachelor of Business	August 2004-2005	Trudy Forbes
<b>University College of the Caribbean</b> Diploma in Computer Studies & Management	September 2004	Viveen Burrowes- Campbell
<b>U.W.I</b> MBA. International Business	May 2004/2005	Georgeia Robinson