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1.0 INTRODUCTION

We are pleased to report that in the year under review government agencies generally continue to adhere to the Government of Jamaica procurement guidelines. However, there is greater adherence to guidelines in cases of the procurement of works than in cases of the procurement of goods and services. But whereas the pre-contract processes are improving, management of the post-award segment of the procurement process continues to be problematic. This is especially true for works contracts.

In the post-contract stages, projects continue to be plagued by poor planning, lack of adequate supervision on the part of the clients and the contractors, poor coordination of resources, and consequential overruns in time and costs. While many factors contribute to problems at the post-award stage, it seems that inadequate financing is the biggest contributor.

Although there is improvement in the pre-contract stages, there is still much room for greater improvement. Considerable effort is therefore exerted by the Office to train procurement officers and public sector managers, as well as to inform the public of the Government of Jamaica's procedural requirements. The Office publishes to the local news media and on the Internet all contract-endorsements and recommendations of the National Contracts Commission. The Office continues to make the procedural guidelines and the Government of Jamaica Public Sector Procurement Handbook freely available to the public.

The divestment of land continues to cause concern. Notwithstanding the terms of reference of the National Land Divestment Committee, the 1992 special report tabled in Parliament on the disposal of publicly owned lands, and the Prime Ministerial statement of 22nd February, 1994 (that constitute the regime for disposal of Government lands) the divestment process is still not transparent.

The operations of the National Contracts Commission continue to increase and this report sets out the details of the endorsements and recommendations made by the Commission in the course of this year. In addition, the Commission commenced the registration of Grade 5 contractors and the registration of the suppliers of goods and services.

Information systems are important to the operations of the Office of the Contractor-General. We continue our investment in developing the Contracts Management System and the maintenance of our three web sites. We have also begun moving our information systems development to open source software as a cost-saving factor.

We were honoured by Gambia Public Procurement Authority to be invited to provide them with technical assistance. We were very pleased to be able to respond positively to that request. It is quite an endorsement of the public sector procurement oversight structures that we have established in Jamaica that a multilateral aid agency should refer its clients to study our structures and to look to our agencies for support.

2.0 MONITORING OF CONSTRUCTION CONTRACTS

2.1 Introduction

During the period under review there was marked increase in the utilisation of the Government of Jamaica procurement procedures at the pre-contract phase. Two hundred and eighty-one contracts were endorsed or recommended by the National Contracts Commission in 2002. This was increased to 338 in 2003. This Office assisted in the process by providing advice to many government entities at the pre-tender stage. However, as is evidenced by our monitoring activities, problems continue to arise at the post-contract stage of the projects in consequence of poor planning, lack of adequate supervision on the part of the client and the contractors, and poor coordination of resources.

In 2002 Cabinet authorised special waivers to the government procurement guidelines for several roads and infrastructure projects. These were in response to the flood damage of 2002. As late as December 2003 some of these contracts were not implemented, some were only partially implemented, and others were not even awarded. Fluctuations in labour and materials costs will increase the costs of these projects above what was originally planned. The predominant cause of non-implementation was inadequate financing.

2.1.1 Summary Report for Post-Contract Activities as at December 2003

During the calendar year 2003, of the 338 contracts endorsed or recommended by the National Contracts Commission, 177 were contracts for works. These were in the categories of Building Construction, General Road Works, Bridge Construction, and Civil Engineering Works. Inspectors from the Office of the Contractor-General monitored 89 of these works contracts. Contracts for the procurement of goods and services do not usually require long-term monitoring due to their short-lived nature.

The Table below shows a representative sample of the works contracts monitored by the Office. The average contract period of the sample was seven months. Seventy per cent of the sample was scheduled for completion by December 2003, but less than ten per cent of these were completed at that time. Due in part to fluctuations in labour and materials' costs, changes in the scope of works, and other variations, most of the projects will exceed the original budgets. Some of the overruns can also be attributed to poor planning and failure to adhere to strict contract administrative procedures.

We cannot overemphasise the deleterious effect inadequate financing, on both the part of the contractor and the client agency, can have on the project.

We conclude from our observations that poor management and inadequate financing account for many of the delays. The National Contracts Commission grading and registration provide the minimum pre-qualification of contractors but this does not preclude the client agencies themselves undertaking comprehensive and detailed pre-qualification exercises in appropriate cases. Such pre-qualification can improve the selection of contractors by identifying those with the required resources in place to effectively and efficiently execute the contracts.

Summary Report

Post Contract Activities as at December 2003

No	Ministry	Project	Contractor	Contact Sum J\$M	Duration (months)	Start Time	% Executed	Time Lapsed (months)	Cost to Date J\$M
1	MECS	Restoration Works to The Annex to Headquarters House	W.G. Anderson Ltd.	11.30	3	01/01/03	80	12	11.38
2	MEYC	Restoration and Extension of Liberty Hall	Jatlin Construction & Associates	18.54	6	16/09/02	100	7.75	18.36
3	MICT	Naggo Head Informatics Centre	Tank-Weld Ltd.	175.91	9	29/07/02	88	17	156.85
4	MLGCDS	Repairs and Rehabilitation to The Infirmary	Garan-Tee Construction Co. Ltd.	8.70	6	01/09/03	75	4	7.02
5	MLGCDS	EU/03/01-04 Parochial Road Rehabilitation (Manchester)	N.G. Atkinson Ltd., Patrick Thompson Ltd, Seematt Construction & S.W.C. Woodwork Construction Co. Ltd.	42.30	4	01/09/03	95	4	33.96
6	MLGCDS	EU/03/07-08 Parochial Road Rehabilitation(St. Ann)	Morris Hill Ltd.	11.07	4	01/06/03	60	7	10.33
7	MLGCDS	EU/03/10 Parochial Road Rehabilitation(St. Elizabeth)	Robertson's Motor Services Ltd.	21.76	4	01/06/03	95	7	21.63
8	MLGCDS	EU/03/05-06 Parochial Road Rehabilitation (St. Ann)	Patrick E. Thompson Ltd.	48.22	6	01/07/03	65	5	49.08
9	MLGCDS	EU/03/09 Parochial Road Rehabilitation(St. Elizabeth)	Garan-Tee Construction Co. Ltd.	21.70	4	06/01/03	95	7	23.9
10	MOEYC	Expansion of Siloah Primary School	Alfrasure and Roofing Ltd.	31.21	18	01/11/01	98	25	32.56
11	MOTW	Rehab of Lloyds to Lowe Mountain Rd (St Thomas)	D.P. Enterprise	22.70	3	01/03/03	45	9	11.81
12	MOTW	Rehabilitation Works to Black River Truss Bridge	Kingston Industrial Construction Ltd.	17.00	5	-	-	-	2.3

Summary Report

Post Contract Activities as at December 2003

No	Ministry	Project	Contractor	Contact Sum J\$M	Duration (months)	Start Time	% Executed	Time Lapsed (months)	Cost to Date J\$M
13	MOTW	North Jamaica Development Project.	Jose Cartellone Construcciones Civiles S.A.	US\$60.4	30	21/12/01	49.5	24	US\$26
14	MOTW	Rehabilitation to Soho Rd, (St. Thomas.)	Alcar Const. And Haulage Co. Ltd.	7.62	2	01/05/03	95	8	6.59
15	MOTW	Passenger Handling Building Baggage Make-Up Area Improvement	HDB Construction Ltd.	17.18	6	01/10/03	30	3	0.22
16	MOTW	Rehabilitation of Thornton to Golden Valley, (St. Thomas)	Ian Johnson Heavy Equipment & Construction Co. Ltd.	19.62	3	01/03/03	95	9	13.24
17	MOTW	CDB Flood Damage Rehabilitation Trinityville to Cedar Valley Road.	Amalgamated Design Group Ltd.	8.38	2	01/07/03	99	7	13.29
18	MOTW	IADB Flood Damage Rehabilitation Project - Hall Head to Negro River Bridge	D.P. Enterprise	23.05	3	01/03/03	80	9	11.56
19	MOTW	Construction of Serge Island Bridge	V.O.Watson & O'Neil Assocs. Ltd.	11.56	12	01/05/03	60	7	5.68
20	MOTW	Construction of Plantain Garden Bridge	B & H Structures Co. Ltd.	27.16	24	03/09/01	75	28	2.12
21	MOTW	Construction of Banbury Bridge	B & H Structures Ltd.	32.40	12	01/08/03	10	5	6.9
22	MOTW	Flood Damage Roads Rehabilitation - Package #1	Y.P Seaton & Associates Co. Ltd.	35.22	6	01/05/03	15	12	
23	MOTW	IADB Flood Damage Rehabilitation Project Lloyds to	D.P. Enterprise	25.73	3	01/03/03	45	9	11.81

Summary Report

Post Contract Activities as at December 2003

No	Ministry	Project	Contractor	Contact Sum J\$M	Duration (months)	Start Time	% Executed	Time Lapsed (months)	Cost to Date J\$M
		Lowe Mountain							
24	OPM	Frome Sugar housing Project	D.R. Foote Construction Lts.	149.63	12	03/02/02	68	11	99.56
25	OPM	Craighton All Age School Rehabilitation	Garan-Tee Construction Co. Ltd.	11.73	6	02/09/03	10	3	2.6
26	OPM	Construction of 2# Lift Stations and 1# Pump Station	M & M Jamaica Ltd.	42.01	150 days	01/09/03	75	122 days	10.7
27	OPM	Rehabilitation to Parochial Rd. Coolshade to Mexico	Contraxx Ltd.	11.52	3	08/09/03	95	3	10.89
28	OPM	New Indoor Court Facility - Stadium West	Trumbley & Hampton Inc.	US\$6.163	6	11/11/02	100	6.75	US\$6.22
29	OPM	Dunn's River Water Treatment and Supply	W.G. Northover and Ass.	14.90	5	24/11/03	-	1	-
30	OPM	Irwin High and Primary School	WIHCON Infrastructure Ltd.	345.70	9	13/01/03	80	11	245.8
31	OPM	Road Rehabilitation - Woodland to Tatewood, St. Elizabeth	Robertson's Motor Services Ltd.	21.80	4	15/09/03	70	3	6.4
32	OPM	Appleton Sugar Housing Project Infrastructural Works	Jatlin Construction & Associates Ltd.	33.27	9	31/07/02	95	17	30.96
33	OPM	NHT Regional Branch Office	W.G. Walters Construction Ltd.	28.28	9	23/06/03	52	6	12.8
34	OPM	Aeon Town All Age School Expansion	W.G. Walters Construction Ltd.	28.28	6	19/08/03	75	4	4
35	OPM	Parochial Rd Rehabilitation, Bethel Gap to Mango Row - St. Thomas	Contraxx Enterprises Ltd.	7.92	3	15/09/03	35	3	12.8
36	OPM	Road Rehabilitation - Richmond Gap to Richmond Vale, St.	Alear Const. And Haulage	7.59	3	20/08/03	70	3	2.43

Summary Report

Post Contract Activities as at December 2003

No	Ministry	Project	Contractor	Contact Sum J\$M	Duration (months)	Start Time	% Executed	Time Lapsed (months)	Cost to Date J\$M
37	OPM	Thomas Road Rehabilitation - Mango Row to Richmond Gap, St. Thomas	Co. Ltd. Development Holdings Ltd.	13.32	6	15/09/03	15	3	0.85

3.0 MONITORING OF NON-CONSTRUCTION CONTRACTS, LICENCES, PERMITS AND CONCESSIONS

3.1 Introduction

During this period, 157 goods and services contracts valuing J\$22,301,678,932.00 were endorsed or recommended by the National Contracts Commission. As with works projects, we note increased adherence to the government procurement guidelines. However, there is still scope for improvement in the areas of advertisement, preparation of tenders and the evaluation of tenders. Specifically, examples of the observed shortcomings include the following:

- For Advertisements:
- 1) No mention of Tender Box;
 - 2) No mention of Public Opening; and
 - 3) No mention of NCC registration requirements.
- For Tender Documents:
- 1) Absence of Responsiveness Criteria;
 - 2) No indication for action for Non-responsiveness;
 - 3) No Methodology or criteria for Evaluation e.g. rejection; how scores will be awarded; and
 - 4) No details of location and time for return of documents
- For the Evaluation Process:
- 1) Evaluators were not always aware of their roles; and
 - 2) The use of Participatory (Group) evaluations as opposed to independent evaluations.

In addition to the above, we have on occasion seen other undesirable practices at tender openings. These include the absence of a Tender Box, or tenders being kept in drawers or safes. However, these are not common practices. In addition, we recommend that a properly synchronised clock be placed in close vicinity to the Tender Box as occasionally there is dispute as to when the time for submission of tenders has passed.

The establishment of the National Land Divestment Committee saw a renewed interest in land divestment matters. In 1992, a special report was tabled in Parliament on the disposal of publicly owned lands. That report resulted in a Prime Ministerial statement of 22nd February, 1994 which formed part of the regime for disposal of Government lands. From our monitoring, it appears that the disposal and divestment of government-owned land is occurring contrary to the Terms of Reference of the National Land Divestment Committee, and contrary to the Prime Ministerial Statement. In regard to Joint Ventures, there is occasional disregard for the policy that was set out in Cabinet Decision No. 24/97 dated 7th July, 1997. Our concerns also relate to the failure to advertise and to invite tenders. The Office has been in dialogue with the National Land Agency and the Ministry of Land and the Environment to promote compliance with Government policy.

Notwithstanding the weaknesses highlighted above, our monitoring of the procurement processes indicates that many agencies have adopted the best practices for public sector procurement for goods and services. Inspectors in the Office continue to assist through workshops, training modules and regular contact with the agencies.

4.0 COMMUNICATION AND PUBLIC SECTOR PROCUREMENT TRAINING

The communication of the Government of Jamaica's procurement decisions and training public sector agencies in the requirements of the Government of Jamaica's procurement guidelines remain an important part of the Office's functions.

The Office publishes all the contract endorsements and recommendations of the National Contracts Commission. These decisions are sent each month to all media houses and they are also posted on the National Contracts Commission's website (www.ncc.gov.jm). In addition, the works contractors list, the application forms and the Government of Jamaica Public Sector Procurement Handbook are published on the National Contracts Commission's website. Information on the Office of the Contractor-General and the National Contracts Commission is published and circulated four times each year in the Office's bulletin, *UPDATE*.

In 2003 the Office conducted four Procurement Training Workshops and arranged three discussions and interviews with local television or radio stations on the work of the National Contracts Commission and the registration of Grade 5 contractors. Details of these are set out in the table below.

Table
Training and Dissemination of Information

Agency/Organisation	Training/Information
Ministry of Water and Housing	Procurement Workshop
Ministry of Justice	Procurement Workshop
National Water Commission	Procurement Workshop
Public	Mr. Leo Lawson, Chairman of NCC interview on Power 106 <i>Independent Talk</i> re HEART/NCTVET MOU with NCC and Grade 5
Public	Mr. Gary Wong on CVM <i>News at Sunrise</i> re HEART/NCTVET MOU with NCC and Grade 5
Public	Mr. Gary Wong on TVJ's <i>Smile Jamaica its Morning time</i> re HEART/NCTVET MOU with NCC and Grade 5
Petrojam	Procurement Workshop focusing on the dynamic nature of the oil trading business and implications for validity of quoted prices.

INTERNATIONAL AID: GAMBIA PUBLIC PROCUREMENT AUTHORITY

In addition to the public sector procurement workshops undertaken in 2003, the Office of the Contractor-General also hosted a delegation from the Gambia Public Procurement Authority (GPPA). The GPPA was established by an act of the National Assembly of the Republic of the Gambia, West Africa, in 2002. As with the amendment of the Contractor-General Act to establish the National Contracts Commission, the Gambia Act was passed to establish a new approach to procurement in the Gambia, which will promote transparency, accountability and fairness.

The Office of the Contractor-General was first contacted by Mr. Amadou Kebbeh, Manager, Career Development at the GPPA in April 2003, requesting a visit to our offices to “understudy procurement practice and experiences in a sister commonwealth country.”

The Office of the Contractor-General was identified from a number of procurement bodies worldwide as the one best suited for study by the Authority, and which could assist the Authority with developing this new public sector procurement scheme in the Gambia as well as train the Authority’s office staff.

The delegation comprised two persons, namely Messrs. Howsoon Semega-Janneh, Manager for Compliance and Practice and Bunja Dibba, Manager for Finance and Administration. The study tour lasted for nine (9) days from July 21 to 31, and included a courtesy call on the Governor-General of Jamaica, Sir Howard Cooke at Kings House.

The Office was pleased to provide training in several areas, including: Organisational Aspects of Public Procurement, Financial and Administrative Matters, Classification of Suppliers and Contractors and Criteria for Bidders, Procurement Proceedings, Career Development and Training, Website and Database Management, and Oversight and Management of Public Procurement and Review, which was conducted by the Ministry of Finance and Planning.

5.0 NATIONAL CONTRACTS COMMISSION

The year 2003 saw an increase in the operations of the National Contracts Commission. The two most notable increased activities include the commencement of registration for Grade 5 in January and the assumption of the registration of contractors for the supply of goods and services in April.

Grade 5 works contractors is intended to replace the 'D' Grade of contractors which had existed under the now obsolete Government Contracts Committee regime and is intended to accommodate small works contracts not exceeding \$250,000.00. Grade 5 works contractors now comprise twelve (12) trade categories: air-conditioning, auto mechanics, carpentry, drywall construction, electrical, joinery, masonry, painting, plumbing, tile laying, upholstery and welding.

The National Contracts Commission made provision for all existing 'D' Grade contractors to retain their registered status for a period of six months from the introduction of the new Grade 5 works contractor.

Grades 1 – 4 Contractors

Registration of contractors in Grades 1 to 4 continues to grow steadily. Three hundred works contractors were registered for the year 2003. This is a slight increase over last year when 290 works contractors were registered.

Goods and Services Contractors

On 1st April, 2003 the National Contracts Commission took over from the Ministry of Finance and Planning the registration of suppliers of goods and services. As a transitional arrangement the National Contracts Commission provided that all contractors on the Ministry of Finance and Planning's list at that date would retain their registered status for a period of one year, ending 31st March, 2004.

GOJ Handbook

The high demand by the public sector, consultants and contractors for the Government of Jamaica Handbook of Procurement Procedures continued in 2003. The procedures and the availability of the Handbook have contributed to a steady rise in the standards of procurement and submissions of recommendations from public sector entities to the NCC for its endorsement of contract awards. Every effort is made to ensure that the Handbooks are in adequate supply.

Endorsements and Recommendations

For this period, 2003, the National Contracts Commission endorsed or recommended the award of 338 contracts valued at J\$8.69 billion, US\$322 million, and ₡4.73 million. The details for the endorsements and recommendations for this and previous periods are set out in the table below.

The Commission is cognizant of and deeply appreciates the continued cooperation received from the public, consulting and contracting sectors, which has greatly contributed to its fourth year of successful operation.

NATIONAL CONTRACTS COMMISSION ENDORSED CONTRACTS

28/06/2000 - 17/12/2003

YEAR	NOS	WORKS - JA \$	NOS	GOODS - JA \$	NOS	SERVICES -	SUB-TOTAL W, G &
	2000	13	593,10.43	3	20,665,000.00	-	0.00613,784,432.44
2001	171	7204061365.64	76	1,476,636,594.39	20	1,340,887,947.00	10,021,585,907.89
2002	175	5,111,964,123.64	53	2,483,585,200.47	21	406,923,510.30	8,002,472,834.41
2003	169	6,593,348,029.43	59	1,256,680,956.78	42	817,627,674.28	8,667,656,660.49
TOTAL	528	19,502,492,951.15	191	5,237,567,751.64	83	2,565,439,132.44	77 205 100 925 72
YEAR	NOS	WORKS - US \$	NOS	GOODS - US \$	NOS	SERVICES -	SUB-TOTAL W, G &
	2001	10	510,904.76	9	2e+06	12	29,706,722.94543,116,200.00
2003	8	45,299,945.77	31	251,586,279.63	29	23,370,028.28	320,256,253.68
TOTAL	24	566,833,589.31	59	300,749,381.89	52	59,842,821.21	US \$ 927,425,792.41
YEAR	NOS	WORKS - UK ^	NOS	GOODS - UK ^	NOS	SERVICES -	SUB-TOTAL W, G &
	2001	-	0.00	-	0.00	1	817,250.00817,250.00
TOTAL	-	0.00	-	0.00	1	817,250.00	UK ^ 817,250.00
YEAR	NOS	WORKS - EU i	NOS	GOODS - EU i	NOS	SERVICES -	SUB-TOTAL W, G &
	2003	570,735.00	1	1,162,875.00	2	4,405,496.00	6,139,106.00
TOTAL	1	570,735.00	1	1,162,875.00	2	4,405,496.00	EURO i 6,139,106.00

No US \$ Contracts in 2000. No UK. ^ Contracts in 2000, 2002 and 2003. No EURO i Contracts in 2000-2002.

6.0 INFORMATION SYSTEMS

The principal activities of the information systems division of the Office were the continued development of the Contracts Management System (a database management system for the registration of contractors), the development and maintenance of the Office of the Contractor-General, National Contracts Commission, and Government of Jamaica Procurement web sites (www.ocg.gov.jm; www.ncc.gov.jm; and www.procurement.gov.jm), and the continued automation of the Office's core functions.

Web Sites

These were the developments related to the Office of the Contractor-General web site:

- Web server host was replaced: the company providing hosting services for the OCG's web site was replaced with a different service provider as a direct result of a cost-factor and feature requirement analysis undertaken by the Information Systems Department.
- Scripting Language and Database were upgraded: as a result of changing our hosting service provider, the scripting language used to design the web site (ASP) was replaced with one that was supported by the new host (PHP). The same was done for the database that provided search functionality (Microsoft Access replaced with MySQL).
- A familiarisation exercise for Government Agencies and Ministries with the Public Sector Procurement Notice Board was initiated. This was a joint effort between the IS department and the Communications Officer.

Contracts Management System

Testing and parallel implementation of the Contractor Registration module continued throughout 2003. Data from spreadsheets were converted and imported into the database.

Requirements analysis for automation of registration of suppliers of goods and services was carried out and completed in September and the design completed by November.

7.0

APPROPRIATION ACCOUNT
OFFICE OF THE CONTRACTOR-GENERAL

Account of the sums expended as compared with the sums approved for the service of the Office of the Contractor-General in the year ended 31st March, 2003

SERVICE	TOTAL APPROVED ESTIMATE \$	EXPENDITURE \$	EXPENDITURE COMPARED WITH ESTIMATE	
			MORE THAN \$	LESS THAN \$
Head No. 04000 - Office of the Contractor-General				
21 -Compensation of Employees				
Original Estimate	25,968,000.00			
1st. Supplementary _____	14,858,000.00	40,826,000.00	38,096,534.18	2,729,465.82
22 -Travel Expenses & Subsistence				
Original Estimate	6,500,000.00			
1st. Supplementary _____	-	6,500,000.00	6,627,517.95	127,517.95
23 -Rental of Property, Machine & Equipment				
Original Estimate	2,970,000.00			
1st. Supplementary _____	-	2,970,000.00	2,749,485.00	220,515.00
24 -Public Utility Services				
Original Estimate	1,916,000.00			
1st. Supplementary _____	-	1,916,000.00	1,947,345.30	31,345.30
25 -Purchase of Other Goods & Services				
Original Estimate	5,568,000.00			
1st. Supplementary _____	-	5,568,000.00	5,391,423.30	- 176,576.70
28 -Retiring Benefits				
Original Estimate	7,566,000.00			
1st. Supplementary _____	5,032,000.00	12,598,000.00	13,637,690.76	1,039,690.76
31-Purchase of Equipment				
Original Estimate	260,000.00			
1st. Supplementary _____	-	260,000.00	246,489.50	- 13,510.50
Total Head No. 0400	70,638,000.00	68,696,485.99	1,198,554.01	3,140,068.02
Surplus to be surrendered to Consolidated Fund		\$1,941,514.01		
CONTRACTOR- GENERAL				

7.1 Explanation Of The Causes Of Variation Between Approved Estimates And Expenditure

- 21 - Compensation of Employees
The under expenditure of \$2,729,465.82 was due to unpaid commitments as a result of insufficient warrant release for the financial year 2002-2003
- 22 - Travel Expenses and Subsistence Allowance
The over-expenditure of \$127,517.95 was the result of an under-estimation in the original request.
- 23 - Rental of Property, Machine
The under-expenditure of \$220,515.00 was in keeping with instructions from the Ministry of Finance & Planning to forego payment of rental for the month of March 2003 and offset expenses under Object Nos. 22, 24 & 28.
- 24 - Public Utility Services
The over-expenditure of \$31,345.30 was due to the under-estimation in the original request.
- 25 - Purchases of Other Goods and Services
The under expenditure of \$175,576.70 was an internal decision to cut expenditure to offset expenses under Object Nos. 22, 24 & 28.
- 28 - Retiring Benefits
The over-expenditure of \$1,039,690.76 was the result of the revision in salaries with effect from April 2001 and October 2002.
- 31 - Purchase of Equipment
The under-expenditure of \$13,510.50 was due the over estimation in the original request
- Virement is being sought from Object Account Nos. 21, 23, 25 and 31, to offset the excesses under Object Nos. 22, 24 and 28.

.....
Derrick McKoy
Contractor-General
2003-12-04

In the Auditor General's Report for 2001/2002 the following was stated about the Office of the Contractor-General:
"I have examined the above Account for the year ended 31st March, 2003 in accordance with the Financial Administration and Audit Act. I have obtained all the information and explanations that I required. In my opinion, proper accounting records were kept, and I certify, as a result of my audit, that the attached Account is a fair representation of the financial transactions for the year".

Sgd. A.P. Strachan
Auditor General

ANNUAL REPORT
PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
 EXECUTING AGENCY
 PROJECT NAME/DESCRIPTION
 LOCATION

**MINISTRY OF EDUCATION &
 CULTURE**

JAMAICA NATIONAL HERITAGE TRUST

**Restoration work to the Annex
 Building**

The works include the demolition of, and alteration and repair to the existing building.

Headquarters House, Duke St.
 Kingston

Contract Sum: \$11.30 M

**MINISTRY OF LOCAL
 GOVERNMENT, COMMUNITY
 DEVELOPMENT & SPORTS
 (MLGCD&S)**

**MINISTRY OF LOCAL GOVERNMENT,
 COMMUNITY DEVELOPMENT & SPORTS**

**Rehabilitation of Parochial Roads
 Pkg. PIDP/03/55**

The works include the re-alignment, reshaping of carriageway, provision of base course, double surface dressing and asphaltic concrete in selected areas as well as the construction of new side drains, culverts and restraining walls.

Truro, Chateau Rd, Mint Rd & Old
 Hope Westmoreland

Contract Sum: \$15.15 M

**MINISTRY OF LOCAL
 GOVERNMENT, COMMUNITY**

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
 OPENING/EVALUATION/VALIDITY PERIOD**
AWARD : FAIRNESS/IMPARTIALITY/MERIT

Tenders were invited via national advertisement. At the public opening, four bids were recorded. All bids were subjected to detailed evaluation and all bidders stood by their tenders where arithmetic errors were found.

The lowest responsive tender offered by W. G. Anderson was recommended for the award. This recommendation was endorsed by the NCC paving the way for the contract to be signed.

The procedure adopted was fair, impartial and the award based on merit.

Four (4) firms responded to a national advertisement for contractors registered with the NCC. All the four (4) tenders were considered responsive as they provided the requisite information and were subjected to detailed evaluation.

The Ministry recommended the award to Y.P. Seaton Associates Co. Ltd. , the lowest responsive bidder. This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was fair, impartial and the award based on merit.

The Government of Jamaica through a grant received from the European Union (Stabex Fund) on the 23rd and 26th February, 2003 invited

ANNUAL REPORT

PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

DEVELOPMENT & SPORTS

MINISTRY OF LOCAL GOVERNMENT,
COMMUNITY DEVELOPMENT & SPORTS

EUS/03/01-04

To rehabilitate 10.793km of road way to include but not be limited to re-alignment, re-shaping of carriage way, provision of base course and double surface dressing, as well as construction of new drains, culverts and catch basin.

Rural Roads in Manchester

Contract Sum: \$42.33 M

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
OPENING/EVALUATION/VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT

contractors registered with a minimum grade 3 in the General Road Works category to submit tenders to rehabilitate nine (9) roads in four (4) packages in Manchester:

EUS/03/01	- Jones Depot, Mountain Valley
EUS/03/02	- Edgeware, Watermouth
EUS/03/03	- Silent Hill, Sawmill
EUS/03/04	- Mollison, Devon-Malton, Bakers Common

The tenders were opened in public and forty-one (41) bids were received on all four (4) packages. Six (6) of the tenders submitted were considered non-responsive.

Evaluation and analysis of the tenders based on the established criteria and limitations resulted in the following recommendations:

- i. EUS/03/01-N.G. Atkinson being the lowest responsive bid 18.5% above the Engineer's Estimate but more than 4% less than the next lowest was recommended in the sum of \$5.375M
- ii. EUS/03/02-Patrick E. Thompson Ltd. being the lowest responsive bid at 2.64% below the Engineer's Estimate, which was marginally better than that of Chicon Enterprises of 2.55% below and was generally considered competitive, was recommended in the sum of \$9.984M
- iii. EUS/03/03-The lowest bid by Seematt Construction in the sum of \$9.602M, being 7.25% below the Engineer's Estimate, which was 2% better than the next lowest tender, was recommended for this package.
- iv. EUS/03/04- The next lowest being S,W.C. Construction provided the best lowest combination of contracts to fulfill the Ministry's limitations and overall least cost. S.W.C. Construction with a bid of \$17.364M was recommended.

The analysis and tender procedure were conducted fairly, impartially and the award was based on merit.

ANNUAL REPORT
PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

**MINISTRY OF LOCAL
GOVERNMENT, COMMUNITY
DEVELOPMENT & SPORTS**

**Repairs & Rehabilitation to the
Grey Ground Infirmary**

Demolition of existing buildings housing male wards & construction of a new reinforced concrete block wall building with metal roof sheeting on steel trusses, aluminum windows, ceramic tile floor, sanitary facilities as well as removal and replacement of roof covering to the female ward, bathrooms and walkways.

Grey Ground, Manchester

Contract Sum : \$8.70 M

**Rehabilitation of Parochial Roads
Pkg. PIDP/03/51**

The works include but are not limited to the re-alignment, reshaping of carriageway, provision of base course, double surface dressing and asphaltic concrete in selected areas as well as the construction of new side drains, culverts, retaining walls, etc.

PeI River Road., Wharf Road,
Hanover

Contract Sum : \$17.29 M

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
 OPENING/EVALUATION/VALIDITY PERIOD**
AWARD : FAIRNESS/IMPARTIALITY/MERIT

Tenders were invited via national advertisement and six (6) firms purchased documents but only four (4) bids were returned.

One firm, Vinler & Associates Ltd. was considered non-responsive because they did not provide a Bid Security as required.

Garan-Tee Construction was the lowest responsive bidder after adjustments were made for errors and was recommended for the contract. This recommendation was endorsed by the NCC and the contract awarded.

The procedure adopted was fair, impartial and the award based on merit.

The MLGCD&S invited tenders via national advertising from IDB/PIDP pre-qualified contractors Grades 1 and 2. All four (4) tenders received at the bid opening were adjudged responsive as they complied fully with tender instructions.

The Ministry recommended the award to Y.P. Seaton Associates Co. Ltd. , the lowest responsive bidder. This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was carried out fairly, impartially and the award based on merit.

ANNUAL REPORT

PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT & SPORTS

Rehabilitation of Parochial Roads Pkg. PIDP/03/52

The works include the re-alignment, reshaping of carriageway, provision of base course, double surface dressing and asphaltic concrete in selected areas as well as the construction of new side drains, culverts, retaining walls, etc.

Barnes Lane, Land Top Road,
Hanover

Contract Sum : \$13.96 M

Rehabilitation of Parochial Roads Pkg. PIDP/03/53

The works include but are not limited to the re-alignment, reshaping of carriage way, provision of base course, double surface dressing and asphaltic concrete in selected areas as well as the construction of new side drains, culverts and restraining walls.

Orange Hill, Westmoreland

Contract Sum: \$7.04 M

Rehabilitation of Parochial Roads Pkg. PIDP/03/54

The works include but are not limited to the re-alignment, reshaping of carriageway, provision of base course, double surface dressing and asphaltic concrete in selected areas as well as the construction of new side drains, culverts and restraining walls.

Carawina, Strathbogie,
Westmoreland

Contract Sum: \$15.46 M

MINISTRY OF LOCAL

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
OPENING/EVALUATION/VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT

The MLGCD&S invited tenders via. National advertisement, from IDB/PIDP pre-qualified contractors Grades 1 and 2. All four (4) tenders received at the bid opening were adjudged responsive as they complied fully with tender instructions.

The Ministry recommended the award to Y.P. Seaton Associates Co. Ltd. , the lowest responsive bidder. This was endorsed by the NCC before the contract was signed.

The tender process was fair, impartial and the award based on merit.

The MLGCD&S invited tenders via. National Advertisement, from IDB/PIDP pre-qualified contractors Grades 1 and 2. All the tenders received at the public opening were considered responsive as they complied fully with tender instructions.

The Ministry recommended the award to Y.P. Seaton Associates Co. Ltd. , the lowest responsive bidder. This was endorsed by the NCC before the contract was signed.

The tender process was fair, impartial and the award based on merit.

The MLGCD&S invited tenders via. National Advertisement, from IDB/PIDP pre-qualified contractors Grades 1 and 2. All the tenders received at the public opening were considered responsive as they complied fully with tender instructions.

The Ministry recommended the award to Sanjon Asphaltting Co., the lowest responsive bidder. This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was fair, impartial and the award based on merit.

Tenders were invited via national advertisement to both pre-qualify and bid

ANNUAL REPORT
PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

**GOVERNMENT, COMMUNITY
DEVELOPMENT & SPORTS**

**Proposed Renovations &
Extensions. To Manchester Parish
Council Offices**

The works associated with this project primarily involve the refurbishment of Council Chambers, Mayor's Parlour & Administrative facilities.

Mandeville, Manchester

Contract Sum: \$33.28 M

**OFFICE OF THE PRIME
MINISTER (OPM)**

JAMAICA SOCIAL INVESTMENT FUND
(JSIF)

**Bethel Gap to Mango Row Parochial
Road Rehabilitation**

St. Thomas

Contract Sum : \$ 7.97 M

**OFFICE OF THE PRIME
MINISTER (OPM)**

JAMAICA SOCIAL INVESTMENT FUND
(JSIF)

**Coolshade to Mexico Road
Rehabilitation**

3.4km of roadway to include scarification

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
**TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
 OPENING/EVALUATION/VALIDITY PERIOD**
AWARD : FAIRNESS/IMPARTIALITY/MERIT

on this project as Grade 1 Building Contractors. Four (4) contractors submitted tenders and one firm, Corporate Interiors failed to pre-qualify and their tender document was returned unopened.

The three pre-qualified contractors' bids were opened and evaluated and M&M Jamaica Limited, the lowest responsive tender was recommended for the award. This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was carried out fairly, impartially and with merit

Tenders were invited via national advertisement and six (6) bids were submitted. Three (3) firms were adjudged responsive and their bids were further subjected to detailed evaluation.

Arising from this exercise, Contraxx Enterprises Limited, was recommended for the award. This was endorsed by the NCC before the contract was signed.

The tender process was carried out fairly, impartially and with merit

A national advertisement resulted in the sale of five (5) tender documents. Four (4) bids were recorded at the subsequent public opening.

One firm did not satisfy the financial requirements established as a fundamental criteria for the undertaking of this contract. Having established that the remaining firms were qualified to undertake the job, the lowest tender submitted by Contraxx Enterprises was recommended to undertake the contract.

This was endorsed by the NCC before the contract was signed.

ANNUAL REPORT

PRE-CONTRACT PROCESS

Key : N/A - Not Available

<u>BASIC INFORMATION</u>	<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
<p>CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION</p> <p>and reshaping of roadway, reinstatement of road base and sub-base layer (s), resurfacing of road, and the installation of surface drainage facilities.</p> <p>Mexico, St. Catherine</p> <p>Contract Sum: \$ 11.55 M</p> <p>JAMAICA SOCIAL INVESTMENT FUND</p> <p>Mango Row to Richmond Gap Road Rehabilitation 4.65km of roadway rehabilitation to include: reinstatement of road sub-base and base; resurfacing of road; and the installation of surface drainage, to include curbs and channel</p> <p>Mango Row, St. Thomas</p> <p>Contract Sum: \$13.33 M</p> <p style="text-align: center;"><u>OFFICE OF THE PRIME MINISTER (OPM)</u></p> <p>JAMAICA SOCIAL INVESTMENT FUND (JSIF)</p> <p>Richmond Gap to Richmond Vale Road Rehabilitation. Reinstatement of road base, and sub-base. Resurfacing of road, installation of surface drainage including curbs and channels.</p> <p>Richmond Gap, St. Thomas.</p> <p>Contract Sum: \$7.24 M</p> <p>JAMAICA SOCIAL INVESTMENT FUND</p> <p>Woodlands to Tatewood Road Rehabilitation 5.60km of roadway rehabilitation to include: reinstatement of road sub-base and base; resurfacing of road; and the installation of surface drainage, to include</p>	<p>PREQUALIFICATION : INVITATION/EVALUATION TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/ OPENING/EVALUATION/VALIDITY PERIOD AWARD : FAIRNESS/IMPARTIALITY/MERIT</p> <p>Of concern was the fact that the tenders were opened three (3) days after the final date for return of bids. The NCC recommends that tenders are opened within thirty (30) minutes after the close of tender as this affords greater transparency.</p> <p>This aside, the evaluation was fair and impartial and the resulting award based on merit.</p> <p>Two companies responded to the national advertisement for this contract. Both tenders were deemed to be responsive, and were subjected to detailed evaluation.</p> <p>Evaluation revealed that both firms could be recommended to undertake the contract. The determining factor was therefore price and the lower bid submitted by Development Holding Ltd. was recommended for the award.</p> <p>This was endorsed by the NCC before the contract was signed.</p> <p>The tender process was fair, impartial and the award based on merit</p> <p>Two companies responded to the national advertisement for this contract. Both tenders were deemed to be responsive, and were subjected to detailed evaluation.</p> <p>Evaluation revealed that both firms could be recommended to undertake contract. The determining factor was therefore price and the lower bid submitted by Alcar Construction & Haulage Ltd. was recommended for the award.</p> <p>This was endorsed by the NCC before the contract was signed.</p> <p>The tender process was fair, impartial and the award based on merit</p> <p>Two companies responded to the national advertisement and both tenders were deemed to be responsive, and were subjected to detailed evaluation.</p> <p>Evaluation revealed that both firms could be recommended to undertake contract. The determining factor was therefore price and the lower bid submitted by Robertson's Motor Service Company was recommended for the award.</p> <p>This was endorsed by the NCC before the contract was signed. The</p>

ANNUAL REPORT
PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

curb and channel

St. Elizabeth

Contract Sum: \$21.83 M

**OFFICE OF THE PRIME
MINISTER (OPM)**

**JAMAICA SOCIAL INVESTMENT FUND
(JSIF)**

**Aeon Town All Age School
Expansion**

Construction of additional facilities including four classrooms, bathroom, staff-room, sick bay, storeroom and sanitary conveniences.

Aeon Town, Clarendon

Contract Sum: \$ 10.44 M

**JAMAICA SOCIAL INVESTMENT FUND
(JSIF)**

**Craighton All Age School
Rehabilitation and Expansion.**

Construction of steel frame building consisting of four classrooms, staff-room, sick bay and sanitary facilities.

St Andrew

Contract Sum : \$11.74 M

**OFFICE OF THE PRIME
MINISTER (OPM)**

JAMAICA SOCIAL INVESTMENT FUND

**European Union/STABEX fund Road
Rehabilitation EUS/03/23**

Rehabilitation of the following Roads the parish of St. Catherine: Thetford Road, Nightingale Grove and Wallens Rd.

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
OPENING/EVALUATION/VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT

tender process was carried out fairly, impartially and the award based on merit.

Four (4) companies responded to the national advertisement and one (1) was adjudged ineligible as he failed produce the requisite Tax Compliance Certificate at the opening. The other tenders were deemed to be responsive, and were subjected to detailed evaluation.

After evaluation the lowest responsive tender of Garan-Tee Construction Co. Ltd. was recommended for the award.

This was endorsed by the NCC before the contract was signed.

The tender process was fair, impartial and the award based on merit.

Two companies responded to the national advertisement but one did not produce a valid TCC and the bid was disqualified. The other was deemed to be responsive, and was subjected to detailed evaluation.

Despite just meeting the required financial ratings Garan-Tee Construction Co Ltd. was recommended for the award.

This was endorsed by the NCC before the contract was signed.

The tender process was fair, impartial and the award based on merit.

Ten (10) companies responded to the national advertisement and all were adjudged eligible and responsive. Detailed evaluation revealed a very competitive bid as the three lowest tenders were all below the comparable estimate.

The lowest tender submitted by Alcar Const. & Haulage Ltd. was recommended for the award.

This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was fair, impartial and the award based on merit.

ANNUAL REPORT

PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

St. Catherine

Contract Sum: \$18.37 M

JAMAICA SOCIAL INVESTMENT FUND

European Union/STABEX fund Road Rehabilitation EUS/03/18

Rehabilitation of the following Roads in the parish of Clarendon: Scotts Pass, Breeze Hill-Kraal Pass, Rhymesbury Land Settlement, Longwood, Rhymesbury-Ebony Park, Rose Hall to Sandy Bay.

St. Catherine

Contract Sum : \$29.74 M

OFFICE OF THE PRIME MINISTER OPM

JAMAICA SOCIAL INVESTMENT FUND JSIF

Chantilly Basic School Completion

The Completion of a two- classroom basic school, including kitchen and sanitary facilities.

Lennox Bigwood, Westmoreland

Contract Sum: \$5.09 M

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
OPENING/EVALUATION/VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT

Tenders were invited via national advertisement and seven (7) tenders were received when bids were opened. One contractor was disqualified for failure to include a valid tender bond with his tender. The others were deemed responsive and subjected to detailed evaluation.

The contract was awarded to YP Seaton & Associates Ltd. in the amount of \$29,743,858.48 after adjustment to the bids.

This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was fair, impartial and the award based on merit.

Tenders were invited via national advertisement and four (4) bids were recorded. Bids were opened on 1st October, 2003, and four (4) bids were recorded. Correction of arithmetical errors resulted in the following

- i. Cornwall Development and Engineers Ltd. - \$5,093,211.94
- ii. Garan-Tee Construction Company Ltd. - \$5,326,284.85
- iii. W. A. Reid Construction Company Ltd - \$5,382,301.29
- iv. F.C.P. Construction & Engineering Ltd. - \$5,690,407.20

Three companies submitted financial reports with the exception of F.C.P Construction & Engineering Company Limited who submitted instead a letter from their bankers indicating their cash resources position. This activity appears to fall short of what is required in the Instructions given to bidders. In Sub-Clause 4.3 and item (f), a financial report is a requirement. Also, Cornwall and Garan-Tee's bid showed inadequate information with the former only reporting for four years instead of the stipulated five, and the latter although reporting on five years, not giving recent information for the year 2002.

Cornwall Engineers was awarded the contract because they submitted the lowest responsive bid in the contract amount of \$5,093,211.94. However, there is some concern that JSIF may have not exercised close adherence to the stipulated guidelines in the Instruction To Tenderers as it relates to years of experience {Clause 4.3(a)} and Financial Reports {Clause 4.3(f)}. Notwithstanding this, it would appear that this would not have altered the final contract award to Cornwall Development and Engineers Ltd.

ANNUAL REPORT
PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

**MINISTRY OF TRANSPORT &
WORKS**

NATIONAL WORKS AGENCY

**The Construction of Banbury
Bridge**

The construction of two (2) reinforced concrete abutments and approved frame structures; erection of four (4) 63m long superstructure steel girders and construction of a 10m wide reinforced cone slab on steel girders, sidewalks & wing walls; river training, installation of asphaltic concrete surfacing of the deck slab & approach roads.

Linstead, St. Catherine

Contract Sum: \$32.41 M

NATIONAL WORKS AGENCY

**Construction of Bailey Bridge &
Approach Road**

Construct gabion basket abutment retaining wall and structural steel frame support for 60m long bridge

Alligator Church , Portland

Contract Sum: \$13.51 M

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
OPENING/EVALUATION/VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT

The Invitation to Tender for the construction of the Banbury Bridge, St. Catherine was sent to national advertising for the third time in the local newspapers on the 19th May, 2002 for a 12th June, 2002 return. This time three bids were recorded.

One firm was disqualified for failure to present proof of NCC Registration. The remaining two(2) bids were evaluated and B & H Structures was recommended for award.

This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was fair, impartial and the award based on merit.

Three (3) companies purchased bid documents in response to the national advertisement but only one (1) contractor returned a tender. This was evaluated and despite being some 33.6% above the engineer's estimate, Mitchell Construction Company was recommended for the award.

This was endorsed by the NCC before the contract was signed.

Despite the fact that only one bid was received, the tender process was carried out fairly, impartially and the award based on merit.

ANNUAL REPORT

PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION

MINISTRY OF TRANSPORT & WORKS

NATIONAL WORKS AGENCY

Rehabilitation. of Flood Damage Roads - Package #1

Rehabilitation of flood-damaged roads at Trinityville to Cedar Valley, Serge Island Loop Road, Botany Bay Road., School Road, Southhaven and Albion Boulevard in the Parish of St. Thomas.

St. Thomas

Contract Sum: \$35.21 M

MINISTRY OF TRANSPORT & WORKS

NATIONAL WORKS AGENCY.

IADB Flood Damage Rehabilitation Project

Rehabilitation of 6.1 km of road surface including resurfacing, sub base improvements, clean existing drains, waterways and construct new drains.

Hall Head to Negro River Bridge, St. Thomas.

Contract Sum: \$23.05 M

MINISTRY OF TRANSPORT & WORKS

NATIONAL WORKS AGENCY

CDB Flood Damage Rehabilitation Programme Construction of

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
OPENING/EVALUATION/VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT

Tenders were invited via national advertisement and five (5) bids were submitted on the extended tender return date. All bids were evaluated and Y.P. Seaton Associates Co. Ltd., who submitted the lowest responsive tender, was recommended for award.

This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was fair, impartial and the award based on merit.

Tenders were invited via national advertisement. Eight(8) tender documents were purchased and six (6) bids were returned. One firm was not considered as it had already received the maximum of two (2) contract packages stipulated under the programme.

All other bids were evaluated and D.P. Enterprise, the lowest responsive tenderer, was recommended for award.

This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was fair, impartial and the award based on merit.

The limited tender option was utilized for this contract. According to an assessment report prepared by the National Works Agency, substantial damage to an existing retaining wall required urgent attention. Consequently, seven (7) contractors from the NCC list were invited to present bids.

Five (5) bids were received but one was returned as the bidder was not among those originally invited to participate. During the evaluation stage, it became clear to the agency it needed confirmation as to whether contractor's rates included for

ANNUAL REPORT

PRE-CONTRACT PROCESS

Key : N/A - Not Available

<u>BASIC INFORMATION</u>	<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
<p>CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION</p> <p>Retaining Wall on the Trinityville - Cedar Valley road section approximately 9m high and 25m long. Reno mattress additional and boulder erosion protection.</p> <p>Trinityville to Cedar Valley Road St. Thomas</p> <p>Contract Sum: \$8.38 M</p>	<p>PREQUALIFICATION : INVITATION/EVALUATION TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/ OPENING/EVALUATION/VALIDITY PERIOD AWARD : FAIRNESS/IMPARTIALITY/MERIT</p> <p>the supply of some materials. Three (3) bidders confirmed that their rates include the materials, but Stroetel Ltd rates did not include the items.</p> <p>Although the evaluation report had recommended the Stroetel Ltd bid for the contract, it was subsequently rejected as non-compliant and the contract was awarded to Amalgamated Design Group Ltd., The final recommendation to disqualify the lowest bid was a fair decision.</p>
<p>NATIONAL WORKS AGENCY.</p> <p>IADB Flood Damage Rehabilitation Project Rehabilitation of 1.9km of road works including bushing, clear land slippage, construct new drains. Scarify, re-surfacing with double dressing, asphaltic concrete and construct rubble wall.</p> <p>Seaforth to Soho Road St. Thomas.</p> <p>Contract Sum : \$7.62 M</p>	<p>This contract were awarded using the limited tendering process. The immediate need to rehabilitate sections of roadways after the impact of flood rains necessitated a speedier solution than affordable using the selective tender process. The decision to go this route was taken by Cabinet and the NCC informed.</p> <p>NCC registered contractors were short-listed and invited to submit quotations. In this instance four (4) quotations were received and evaluated. The quotation of Alcar Construction & Haulage Co Ltd was found to be the most competitive and was accepted.</p> <p>The award process was fair and based on merit.</p>
<p style="text-align: center;"><u>MINISTRY OF TRANSPORT & WORKS</u></p> <p>NATIONAL WORKS AGENCY.</p> <p>IADB Flood Damage Rehabilitation Project Rehabilitation of 4.93 km of road surface including resurfacing, sub base improvements, clean existing drains, water ways and construct new drains.</p> <p>Thornton to Golden Valley , St. Thomas.</p> <p>Contract Sum: \$19.61 M</p>	<p>Tenders were invited via national advertisement. Nine (9) tender documents were purchased but only six (6) bids were returned. The firm that presented the lowest tender was not considered as they had already received the maximum of two (2) contract packages stipulated under the programme.</p> <p>All other bids were evaluated and Ian Johnson Heavy Equipment, the second lowest responsive tenderer, was recommended for award.</p> <p>This was endorsed by the NCC and later approved by Cabinet before the contract was signed.</p> <p>The tender process was fair, impartial and the award based on merit.</p>

ANNUAL REPORT

PRE-CONTRACT PROCESS

Key : N/A - Not Available

<u>BASIC INFORMATION</u>	<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
<p>CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION</p>	<p>PREQUALIFICATION : INVITATION/EVALUATION TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/ OPENING/EVALUATION/VALIDITY PERIOD AWARD : FAIRNESS/IMPARTIALITY/MERIT</p>
<p style="text-align: center;"><u>MINISTRY OF TRANSPORT & WORKS</u></p> <p>NATIONAL WORKS AGENCY</p> <p>IADB Flood Damage Rehabilitation Project Rehabilitation of 4.28 km of road surface including resurfacing, sub base improvements, clean existing drains, waterways and construct new drains.</p> <p>Lloyds to Lowe Mountain, St. Thomas</p> <p>Contract Sum: \$25.73 M</p>	<p>Tenders were invited via national advertisement. Nine (9) tender documents were purchased but only seven (7) bids were returned. One firm's tender was not considered as they had already received the maximum of two (2) contract packages stipulated under the programme.</p> <p>All other bids were evaluated and D.P. Enterprise, the lowest responsive tenderer, was recommended for award. This tender contained errors of over \$5 M but remained the lowest bid even after the permitted error adjustment increased the contract sum.</p> <p>This was endorsed by the NCC and later approved by Cabinet before the contract was signed.</p> <p>The tender process was fair, impartial and the award based on merit.</p>
<p style="text-align: center;"><u>MINISTRY OF TRANSPORT & WORKS</u></p> <p>THE AIRPORT AUTHORITY OF JAMAICA</p> <p>Alterations to Departure Concourse at Norman Manley International Airport Construction of a new steel canopy, drop-off pavement, shops & washrooms. Refurbishing of existing folded plate canopy & umbrella structure, provision of new elevator, electrical, air-conditioning, fire detection & fire fighting services, new driveway, underground water, storm water and sewer lines.</p> <p>Kingston</p> <p>Contract Sum: \$161.48M</p>	<p>Tenders were invited via national advertisement to pre-qualify and bid on this contract. Seven (7) tender documents were purchased but only four (4) bids were returned at the extended tender deadline.</p> <p>Pre-qualification documents were first opened and only three firms were pre-qualified. All four (4) tender documents were subsequently opened and evaluated.</p> <p>The Quantity Surveyor's recommendation of the award to Coopers & Associates was accepted by the Airport authority, endorsed by the NCC and subsequently approved by Cabinet.</p> <p>Since the outer tender envelopes should not identify bidder, it can be understood how all four bids could have been opened. It is unacceptable however, for a bid that had not been pre-qualified to pass on to evaluation. Processing of this bid should have discontinued at this stage.</p> <p>Despite this obvious breach in procedures, the process was allowed to continue to an award based on the fact that the contractor in question was not recommended for the award. Also, annulling the process would only serve to disenfranchise responsive bidders.</p>
<p style="text-align: center;"><u>MINISTRY OF TRANSPORT & WORKS</u></p>	<p>Tenders were invited via national advertisement. Six (6) tender documents were purchased but only three (3) bids were returned.</p>

ANNUAL REPORT
PRE-CONTRACT PROCESS

Key : N/A - Not Available

BASIC INFORMATION

**CLIENT MINISTRY
EXECUTING AGENCY
PROJECT NAME/DESCRIPTION
LOCATION**

**THE AIRPORT AUTHORITY OF
JAMAICA**

**Passenger Handling Building Baggage
Make-Up Area Improvements.**

To upgrade baggage make-up area for each airline for screening and checking luggage of departing passengers. Refurbishing and upgrading of physical conditions. Conveyor System to receive five (5) new X-ray machines with improve communication systems and other associated works.

Norman Manley International Airport,
Kingston

Contract Sum: \$17.18 M

**MINISTRY OF TRANSPORT &
WORKS**

THE AIRPORT AUTHORITY OF JAMAICA

Construction of a T-Pier Cruise Ship
Terminal

Ocho Rios, St. Ann

Contract Sum: \$10.64 M

**MINISTRY OF TRANSPORT &
WORKS**

PORT AUTHORITY OF JAMAICA

Rehabilitation of Ken Wright Pier
Replacement of corroded sections of H-
piles supports.

Port Antonio, Portland

Contract Sum: \$ 6.32 M

**MINISTRY OF TRANSPORT &
WORKS**

THE PORT AUTHORITY OF JAMAICA

**Extension to Paved Area at Montego
Bay Freeport**

To pave 27,000m² of asphaltic concrete
including over 5000m² of existing surface

COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES

**PREQUALIFICATION : INVITATION/EVALUATION
TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/
OPENING/EVALUATION/VALIDITY PERIOD
AWARD : FAIRNESS/IMPARTIALITY/MERIT**

All other bids were evaluated and HDB Construction Ltd.'s bid was recommended for acceptance.

This was endorsed by the NCC and later approved by Cabinet before the contract was signed.

The tender process was fair, impartial and the award based on merit.

Tenders were invited via national advertisement. The published notice failed to include the requirements for a bid security and a current TCC to be submitted with the bid. These items, however, were outlined in the Tender Documents

Two firms presented tenders and the subsequent evaluation resulted in a recommendation favouring Tank-Weld Limited. This bid, despite being 26% above the Q.S's Estimate, was the lowest responsive tender. The recommendation was endorsed by the NCC and the contract subsequently awarded.

The tender process was fair, impartial and the award based on merit.

Tenders were invited via national advertisement. Six (6) tender documents were purchased but only three (3) bids were returned. Two (2) bids were rejected for non-responsiveness. The tender security in one instance and copy of NCC registration certificate in the other were not submitted with the bids.

Tank-weld Construction Co Ltd., the second lowest bidder was the only one adjudged responsive and after evaluation was recommended for award of the contract.

This was endorsed by the NCC before the contract was signed.

The tender process was fair, impartial and the award based on merit.

Tenders were invited via national advertisement. Ten (10) tender documents were purchased but only five (5) bids were returned by the extended deadline.

One firm withdrew its tender in writing after being notified of errors found in their submission. All other bids were evaluated and Tankweld Construction Co. Ltd., the lowest responsive tenderer, was recommended for award.

This was endorsed by the NCC before the contract was signed.

ANNUAL REPORT
PRE-CONTRACT PROCESS

Key : N/A - Not Available

<u>BASIC INFORMATION</u>	<u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES</u>
<p>CLIENT MINISTRY EXECUTING AGENCY PROJECT NAME/DESCRIPTION LOCATION</p> <p>all with 75mm thick asphaltic topping and 230-380mm stabilised marl to new areas.</p> <p>Montego Bay, St. James</p> <p>Contract Sum: \$64.25 M</p>	<p>PREQUALIFICATION : INVITATION/EVALUATION TENDER : INVITATION/INSTRUCTIONS/DOCUMENTS/BOND/ OPENING/EVALUATION/VALIDITY PERIOD AWARD : FAIRNESS/IMPARTIALITY/MERIT</p> <p>The tender process was fair, impartial and the award based on merit.</p>
<p align="center"><u>MINISTRY OF TRANSPORT & WORKS</u></p> <p>THE PORT AUTHORITY OF JAMAICA</p> <p>Crane Restoration Project Cranes(F-J) Involves the repairs, anti-corrosion treatment, modifications, removal overhaul and replacement of components to five (5) containers handling cranes.</p> <p>Kingston Container Terminal, Kingston</p> <p>Contract Sum: US\$747,985.00</p>	<p>The Port Authority of Jamaica invited contractors to pre-qualify for the proposed works via national advertisement.</p> <p>Ten (10) companies purchased documents but only five (5) were returned at the set deadline. Following the pre-qualification exercise four (4) firms were invited to submit tenders but only two (2) were received at the scheduled time.</p> <p>Both tenders were free of errors and considered responsive. East Coast Contracting Inc., who's tender was the lower of the two, was recommended for the award.</p> <p>This was endorsed by the NCC and later approved by Cabinet before the contract was signed.</p> <p>The tender process was fair, impartial and the award based on merit.</p>
<p align="center"><u>MINISTRY OF TRANSPORT & WORKS</u></p> <p>THE PORT AUTHORITY OF JAMAICA</p> <p>Paving of North Terminal at Kingston Container Terminal (KCT) In 16 discrete sections comprised in two phases it is proposed to repair areas of failed paving (28,000m²), overlay 75mm thick asphaltic concrete (188,000m²), raise manholes and demolish existing walls.</p> <p>Kingston Container Terminal</p> <p>Contract Sum: \$226.81 M</p>	<p>Tenders for the works were invited via national advertisement. Seven (7) firms purchased tender documents and five (5) bids were returned.</p> <p>All the bids were evaluated and Surrey Paving & Aggregates Ltd, the lowest responsive tenderer, was recommended for award.</p> <p>This was endorsed by the NCC and later approved by Cabinet before the contract was signed.</p> <p>It must be noted that no pre-qualification exercise was conducted prior to or during the process of tendering as mandated in the Procurement Manual, section 3.6, which states that "A contractor pre-qualification process shall be required for work in excess of \$150M."</p> <p>Notwithstanding the above omission the evaluation was conducted fairly, impartially and the award based on merit.</p>

**ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003**

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	
<u>MINISTRY OF EDUCATION YOUTH & CULTURE</u>	Pyramid Design Consultants	\$18.54M Lump sum	100%	Yes	At the end of December 2002, fifty per cent (50%) of the construction period had elapsed and only 28% of the work was completed. The contract, however, achieved practical completion on May 22, 2003, seven (7) weeks after the original completion date. An Extension of time of six (6) weeks was approved		
<u>MINISTRY OF EDUCATION, YOUTH & CULTURE</u>	Jatlin Construction & Associates	09-2002 6 months	\$18.368M None	Yes No	The general management of the project was satisfactory and this resulted in good quality work.		
Institute of Jamaica (IoJ) Restoration and Extension of Liberty Hall 16 King Street . Kingston	E Harding (IoJ)				Expenditure to date reflected a net savings of \$172,577.00 when omissions and additions were taken into consideration.		
<u>MINISTRY OF EDUCATION YOUTH & CULTURE</u>	MEY&C	\$31.21M Lump sum	98 %	Yes	This contract was originally scheduled for completion in May 2003, but this date was extended to 2003 June 16. The contractor failed to meet this new date and also failed on two occasions to achieve practical completion. The last failed attempt was in December 2003.		
<u>MINISTRY OF EDUCATION</u>	Alfrasure Structure & Roofing Ltd.	01-11-01	\$32.56M	Yes			

**ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003**

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>		<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
YOUTH & CULTURE	Dennis Morrison (MEY&C)	\$1.35M		MANAGEMENT: CO-ORDINATION SITE SUPERVISION	The contractor had been given what was thought to be a generous contract period and had indicated an intention to complete the works early. However, he experienced early delays due to variances between the working drawing and actual site dimensions.
EXPANSION OF SILOAH PRIMARY SCHOOL Modification & Extension of existing building and construction of three (3) new two-storey building including external works.					Additional delays were caused by frequent rainy conditions and a temporary industry-wide cement shortage. Delays caused by cash flow problems experienced by the contractor caused the greatest concern. This caused considerable delays.
Siloah, St. Elizabeth					Interim payments were late on a few occasions (and here the contractor must share some of the blame) but this was quickly sorted out by all concerned. This had minimal effect on the contract completion.
					Nevertheless, it is unacceptable for such a small contract to be delayed for lack of funding when the contractor is so highly ranked on the NCC's list of contractors.
					Payments to major suppliers were made by the Ministry but, despite this and several complaints, the work continued at a slow pace. However, because of the advanced stage of the work, the Ministry was not eager to terminate the contract.
MINISTRY OF EDUCATION YOUTH & CULTURE					Sectional completion was achieved for blocks "A" and "B" but practical completion was not accomplished as the remaining block "C" continued to lag behind.
EXPANSION OF SILOAH PRIMARY SCHOOL (cont'd)					Despite the prolonged delay the expenditure is only 4 % over the contract sum. This amount is for additional work and fluctuation. The quality of the work is acceptable and supervision is fairly acceptable. Despite these, quality control needed more attention. Management and coordination by the professionals was fair.
JAMAICA NATIONAL HERITAGE TRUST	Robert H. Blankson & Assocs.	80 % Lump sum	Yes Yes		The progress of this project has been slow. This prompted the implementing agency to terminate both the employment of the contractor and the Consultants Robert H. Blankson & Associates.

ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry	1. Lead Consult.	1. Sum	1. % Executed	1. Securities	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
2. Executing Agency	2. Contractor	2. Type	2. Time Elapsed	2. T.C.C.			
3. Proj. Name, Descrip.	3. Project Mgr.	3. Start Date	3. Costs to Date	3. Mobilization	Ineffective and inefficient management have resulted in the project's present status. Prior to the termination of the contractor's employment, JNHT assumed responsibilities for the management of the project and marked improvements were achieved. Despite this however, the performance of the contractor did not improve. The work was unsupervised and was of poor quality. Additional costs resulted from increased scope of works in relation to electrical, air conditioning and fire fighting facilities. These resulted in a 22% increase in costs. Other costs were due to fluctuations. The Jamaica National Heritage Trust should be commended for their efforts but they proved somewhat ineffective in record-keeping and supervision. These areas were eventually improved to quite acceptable levels. Attempts were being made to complete the various aspects of the works through minor contracts.		
4. Location	W.G. Anderson Ltd. Robert H. Blankson & Assocs	4. Period January, 2003 3 months	4. Add. Costs \$11.38 M \$3.91 M	Yes			

**ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003**

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
<u>MINISTRY OF EDUCATION YOUTH & CULTURE</u>	Urban Development Corporation (UDC)	\$345.7 M Lump sum	80 % 11 months	Yes Yes	A contract was signed between the Urban Development Corporation on behalf of the Government of Jamaica and W/HCON Infrastructure Limited for the construction of seventeen (17) Schools in Western Jamaica over a 36 months period in June 2002.	
<u>URBAN DEVELOPMENT CORPORATION (UDC)</u>	W/HCON Infrastructure Ltd.	13-01-03 9 months	\$245.8 N/A	Yes	The contractor was given possession of the site at Irwin High School and Irwin Primary School in January 2003. Construction commenced on the High School immediately and on the Primary School some months later.	
Irwin High & Primary School To design and Construct Pitfour Fairfield, St. James	Urban Development Corporation (UDC)				Satisfactory progress was maintained for the most part but some tardiness occurred, as the Contractor's work crew and equipment became stretched due to the starting up of more sites. Inclement weather also slowed progress.	
<u>MINISTRY OF INDUSTRY COMMERCE AND TECHNOLOGY</u>	APEX Consultant Limited Tank-weld Limited	\$175.91 Lump sum 29.7.2002	88% 17 months \$156.85 Million	Yes Yes Yes	The supervision and quality of work was generally acceptable but certain areas of work have been identified for correction. An accident in December which resulted in the death of a worker reflected negatively on the project.	
<u>FACTORIES CORPORATION OF JAMAICA</u>	APEX Consultant	9 months	N/A		Expenditure to date is approximately 71% of the contract sum for the two (2) Schools.	
					An estimated 18% completion of the work was recorded in 2002. Twelve (12) months later, the estimated completion is 88%. The contract which was slated for completion in nine (9) months is incomplete after seventeen (17) months have expired.	
					The general management and co-ordination by the Contractor was ineffective in achieving completion in a timely manner. Although	

**ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003**

<u>BASIC INFORMATION</u>	<u>CONTRACT INFORMATION</u>	<u>COMMENTS ON ANY RELEVANT ISSUE</u>
<p>1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location</p> <p>Naggo Head Informatics Centre</p> <p>Construction of a Four-storey steel frame building with concrete block wall panel. The building is approximately 4,740 square metres.</p> <p>Location: Naggo Head , St. Catherine</p>	<p>1. Lead Consult. 2. Contractor 3. Project Mgr.</p> <p>Limited (R. Brandon Supervising Architect)</p> <p>1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs</p> <p>1. Securities 2. T.C.C. 3. Mobilization</p> <p>1. Sum 2. Type 3. Start Date 4. Period</p>	<p>QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS</p> <p>MANAGEMENT: CO-ORDINATION SITE SUPERVISION</p> <p>areas of works were pointed out for correction, the overall quality of the work is acceptable.</p> <p>Extension of time amounting to twenty-nine (29) days was approved and further claims are being assessed. The scope of work had been reduced by approximately \$29 million in an effort to keep the project within the budget.</p> <p>Expenditure to date is \$156.8 million, which includes \$11.5 million for material and labour fluctuation.</p>
<p align="center"><u>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT & SPORTS</u></p> <p align="center"><u>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT & SPORTS</u></p> <p>Proposed Renovation & Extension to Manchester Parish Council Office. Refurbishing of the Council Chamber, Mayor's Parlour and Administration facilities.</p>	<p>The (MLGCD&S)</p> <p>M & M Jamaica Ltd.,</p> <p>Mrs. A. Taylor-Jones (MLGC&S)</p> <p>\$33.278M</p> <p>Lump sum with bills of Quantities</p> <p>April, 2003</p> <p>10 months</p> <p>40%</p> <p>8 months</p> <p>\$11.703M</p> <p>\$0.725M</p> <p>Yes</p> <p>Yes</p> <p>Yes</p>	<p>The progress of this project has been slow. Initially the works were affected by the poor existing conditions of the building, which resulted in design changes.</p> <p>While management and coordination of the project was good, failure to provide information on time caused delays.</p> <p>The quality of the workmanship was fair but the rate at which tasks were completed was tardy.</p> <p>Additional costs incurred relate to the demolishing existing walls, floor and strengthening elements of the building.</p> <p>The professionals from the Ministry have performed their responsibilities well and the required record keeping and procedures are satisfactory.</p>

ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003

<u>BASIC INFORMATION</u>	<u>CONTRACT INFORMATION</u>	<u>COMMENTS ON ANY RELEVANT ISSUE</u>	<u>QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS</u>
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location Mandeville, Manchester	1. Lead Consult. 2. Contractor 3. Project Mgr. 1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs 1. Securities 2. T.C.C. 3. Mobilization	MANAGEMENT: CO-ORDINATION SITE SUPERVISION
<p align="center"><u>MINISTRY OF LOCAL GOVERNMENT, COMMUNITY DEVELOPMENT & SPORTS</u></p>	Ministry of Local Govt Com. Dev. & Sports 8.704 M Lump Sum	75 % 4 months \$7.023 M N/A Yes Yes Yes	The progress of this project has been good. The contract was on schedule with most of the structural elements completed.
<p>Repairs and Rehabilitation Work to the Infirmary at Grey Ground Manchester</p> <p>The works include the demolition of existing buildings and the construction of a new block and steel building with metal sheeting on steel trusses.</p>	Garan-Tee Construction Co. Ltd. Ministry of Local Govt Com. Dev. & Sports Sept. 2003 6 months	Management and co-ordination were adequate but supervision appeared insufficient. Consequently, the control of the site activities were of concern. The quality of the workmanship was fair and the contractor was expeditious in completing tasks. No additional costs have been identified to date.	The professionals from the MLGCD&S have generally performed their responsibilities well and have tried to ensure that all the required record keeping and procedures are satisfied.
Grey Ground, Manchester			

ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	
MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORTS	Ministry of Local Govt Com. Dev. & Sports	\$42.326 M	95 %	Yes	The projects have all been substantially complete. The exception being Silent Hill. General management, co-ordination and supervision have all been fairly good and the quality of work has been satisfactory. There are however, some inconsistencies in the quality work along small sections of some roads.		
EU/03/01-04 Parochial Road Rehabilitation The rehabilitation of 10.793 km of roadway to include but not be limited to realignment, re-shaping of carriage way; the provision of base course and double surface dressing, inclusive of new drains, culverts and catch basins.	N. G. Atkinson Ltd., Patrick Thompson Ltd. Seemat Construction & S.W.C Woodwork Construction Ltd.	Lump sum	4 months	Yes	As a result of a devaluation of the Jamaican currency against the Euro a surplus of funds was created. This facilitated needed increase in the scope of works on some projects.		
Jones Depot, Mtn Valley (EUS/03/01) Watermouth, Edgware (EUS/03/02) Silent Hill, Saw Mill (EUS/03/03) Mollison, Devon-Malton, Bakers Common (EUS/03/04)	Ministry of Local Govt Com. Dev. & Sports - Dwight Wilson	Sept. 2003 4 months	33.965 M 11.40 M	Yes	The Agency and their consultants have adequately carried out their responsibilities for this contract and, where required have sought the necessary approvals in respect of the procurement guidelines. However, in some cases a determination must be established whether value for money has been achieved.		
MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORTS	Ministry of Local Govt Com. Dev. & Sports	\$48.222 M	65 %	Yes	This project has not progressed well mainly because of inadequate supervision. This was the case apparently due to insufficient human resources to match the extent of the project.		
EU/03/05-06 Parochial Road		Lump sum	5 months	Yes	The quality of work was poor in most instances and deterioration of		

ANNUAL REPORT POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry	1. Lead Consult.	1. Sum	1. % Executed	1. Securities	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
2. Executing Agency	2. Contractor	2. Type	2. Time Elapsed	2. T.C.C.			
3. Proj. Name, Descrip.	3. Project Mgr.	3. Start Date	3. Costs to Date	3. Mobilization			
4. Location		4. Period	4. Add. Costs				
Rehabilitation	Patrick Thompson Ltd.	July. 2003	\$49.083 M	Yes		some sections of roads commenced directly after the first major rains.	
Realignment, re-shaping of carriage way, the provision of base course and double surface dressing, inclusive of new drains, culverts and catch basins	Ministry of Local Govt Com. Dev. & Sports - Mark Henry	6 months	\$9.693 M			Increased costs to date of \$9.693M are due mainly to revised scope of works, particularly for Dumnsville.	
Forte George, Douglas Castle and Essen Castle, St. Ann (EUS/03/05)						The agency and its consultants have adequately carried out the responsibilities for this contract and have sought the necessary approvals as required by public sector guidelines. However, in some cases it should be determined whether value for money has been achieved.	
Dumnsville, Freehill and new Ground, St. Ann (EUS/03/06)							
EUS/03/07-08 Parochial Road Rehabilitation	Ministry of Local Govt Com. Dev. & Sports	\$11.075 M	60 %	Yes		The works associated with this project have progressed well in relation to Barnstaple. However, there has been no significant progress to the Mt. Moriah part of the project.	
Realignment, re-shaping of carriage way, the provision of base course and double surface dressing, inclusive of new drains, culverts and catch basins	Morris Hill Ltd.	Lump sum	7 months	Yes		Supervision was maintained on these projects, and the quality of work was generally satisfactory.	
Barnstaple (EUS/03/07)		June 2003	\$10.333 M	Yes		Increased costs to date of \$5.728M are mainly due to revised scope of works particularly at Barnstaple.	
Mount Moriah (EUS/03/08)	Ministry of Local Govt Com. Dev. & Sports - Mark Henry	4 months	\$5.728 M			The Agency and their consultants have adequately carried out their responsibilities for this contract and where required have sought the necessary approvals in respect of the procurement guidelines.	
St. Ann							
MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORTS	Ministry of Local Govt Com. Dev. & Sports	\$21.709 M	95 %	Yes		The works have progressed well. The general management and co-ordination of all the issues relating to the three road sections have been addressed. Supervision was adequately maintained on these projects by a team comprising Local Government technical staff and the parish council.	
EUS/03/09 Parochial Road Rehabilitation	Garan-Tee Construction Co. Ltd.	Lump sum	7 months	Yes		The quality of work has been fair in most instances.	
The realignment, re-shaping of carriage way, the provision of base course and double surface dressing, inclusive of new drains, culverts and catch basins	Ministry of Local Govt Com. Dev.	June 2003	\$23.90 M	Yes		Increased costs to date of \$3.532M are mainly due to revised scope of works. The effect of the increased cost was reduced by omitting items that were considered secondary to the overall benefits accrued.	

**ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003**

<u>BASIC INFORMATION</u>	<u>CONTRACT INFORMATION</u>	<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location Geneva, Corner Bush, South Hampton St. Elizabeth	1. Lead Consult. 2. Contractor 3. Project Mgr. & Sports Dwight Wilson 1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs 1. Securities 2. T.C.C. 3. Mobilization MANAGEMENT: CO-ORDINATION SITE SUPERVISION The agency and its consultants have adequately carried out their responsibilities for this contract and where so required, have sought the necessary approvals in respect of the procurement guidelines.
<u>MINISTRY OF LOCAL GOVERNMENT COMMUNITY DEVELOPMENT & SPORTS</u> EUS/03/10 Parochial Road Rehabilitation The realignment, re-shaping of carriage way, the provision of base course and double surface dressing, inclusive of new drains, culverts and catch basins Darliston, St. Elizabeth	Ministry of Local Govt Com. Dev. & Sports Lump sum June 2003 4 months	The works associated with this project have progressed well. The general management of all the issues, especially those related to drainage have been adequately addressed. Supervision and co-ordination were adequately handled on these projects by a team comprising the Local Government technical staff and the parish council. This resulted mostly in fairly acceptable quality of workmanship. Increased costs to date of \$2.378M are mainly as a result of revised scope of works and reinstatement due to flood damage. The agency and their consultants have adequately carried out their responsibilities for this contract and, where required, have sought the necessary approvals in respect of the procurement guidelines
<u>OFFICE OF THE PRIME MINISTER</u>	Otiga Engineers Co. Ltd. Lump sum	A pipeline project at the same location, has contributed greatly to the delays of this contract. The pipes must be in place before the contractor can properly undertake the works. Another factor and

ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry	1. Lead Consult.	1. Sum	1. % Executed	1. Securities	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
2. Executing Agency	2. Contractor	2. Type	2. Time Elapsed	2. T.C.C.			
3. Proj. Name, Descrip.	3. Project Mgr.	3. Start Date	3. Costs to Date	3. Mobilization			
4. Location		4. Period	4. Add. Costs				
JAMAICA SOCIAL INVESTMENT FUND	Contraxx Enterprises Ltd.	15-09-2003	\$3.9M	Yes		perhaps more significant, is the general funding constraints on GOJ projects.	
Parochial Road Rehabilitation Bethel Gap to Mango Row Rehabilitation of 1.45 km of road and drainage, including sub-base construction and surface dressing	Otiga Engineers Co. Ltd.	3 months	N/A			The progress achieved to date is likely to be quickly eroded unless a concerted effort is made to bring the contract to a satisfactory level of completion	
St. Thomas						It is noted that the piping should have been completed two and one half months ago and is still in progress. Given the prevailing circumstances, it would have been prudent of JSIF to allow for the completion of the pipeline contract before giving the go ahead to start this contract.	
OFFICE OF THE PRIME MINISTER	Ultracon Ltd.	\$11.552 M	95 %	Yes		The administration of this contract by the project team is acceptable, and has resulted in completion of the works on time. The quality of the work is fair.	
JAMAICA SOCIAL INVESTMENT FUND	Contraxx Ltd.	Lump sum	3 months	Yes			
Parochial Road Rehabilitation Cool-shade to Mexico Road Rehabilitation of 3.4km roadways, scarify, reshape, reinstatement of base and sub base layer. Resurfacing and installation of surface drains facilities	Ultracon Ltd.	08-09-2003	\$10.89 M	Yes		The practical completion certificate is not yet issued.	
St Catherine		3 months	N/A				
JAMAICA SOCIAL INVESTMENT FUND	Otiga Engineers Co. Ltd.	\$13.327M	15 %	Yes		An incomplete pipeline project being undertaken in a separate contract has contributed to extreme delays on this project. The contract organizers should have taken this pipeline works into consideration since it was in the same area and is now hampering this contract.	
Road Rehabilitation Mango Row to Richmond Gap	Developmnet Holding Ltd.	Lump sum	3 months	Yes			
		15-09-2003	\$0.85M	Yes			
		6 months	N/A			Approximately three (3) months have expired on this four-month	

ANNUAL REPORT POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry	1. Lead Consult.	1. Sum	1. % Executed	1. Securities	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	
2. Executing Agency	2. Contractor	2. Type	2. Time Elapsed	2. T.C.C.			
3. Proj. Name, Descrip.	3. Project Mgr.	3. Start Date	3. Costs to Date	3. Mobilization			
4. Location		4. Period	4. Add. Costs				
Rehabilitation of 4.65 km of road. Includes reinstatement of sub-base and base. Resurfacing road and install surface drains, kerbs, and channel.	Otiga Engineers Co. Ltd.					contract and only 15 % of the work has been executed. The delays may result in additional cost.	
St.Elizabeth							
<u>OFFICE OF THE PRIME MINISTER</u>							
JAMAICA SOCIAL INVESTMENT FUND							
Road Rehabilitation Woodland to Tatewood Road	Otiga Engineers Co. Ltd.	\$21.83 M	70 %	Yes		Work is on hold because of the lack of funding by the agency. The road way was prepared, the marl sub-base is in place, and some drainage work has been done.	
Rehabilitation of 5.60km of road include reinstatement of sub-base and base. Resurfacing road and install surface drains, kerbs, and channel.	Robertson,s Motor Services Ltd.	Lump sum	3 months	Yes		The contractor may use this opportunity to make claims under the contract clauses if a speedy resolution to the financing problem is not found. A prudent position may be to terminate the contract if a prolonged delay is envisaged. This will avoid incurring debt to the contractor	
St.Elizabeth							
JAMAICA SOCIAL INVESTMENT FUND							
Road Rehabilitation Richmond Gap to Richmond Vale	N/A	\$7.59 M	70 %	Yes		Unfavourable weather conditions have delayed the progress of the works. Sections of the roadway were prepared, marled and some amount of drainage infrastructure in place. If there is no improvement in the progress it is likely that the rains predicted to come will destroy the unfinished sections which will result in additional cost to the project.	
Reinstatement or road base and sub-base. Resurfacing road installation of surface drains kerbs and channel.	Alcar Construction & Haulage Co Ltd.	Lump Sum	3 months	Yes			
St. Thomas	JSIF	20-08-2003	\$2.43M	Yes			
		3 months	N/A				
<u>OFFICE OF THE PRIME MINISTER</u>							
	Beckford & Dixon Ltd.	\$10.44 M	75 %	Yes		The contractor and the consultants who are acting on the behalf of the agency have carried out their management responsibilities well. The good performance by the contractor is evident in that after 65 % of the time has elapsed he has accomplished 75 % of the works.	
	Garan-Tee	Lump sum	4 months	Yes			

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1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS		
JAMAICA SOCIAL INVESTMENT FUND	Construction Ltd.,				In general the management of this project is quite satisfactory.		
Aenon Toen All-Age school Expansion To provide additional facilities including four (4) classrooms lavatory block, staff-room, sick-bay and a small store room.	Beckford & Dixon Ltd.	\$4.0M N/A	Yes				
Aenon Town . Clarendon							
JAMAICA SOCIAL INVESTMENT FUND	Quantity Surveying Consultants Ltd.	\$11.74 M	Yes		Delays have resulted in this project achieving a ten per cent completion even though two thirds of the contract period have expired. Reasons identified for the delays are:		
Craighton All-Age School Rehabilitation Construction of steel framed building consisting of four (4) classrooms, staff-room, sickbay, and sanitary facilities	Garan-Tee Construction Co. Ltd.	Lump sum	Yes		i. Design Changes ii. Delay in community effort to carry out demolition works iii. Deterioration of access road since the signing the contract.		
Irish Town. St. Andrew	Quantity Surveying Consultants Ltd.	02-09-2003 6 months	Yes		The contractor will have to increase the pace of activities considerably in order to meet the original deadline for completion Expenditure to date is approximately 22 % of the contract sum.		
OFFICE OF THE PRIME	Western Engineering	\$33.27M	Yes	95%	Work on this contract started in July 2002. The contractor received praise for his initial progress but		

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MINISTER	Services Ltd	Lump sum	5 months	Yes			then progressively lost momentum. An analysis of his performance indicates that from commencement to December 2002 (approx. 55% of allotted time) only 10.5 % of the work was done. Production has improved since January 2003 and, although the contractor remained continuously behind schedule, steady progress was achieved. By the scheduled completion date in May, the works were 81% complete. The contract was extended by one month to June but the contractor could only manage 95% completion by July 2003.
NATIONAL HOUSING TRUST	Jatlin Construction & Associates Ltd.	31 July 2002	\$3.5M	Yes			
Appleton Sugar Housing Project (Infrastructure Works)	NHT	9 months	N/A				At this point the contractor seemed headed to a completion in August but work came to a halt when the contractor was instructed to produce the results of a number of tests before commencing paving operations. There was little or no further progress for the remainder of the year. While it must be conceded that the contractor faced some challenges, there is no reason why he could not have achieved completion within this reporting period.
Siloah. St. Elizabeth							The works were implemented under very difficult circumstances as the contractor and consulting engineer seemed to be in constant disagreement. This impacted negatively on progress which was further frustrated by the perceived reluctance of the NHT's project officer to exert his influence as the client.

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<u>OFFICE OF THE PRIME MINISTER</u>	Technical Enterprise Ltd	\$149.63M	68 %	Yes		This contract was tendered with the intention that the work would begin in March 2002. The NHT received the NCC endorsement in January 2002, but the contract was not signed until May 2002.
<u>NATIONAL HOUSING TRUST (NHT)</u>	D. R. Foote Construction Ltd	Lump sum	11 months	Yes		The contractor took possession of the site to start work as early as August 2002, but not much could be done. At that time the NHT had not yet received the requisite approval from NEPA. Work started earnestly in April 2003, eight months after site possession. Progress was hampered at times by frequent inclement weather which caused delays at every stage of the project.
<u>Frome Sugar Housing Project</u> Infrastructure Works Meylerfield, Westmoreland	NHT	03-02-2002 12 months	\$99.56M N/A	Yes		Redesign and relocation of the sewerage treatment pond (as required by NEPA) to additional land allocated by Frome Sugar Co. also contributed to delays. This relocation allowed for the creation of more lots and the number of units increased from 584 to 664. As a result, additional cost and extra time will be needed to complete the contract. The quality of the workmanship is good so far.

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<u>OFFICE OF THE PRIME MINISTER</u> NATIONAL HOUSING TRUST (NHT)	Bob Fowler & Associates. W. G. Walters Construction Ltd NHT	\$28.28M Lump sum June 23, 2003 9 months	52% 6 months \$12.8M N/A	Yes Yes Yes		Although the contractor is working diligently he lost approximately two (2) weeks due to work stoppage. He is however, optimistic that he will complete the activities on schedule and has indicated willingness to increase site resources to accelerate the works . The Architect visits the site often and the quality of the work is of a good standard. Coordination amongst the parties to the contract is good. Site supervision is quite satisfactory and a March 2004 completion is likely.	
<u>OFFICE OF THE PRIME MINISTER</u> URBAN DEVELOPMENT	Professional Engineering Consultants Ltd.	\$42.01M Lump sum	75%	Yes Yes		At the commencement of this project an agreement was reached between the contractor and client that priority would be given to completing construction of Pumping Station No. 1 and Lift Station No. 2 By December 2003. This was to facilitate the	

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CORPORATION	M & M Jamaica Ltd.	Sept. 2003	122 days	Yes	December opening of a new hotel under construction.	
Norman Manley Highway Sewer Line Ph. II The installation of sewer lines inclusive of the construction of 2 lift Stations and 1 Pumping Station.	Urban Development Corporation	150 days	\$10.7 M N/A		The work progresses satisfactorily on Pumping Station No. 1 and Lift Station No. 2 for the first two months. However, unexpected quantities of rocks encountered during the excavation of Lift Station No. 1, combined with late ordering of electro mechanical equipment has contributed to a decline in the overall progress which as at Dec. was approximately 75%. The contractor has signaled his intentions to apply for an extension of time to complete the works.	
Negril, Westmoreland					The performance of the electro mechanical consultant on occasions was not satisfactory as his lack of urgency in providing required information in a timely manner has resulted in delays.	
OFFICE OF THE PRIME MINISTER	U.D.C	\$ 14.9 M	1%	Yes	No mobilization payment was requested.	
URBAN DEVELOPMENT	W.G.	Lump sum	1 month	Yes	In preparation for the commencement of construction activities the contractor has commenced clearing the	

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CORPORATION Dunn's River Water Treatment & Water Supply Construction of a Water Treatment System comprising a Catchment Basin, Roughing Filter, Slow Sand Filter, Chlorine House, Water Storage Tanks and Pipelines linking the components. Dunn's River Falls & Park, St. Ann	Northover & Associates U.D.C	24-11-03 5 months	N/A N/A	No	site and erecting the site office and storage facilities.	
URBAN DEVELOPMENT CORPORATION New Indoor Court Facility Stadium West Stadium West, Independence Park	JENTECH Consultants Limited Trumbley & Hampton Inc. UDC	US\$6.16 M Turnkey 11-11-02 6 months	100% 6.75 months US \$ 6.22 M US \$ 0.06 M	Yes No Yes	The management of this project throughout the construction period was good. All major contractual activities were completed on or about the time scheduled for completion. Due to variations, practical completion was not achieved until three (3) weeks later. The value of the variations was US\$58,980.41 or 0.96% above the contract sum.	
MINISTRY OF TRANSPORT &	The Airport	\$17.183M	30%	Yes	The quality of work was good and the performance of professionals satisfactory The project is now in the Defects Liability Period	The progress of this contract has been slow, primarily

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WORKS	Authority of Jamaica						because the works are being carried out simultaneously with the existing operations of the airport.
THE AIRPORTS AUTHORITY OF JAMAICA.	HDB Construction Ltd	Lump sum with Bills of Quantities	3 months	Yes			Despite the consensus of all the parties the operators have not co-operated to fully facilitate the contractor's activities.
Passenger Handling Building Baggage Make-Up Area Improvements.	Ken Warren and Associates Ltd	October, 2003	\$2.033M	Yes			In general management by the agency is good, coordination is effective and supervision is adequate. The quality of the work is fair, and the increased cost to date is due to fluctuations.
To upgrade baggage make-up area for each airline for screening and checking luggage of departing passengers. Refurbishing and upgrading of physical conditions. Conveyor System to receive five (5) new X-ray machines with improve communication systems and other associated works.		6 months	\$0.220M				The professionals have performed well and the required procedures and recording standards are satisfactory.
Norman Manley International Airport Kingston							

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MINISTRY OF TRANSPORT & WORKS PORT AUTHORITY OF JAMAICA Paving of North Terminal at Kingston Container Terminal (KCT) Repairs to areas of failed paving (28,000m ²), overlay 75mm thick asphaltic concrete (188,000m ²). Raise manholes and demolish existing walls. Kingston Container Terminal	Port Authority of Jamaica Surrey Paving & a Aggregate Ltd.	\$226.813M Lump Sum with Bills of Quantities October 2003 50 weeks	15% 3 months \$33.636M	Yes Yes Yes	The progress of this project has been slow, due primarily to the difficulties associated with carrying out work simultaneously with the existing general operations of the port. Despite a consensus arrived at by all the parties, the operators have not cooperated to adequately facilitate the contractor activities. In general the management and co-ordination are good and supervision is in place. The standard and quality of the work done so far are good.		
NATIONAL WORKS AGENCY (NWA) CDB Flood Damage Rehabilitation Programme Construction of Retaining Wall on the Trinityville - Cedar Valley road section. approximately 9m high and 25m long. Reno mattress	NWA Amalgamated Design Group Ltd O'Rielly Henry	\$8.383M Lump sum with Bills of Quantities July, 2003	99% 7 months \$13.292M	Yes Yes Yes	The on-site management of the project is fair. The original scope of work for this contract was first included in the rehabilitation of roads from Cedar Valley to Trinityville. However, due to further extensive damages the works were separated and tenders invited. The quality of the work is fair, but a review of contract administration is necessary because of the 135% increase to the original contract sum. Since the award of the contract, further deterioration has		

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additional and boulder erosion protection. Trinityville to Cedar Valley Road, St Thomas	National Works Agency	2 months	\$11.255M	Yes	occurred. However, the agency has not complied with a request to explain the rationale for the amount of variation approved.	
MINISTRY OF TRANSPORT & WORKS NATIONAL WORKS AGENCY (NWA) Construction of Plantain Garden River Bridge (Superstructure) To construct & complete new bridge with a span of 291 feet, and an overall width of 34 feet carriageway. Concrete abutments, wing walls, steel corners and reinforced concrete deck with sidewalk on either side with railings.	National Works Agency B & H Structures Co Ltd O'Rielly Henry (NWA)	\$27.163M Lump sum with Bills of Quantities 3-09- 2001 24 months	75% 28 months \$17.591M \$6.281M	Yes Yes Yes	The general progress of the works is poor. This has been further frustrated by poor management practices by the Implementing Agency. Delays have resulted from such factors as inactivity by the contractor; late honouring of payment certificates; and correction of defective work. The latter being a major contributor. Although the agency increased its presence and supervision of the works it has not had the desired effect on the performance of the contractor. The flow of information has also been less than desirable. The contract period ended some four (4) months ago but only 75% of the works has been accomplished. In addition the value of the contract to date has increased by \$6.2M or 23% due primarily to fluctuations and variation.	
Plantain Garden River, St. Thomas						

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MINISTRY OF TRANSPORT & WORKS	NWA	\$32.408M	10%	Yes	The general progress of the works has been very slow and there is little evidence of any serious effort by the contractor to effect any changes.	
NATIONAL WORKS AGENCY (NWA) Construction of Banbury Bridge The construction of two (2) reinforced concrete abutments & approved frame structures; erection of four (4) 63m long superstructure steel girders & construction of a 10m wide reinforced cone slab on steel girders, sidewalks & wing walls; river training, installation of asphaltic concrete surfacing of the deck slab & approach roads.	B & H Structures Co. Ltd. O'Rielly Henry (NWA)	Lump sum with Bills Of Quantity August,2003 12 months	5 months \$6.902M \$0.632M	Yes Yes Yes	More than one-third of the construction period has already elapsed but only approximately 10% of the work physically completed. Poor organisation by the contractor and the National Works Agency had resulted in the poor performance to date. Safety on site is also an area of concern. At the time of reporting at least one serious accident had occurred. Based on the limited work done to date the quality of work on site cannot be assessed at this time. The delays encountered to date can have a negative effect on costs if not addressed by the National Works Agency.	
TRANSPORT AND WORKS NATIONAL WORKS AGENCY Rehabilitation Works to the black River Truss Bridge. Replacement or repairs to structural steel truss members of bridge Black Rive, St. Elizabeth	NWA Kingston Industrial Construction ltd. NWA	\$17.0 M Lump sum - 5 months	- \$2.3 M -	Yes Yes Yes	The contractor has received Mobilization payment but work has not yet commenced. The Agency has not completed the alternate route for traffic, which includes construction of a Bailey Bridge and relevant approaches. The contract sum is likely to increase since the initial Performance Bond and Insurances have expired and will have to be replaced before commencement of the works. The Agency has contributed to the delays in the implementation of this contract, due to their inability to have the alternate route completed in a timely manner.	
MINISTRY OF TRANSPORT &	NWA	\$11.562M	60%	Yes	Generally the works have progressed well. Organisation as well as coordination to date seem effective and have resulted in good	

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WORKS NATIONAL WORKS AGENCY (NWA) Serge Island Bridge Excavate to reduce level and construct two reinforced concrete abutment on spread footing, installation of 4# 12M long superstructure steel girders and construction of a 10M wide reinforced concrete slab, sidewalks and wing walls, river training, installation of concrete surfacing of deck, slab and approach roads. Serge Island, St. Thomas	V.O. Watson & O'Neil Assocs. Ltd O'Rielly Henry (NWA)	Lump sum with Bills Of Quantity May, 2003 12 months	7 months \$5.681M \$1.637M	Yes Yes		progress. The project was adversely affected by flood rains in December 2003 and lulls have occurred during construction. However, the contractor has effectively managed to minimise the effect on the schedule. The quality of work to date is fair. Increased costs have been incurred to create a detour road as well as to remove an existing Bailey Bridge at a total cost of \$1.612M. Proper planning by the implementing agency would have allowed for these items. Supervision of the project has been adequate and efficient. However, in order for value for money to be maintained as well as reduce fluctuations the National Works Agency must honour certificates on time.	
MINISTRY OF TRANSPORT & WORKS NATIONAL WORKS AGENCY IADB Flood Damage Rehabilitation Project Rehabilitation of 4.93km of road surface including resurfacing, sub-base improvements, clean existing drains, waterways and construct new drains. Thornton to Golden Valley, St. Thomas	National Works Agency (NWA) Ian Johnson Heavy Equipment & Construction Co Ltd AdeB Consultants Ltd	\$19.625M Lump sum with Bills of Quantities March 2003 3 months	95% 9 months \$13.248M	Yes Yes Yes		A different approach in the management of these projects has been introduced by the NWA. This involved the establishment of a project execution team comprising international and local consultants. The activities associated with this contract have progressed well. Site visits conducted throughout the contract period confirmed very fair progress. The quality of the work was generally fair but defects in some areas are still to be addressed. The administration of the project was poor in relation to payment of certificates and assignment of responsibilities. In addition the efficiency of the project team was not satisfactory. These issues have impacted negatively on the construction process. AdeB Consultants have supervisory responsibilities for the project, but there are allegations that a management conflict existed. A report was compiled regarding the projects under this IADB Programme.	

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<u>MINISTRY OF TRANSPORT & WORKS</u> NATIONAL WORKS AGENCY	NWA	\$23.050M	45%	Yes		The works associated with this project have not progressed well.
IADB Flood Damage Rehabilitation Project Rehabilitation of 6.1km of road surface including resurfacing, sub-base improvements, clean existing drains, waterways and construct new drains. Hall Head to Negro River Bridge St. Thomas	D.P. Enterprise AdeB Consultants Ltd	Lump sum March 2003 3 months	9 months \$11.569M	Yes Yes		The National Works Agency had a different approach to the management of the projects associated with flood damage that are partially financed by the Inter-American Development Bank (IDB). This involved the establishment of a project execution team that included a combination of international and local consultants. Site visits conducted throughout the period indicated very poor progress that resulted in the contract being determined as of December 2003. The administration of the project was poor in relation to payment of certificates, assignment of responsibilities, efficient use of quality teams as well as establishing technical parameters. These issues impacted negatively on the construction process. The NWA subsequent to determining the contract continued to instruct and certify the works by the same contractor. The local consultants ADeB Consultants have supervised the project but have alleged that management conflicts exist. A detailed report was compiled in relation to the projects associated with the IDB Flood Damage Programme.

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NATIONAL WORKS AGENCY	NWA	\$7.620M	95%	Yes	The NWA has applied a different approach to the management of this project. This new scheme involved the establishment of a project execution team comprised of international and local consultants.		
NATIONAL WORKS AGENCY							
IADB Flood Damage Rehabilitation Project 1.9km of road works including bushing, clear land slippage, construct new. Scarify, re-surfacing with double dressing, asphaltic concrete and construct rubble wall.	Alear Construction & Haulage Co Ltd AdeB Consultants Ltd	Lump sum May 2003 2 months	8 months \$ 6.598M	Yes Yes Yes	The activities associated with this contract have not progressed well. Site visits conducted throughout the contract period confirmed very poor progress. The overrun is evidence of this. The quality of the work is also poor with defects outstanding. The administration of the project was also poor in relation to payment of certificates and assignment of responsibilities among other things. These issues had a negative impact on the construction process. The local consultants AdeB Consultants are responsible for the supervision of the project, but there are allegations that a management conflict exists. A report was compiled in regards to the projects under this IADB Programme.		
MINISTRY OF TRANSPORT & WORKS	Stanley Consultant Inc	US \$ 60.4M	49.5 %	Yes	The Annual Report 2002 highlighted the sectional handing over sequence of the project. It also showed slow progress of the contractor's operations. In January 2003 the contract was 24 % complete with 41 % of the contract period elapsed. By December 2003 the works was 49.5 % complete.		
NATIONAL WORKS AGENCY North Jamaica Development	Jose Cartellone Construction	Lump sum	24 months	Yes			

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<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	MANAGEMENT: CO-ORDINATION SITE SUPERVISION
Project-Northern Coastal Highway Improvement Segment 2 Improvement of 97 km of roadway including the reconstruction of existing alignment, new alignment and overlaying the existing pavement. Construction of six (6) new bridges and rehabilitation of four (4) existing bridges also lay-byes for commercial purposes and bus bays.	Civiles S. A. Stanley Consultant Inc (W.Nyrop)	21-12-2001 30 months (913 days)	(741 days) US \$26M	Yes	Progress of the contract was affected by the slow pace of the utilities relocation. This affected the planned programme of activities until July 2003 when the relocation was substantially complete. Work stoppage, equipment breakdown, and negative cash flow also cause delays Environmental issues, as well as protection or preservation of heritage sites and monuments is of concern to all stakeholders. The NWA and monitoring agencies are also worried about safety measures in general and traffic management, which are not always adequately addressed by the contractor.	
MINISTRY OF TRANSPORT & WORKS NATIONAL WORKS AGENCY (NWA) Road Rehabilitation. of Hall Head to Negro River Bridge To rehabilitate 6.1km of road surface to include but not limited to base and sub-base improvements, re-surfacing with double surface dressing, cleaning	NWA D.P. Enterprise Ltd AdeB Consultants Ltd	\$23.050M Lump sum March, 2003 3 months	45 % 9 Months \$11.569M	Yes Yes Yes	The works associated with this project have not progressed well. The National Works Agency used a different approach to the management of projects associated with flood damage that are partially financed by the Inter-American Development Bank (IDB). This involved the establishment of a project execution team comprising of international and local consultants. Site visits conducted throughout the period indicated very poor progress that resulted in the contract being determined as of December 2003.	

ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003

<u>BASIC INFORMATION</u>	<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location of existing drains, waterways as well as the construction of new drains Hall Head-Negro River Bridge, St. Thomas	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	MANAGEMENT: CO-ORDINATION SITE SUPERVISION The administration of the project was poor in relation to payment of certificates, assignment of responsibilities, efficient use of quality teams as well as establishing technical parameters. These issues impacted negatively on the construction process. The NWA subsequent to determining the contract continued to instruct and certify the works by the same contractor. The local consultants AdeB Consultants have supervised the project but have alleged that management conflicts exist. A detailed report was compiled in relation to the projects associated with the IDB Flood Damage Programme.
MINISTRY OF TRANSPORT & WORKS NATIONAL WORKS AGENCY (NWA) Rehabilitation of, Lloyds to Lowe Mountain Road, St. Thomas To rehabilitate 4.28km of road surface to include but not limit to base & sub-base improvements, re-surfacing with double surface dressing, cleaning of existing drains, waterways as well as the construction of new drains. Hall Head-Negro River Bridge, St. Thomas	NWA D.P. Enterprise Ltd AdeB Consultants Ltd	\$25.732M Lump sum March, 2003 3 months	45% 9 months \$11.812M	Yes Yes Yes	The works associated with this project have not progressed well. The National Works Agency had a different approach to the management of the projects associated with flood damage that are partially financed by the Inter-American Development Bank (IDB). This involved the establishment of a project execution team comprising international an local consultants. Site visits conducted throughout the period indicated very poor progress, which resulted in the contract being determined as of December 2003. The administration of the project was poor in relation to payment of certificates, assignment of responsibilities, efficient use of quality teams, as well as establishing

**ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003**

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	
<u>MINISTRY OF TRANSPORT & WORKS</u>							
Rehabilitation of Flood damage Roads- (Package 1)	NWA)	\$35.228M	15%	Yes			The NWA subsequent to determining the contract continued to instruct and certify the works by the same contractor.
Rehabilitation of flood damage roads at Trinityville - Cedar Valley, Serge Island Loop Road, Botany Bay Road, School Road, Southhaven and Albion Blvd.	Y.P.Seaton & Associates Ltd	Lump sum	12 months	Yes			The local consultants AdeB Consultants have supervised the project but have alleged that management conflicts exist. A detailed report was compiled in relation to the projects associated with the IDB Flood Damage Programme.
St. Thomas	NHL Engineering Ltd	May 2003 6 months	\$4.529M	Yes			A combination of poor management and lack of coordination has affected this project. The activities associated with this contract have not progressed well. Site visits conducted throughout the contract period indicated very little work and in most cases none being done. There was no sign at the site of either the consultants or the NWA representatives. The agency has reported that a problem exists with regards to payment certificates for the period February to May 2003. Meetings held with the contractor suggested that a consensus on the operation was reached but the contractor has not complied. The agency's effort has fallen on deaf ears. The contract period has expired and only 15% has been accomplished so far.
							Correspondence to the contractor from October through to December have put them on notice for determination. The consulting firm as well as the agency have not performed creditably in relation to this contract.

**ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003**

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>				<u>COMMENTS ON ANY RELEVANT ISSUE</u>
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. Sum 2. Type 3. Start Date 4. Period	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS	MANAGEMENT: CO-ORDINATION SITE SUPERVISION
<u>NATIONAL WORKS</u> <u>AGENCY</u>	NWA	\$25.732M	45%	Yes	The NWA has a different approach in the management of these project. This involved the establishment of a project execution team which includes a combination of international and local consultants.	
<u>IADB FLOOD DAMAGE REHABILITATION PROJECT</u> Rehabilitation of 4.28km of road surface including resurfacing, sub-base improvements, clean existing drains, waterways and construct new drains. Lloyds to Lowe Mountain, St. Thomas	D.P. Enterprise AdeB Consultants Ltd	Lump sum March 2003 3 months	9 months \$11.812M	Yes Yes	The activities associated with this contract have not progressed well. Site visits conducted throughout the contract period confirmed very poor progress. This may have contributed to the Agency's determination of the contract in December 2003. The administration of the project was also poor in relation to payment of certificate, assignment of responsibilities and the efficiency of the project team was not up to the level expected. These issues had a negative impact on the construction process. After the termination NWA continued to instruct and certify works by the same contractor. AdeB Consultants have supervisory responsibilities for the project, but there are allegations that a management conflict exists. A report was compiled in regards to the projects under this IADB Programme.	

ANNUAL REPORT
POST-CONTRACT ACTIVITIES AS AT DECEMBER 2003

<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>		<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. Client Ministry 2. Executing Agency 3. Proj. Name, Descrip. 4. Location	1. Lead Consult. 2. Contractor 3. Project Mgr.	1. % Executed 2. Time Elapsed 3. Costs to Date 4. Add. Costs	1. Securities 2. T.C.C. 3. Mobilization	MANAGEMENT: CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS

MINISTRIES CONTRACTS 2003

APPENDIX III

No.	Ministry	Government Agency	Date Endorsed by NCC	Contract Description	Work Category	Contractor	Type	Contract Value
1	M.O.A	Eastern Jamaica Agriculture Support Project (EJASP)	05.02.03	Contract SX/Wk/02/0t/05 Bath to Hayfield and Bath to Mount Mansfield Road. St. Thomas	GRW	Alcar Construction & Haulage Company Ltd.	Works Local	44,885,010.00
2	M.O.A	Eastern Jamaica Agriculture Support Project (EJASP)	12.02.03	Contract SX/WK/02/0T/06 Cedar Valley to Moy Hall Road Reinstatement. St. Thomas	GRW	V.O. Watson & O'Neil Associates	Works Local	7,981,005.00
3	M.O.A	Eastern Jamaica Agriculture Support Project (EJASP)	08.10.03	Contract SX/WK/02/OT/06 Road Re-instatement. St. Thomas	GRW	V.O. Watson & O'Neil Associates Limited	Works Local	8,575,900.00
4	M.O.A	Agricultural Support Services Project (ASSP)	22.10.03	To procure Farm Equipment for the Rhymesfield Dairy Dev. Co-op. Ltd.	GP	Kingson Industrial Agencies Limited	Goods Local	4,429,559.00
5	M.O.A	Agricultural Support Services Project (ASSP)	22.10.03	Renovation of Bodles Main Building	BC	Cornwall Development & Engineers Limited	Works Local	7,173,554.00
6	M.O.A	Coffee Industry Board	05.11.03	General Insurance Placement	INS	Allied Insurance Brokers Limited	Services Local	21,222,557.00
7	M.O.A	Ministry of Agriculture	26.11.03	Public Education Programme for Citrus Replanting Project	GP	Public Relations Associates Limited	Services Local	US 99,850.00
8	M.O.A	Eastern Jamaica Agriculture Support Project (EJASP)	26.11.03	SX/WK/02/OT/01 rehabilitation of parochial roads in St. Mary Package No. 1	RM	Ronham & Associates Limited	Works Local	9583,140

MINISTRIES CONTRACTS 2003

No.	Ministry	Government Agency	Date Endorsed by NCC	Contract Description	Work Category	Contractor	Type	Contract Value
9	M.O.A	Eastern Jamaica Agriculture Support Project (EJASP)	26.11.03	SX/WK/02/OT/02 rehabilitation of parochial roads in St. Mary Package No. 2	RM	Ronham & Associates Limited	Works Local	4,873,743.00
10	M.O.A	Eastern Jamaica Agriculture Support Project (EJASP)	26.11.03	SX/WK/02/OT/07 rehabilitation of parochial roads in Portland, Package No. 3	RM	TKB Construction Limited	Works Local	11,635,482.00
11	M.O.A	Agricultural Support Services Project (ASSP)	03.12.03	To supply Honey Processing and Packaging Equipment for the All Island Bee Farmers Association	ICE&M	Eliovac SA - Argentina	Goods Foreign	US 122,884.00
1	MCST	Petrojam Limited	12.03.03	Replacement of three Process Vessels at Kingston Refinery	ICE&M	Chicago Bridge and Iron Company Ltd.	Goods Foreign	US 420,600.00
2	MCST	Petrojam Limited	12.03.03	LPG Procurement	PP	Shell Western Trading	Goods Foreign	US 6,300,000.00
3	MCST	Petrojam Limited	27.08.03	Proposed replacement of Control Building at the Kingston Refinery	BC	G.M. and Associates Limited	Works Local	16,000,000.00
4	MCST	Petrojam Limited	03.09.03	To supply Methyl Tertiary Butyl Ether (MTBE) for the period 1 st October, 2003 to 30 th September, 2004	PP	Noble Americas Corporation	Goods Foreign	US 13,250,000.00
5	MCST	Petrojam Limited	03.09.03	To supply Liquid Petroleum Gas (LPG) for the period 1 st October, 2003 to 30 th September, 2004	PP	Geogas Inc.	Goods Foreign	US 192,600,000.00
6	MCST	Petrojam Limited	10.09.03	To provide Ship Agency Service for Petrojam Trader and Tug/Barge	GP	Grace Kennedy & Company Limited	Services Local	12,168,000.00
7	MCST	Petrojam Limited	10.09.03	The provision of ship handling services for vessel M/T Saturn at all Jamaican ports	GP	Royale Ocean Shipping	Services local	18,802,800.00
8	MCST	Ministry of Commerce, Science and Technology	08.10.03	Endorsement of firm for Public Relations and Baseline Survey - Information and Communications Technology Project	ITS	Communications Consultants Limited	Services Local	7,140,000.00
9	MCST	Petrojam Limited	22.10.03	Piling and Foundation works for 45 feet diameter LPG Propane Sphere	Piling	Nakash Construction and Equipment Limited	Works Local	7,380,930.90
10	MCST	Petroleum Corporation of Jamaica	12.11.03	Analysis of data relating to the petroleum prospectivity of Jamaica	GP	JEBCO Seismic (UK) Limited	Services Foreign	US 1,000,000.00

MINISTRIES CONTRACTS 2003

No.	Ministry	Government Agency	Date Endorsed by NCC	Contract Description	Work Category	Contractor	Type	Contract Value
1	MEYC	University of Technology, Jamaica	15.01.03	To expand and renovate the Facility of Education and Liberal Studies	BC	Jatlin Construction & Associates Limited	Works Local	35,587,032.00
2	MEYC	Ministry of Education, Youth & Culture	15.01.03	To evaluate the Teachers' College Rationalization Programme (Local)	GP	Dr. Nancy George	Services Local	US 112,950.00
3	MEYC	Ministry of Education - Media Services Unit	05.02.03	The Payment of Licence Fees - Primary Textbook Programme 2003	GP	GINN Educational Publishers	Services Foreign	US 76,537.50
4	MEYC	Ministry of Education - Media Services Unit	05.02.03	The Payment of Licence Fees - Primary Textbook Programme 2003	GP	Jamaica Publishing House	Services Local	7,830,000.00
5	MEYC	Ministry of Education - Media Services Unit	05.02.03	The Payment of Licence Fees - Primary Textbook Programme 2003	GP	Carlong Publishers (Carribbean) Limited	Services Foreign	50,455,500.00
6	MEYC	Ministry of Education, Youth & Culture - Media Services Unit	12.02.03	Purchasing and distribution of Primary Textbook 2003	SBOOK	Von Hoffman Corporation	Goods Foreign	51,680,418.00
7	MEYC	HEART Trust/NTA	19.02.03	The Supply and installation of Automotive Training Equipment at Cornwall Automotive Training Institute, St. James	MVS	National Supply Company Limited	Goods Local	US 171,565.00
8	MEYC	Ministry of Education, Youth & Culture	19.03.03	Proposal for Consulting firm to provide leadership in Developing Activities in Instructional Technology	GP	Educational Consulting Services Corporation	Services Local	US 111,266.00
9	MEYC	University of Technology, Jamaica	19.03.03	Proposal Renovation to the Ground Floor Administration Building at the University	BC	Omega Engineering & Maintenance Limited	Works Local	6,371,303.00
10	MEYC	Ministry of Education, Youth & Culture	26.03.03	Consulting firm to provide support services and training to enhance development activities in Instructional Technology (National)	IT	University of Technology	Services Local	5,894,000.00

11	MEYC	Ministry of Education, Youth & Culture	26.03.03	Primary Education Support Project-Supply and Installation of Storage Cupboards - Textbook and Supplementary Readers Component	SBOOK	Neveast Supplies Limited	Goods	Local	5,444,000.00
12	MEYC	Ministry of Education, Youth & Culture	02.04.03	Principal Diploma Training Programme	GP	Mount Saint Vincent University	Services	Foreign	US 3,270,082.00
13	MEYC	University of Technology, Jamaica	30.04.03	Procurement of Computer Hardware for the University of Technology	C&S	Digital Transtec Limited	Goods	local	13,104,144.36
14	MEYC	HEART Trust/NTA	14.05.03	Expansion of kitchen and dining room at Windward Road HEART Academy, Rockfort, Kingston	BM	Tropical Metal Products Limited	Works	local	4,924,053.00
15	MEYC	Jamaica Library Service	21.05.03	Expansion to the Westmoreland Parish Library, Phase 1B	BC	Ultimate Construction Company Limited	Works	local	8,031,214.00

16	MEYC	University of Technology, Jamaica	28.05.03	The proposed renovation to the 2nd Floor of the Administration Building, Utech	BC	Alpha Construction Company	Works	Local	4,565,540.00
17	MEYC	Ministry of Education, Youth & Culture	04.06.03	Purchase of Computer Hardware and Peripherals for the Instructional Technology Pilot Programme	C&S	Digital Transtec Limited	Goods	Local	US 87,902.21
18	MEYC	Ministry of Education, Youth & Culture	04.06.03	Purchase of Computer Hardware and Peripherals for the Instructional Technology Pilot Programme	C&S	CommNett Jamaica Limited	Goods	Local	US 73,546.50
19	MEYC	University of Technology, Jamaica	04.06.03	Procurement of an Integrated Student Administration System for the UWI	IT	Strategic Information Technology Service (SITS)	Goods	Foreign	US 560,172.00
20	MEYC	Ministry of Education, Youth & Culture, Media Services Unit	04.06.03	Procurement and Distribution of Secondary Textbooks 2003	SBOOK	Carloug Publishers (Caribbean) Limited	Goods	Foreign	202,260,053.95
21	MEYC	Ministry of Education, Youth & Culture, Media Services Unit	04.06.03	Procurement and Distribution of Secondary Textbooks 2003	SBOOK	Sangsters Bookstores	Goods	Local	76,193,901.04
22	MEYC	Ministry of Education, Youth & Culture, Media Services Unit	04.06.03	Procurement and Distribution of Secondary Textbooks 2003	SBOOK	Kingston Bookshop	Goods	Local	164,552,847.21
23	MEYC	Ministry of Education Youth & Culture	04.06.03	Consulting Firm to provide Technical Assistance for Literacy Intervention	GP	Helsinki Consulting Group	Services	Foreign	US 186,900.00

					Strategies													
24	MEYC	HEART Trust/NTA	04.06.03		Insurance Placement - 2003-2004 to 2005-2006	INS	Allied Insurance Brokers (AIB)	Services	Local									29,499,105.00
25	MEYC	University of Technology, Jamaica	18.06.03		Consultancy Services for Phase II Implementation of New Integrated Student Administration System (ISAS)	GP	PriceWaterHouse Coopers	Services	Foreign									US 396,520.00
26	MEYC	Ministry of Education, Youth & Culture	25.06.03		Supply of commodities for use in the Nutribun Component of the School Feeding Programme	GP	Beta Milk Company Limited	Goods	Local									30,080,000.00
27	MEYC	Ministry of Education, Youth & Culture - School Feeding Unit	20.08.03		Procurement of Commodities for the School Feeding Programme	GP	T. Geddes Grant Limited	Goods	Local									26,972,220.00
28	MEYC	University of Technology, Jamaica	10.09.03		To construct a four storey structural restrooms to the Administrative Building	BC	Alpha Construction Company Limited	Works	Local									10,372,028.89
29	MEYC	University of Technology, Jamaica	10.09.03		Modifications to the electrical and air-conditioning systems for the Administration Building and the School of Computing Information Technology	HVAR,	Synergy Engineering Limited	Works	Local									16,604,390.43
30	MEYC	University of Technology, Jamaica	10.09.03		Renewal of subscription for Periodicals for the Calvin McKain Library	GP	Swets Blackwell B.V.	Services										US 212,934.81
31	MEYC	Ministry of Education, Youth & Culture	24.09.03		To provide consultancy services for the Educational Management Information System	GP	International Business and Technical Consultants Inc.	Services	Foreign									US 1,073,518.00
32	MEYC	Ministry of Education, Youth & Culture	15.10.03		To provide consultancy services for a study on school attendance	GP	Global Management Services Limited	Services	Local									5,228,232.30
33	MEYC	Ministry of Education, Youth & Culture	15.10.03		To purchase Early Childhood Materials	SBOOK	Education Matters	Goods	Local									6,537,372.00
34	MEYC	University of Technology, Jamaica	15.10.03		To procure computer hardware	C&S	Fujitsu Transaction Solutions (Jamaica) Limited	Goods	Foreign									9707278
35	MEYC	Ministry of Education, Youth & Culture	29.10.03		To provide consultancy services for the Jamaican Youth in Concert and the Prime Minister's National Youth Awards for Excellence Ceremony, 2003	GP	Ricardo Chin Production Services	Services	Local									5,841,000.00
36	MEYC	Ministry of Education, Youth & Culture	29.10.03		To procure and install Private Branch Network (PBX) System	ECS	Fujitsu Transaction Solutions (Jamaica) Limited	Goods	Foreign									US 188,459.50
37	MEYC	Ministry of Education, Youth & Culture	29.10.03		To install Voice and Data Cabling	ECS	Commnet (Jamaica) Limited	Goods	Local									US 173,080.56
38	MEYC	University of Technology,	05.11.03		To procure a Library Information	ITS	SIRSC Canada Inc.	Services	Foreign									US 182,920.77

	Jamaica		Management System at UTECH									
39	MEYC	University of Technology, Jamaica	The installation of elevators to the Administration Building at University of Technology	26.11.03	EEM	Caribbean Elevator Company Limited	Works	Local		7,671,506.00		
40	MEYC	HEART Trust/NTA	To procure two farm tractors for the Ebony Park HEART Academy, Tollgate, Clarendon	03.12.03	ICE&M	Hood-Daniel Well Company Limited	Goods	Local		US 75,825.25		
1	MFP	Financial Services Commission	To procure Computer Equipment and Network Accessories	29.01.03	C&S	Fujitsu ICL Caribbean Limited	Goods	Foreign		US 281,154.00		
2	MFP	Tax Administration Services Dept.	The renovation and extension to the Collectorate Building in Port Antonio - Phase 2	05.02.03	BC	Tri-Star Engineering Company Limited	Works	Local		20,096,337.15		
3	MFP	Development Bank of Jamaica (DBJ)	Replacement and upgrade to existing Airconditioning System at the DBJ	26.02.03	HVAR,	Geddes Refrigeration Limited	Works	Local		6,448,140.24		
4	MFP	Ministry of Finance & Planning	Procurement of Services for the printing of Property Tax Assessment Notices	19.03.03	LPS	Moore Business Forms Caribbean Limited	Goods	Local		6,917,000.00		
5	MFP	Statistical Institute of Jamaica	Partitioning of building at 7 Cecelio Avenue, Kingston 10	09.04.03	IC	MLO Services Limited	Works	Local		5,977,345.00		
6	MFP	Ministry of Finance & Planning	Procurement of Janitorial and related services for the Ministry of Finance & Planning	11.06.03	JSS	Office Services Limited	Services	Local		4,704,868.92		
7	MFP	Ministry of Finance and Planning	To provide consultancy services for the Public Education Programme Technical Export (PEPTE)	24.09.03	GP	Coke & Associates/Eckler Partners	Services	Local		132,700.00		
8	MFP	Financial Services Commission	To provide consultancy services to develop a risk-based capital Standards for the Securities Industry	24.09.03	GP	KPMG Peat Marwick and Partners	Services	Foreign		US 89,000.00		
9	MFP	Ministry of Finance and Planning	To provide consultancy services for the reformation of the Jamaican Tax System	01.10.03	GP	Georgia State University Research Foundation	Services	Foreign		US 966,499.00		
10	MFP	Financial Institutions Services Limited	Conversion of storerooms to a Records Centre	26.11.03	BC	Danem Engineers Limited	Works	Local		21,799,329.36		
11	MFP	Fiscal Services Limited	To supply, install, commission and support Standby Power System inclusion of Generator Set	26.11.03	EAE	KSA Engineering Consultants Limited	Works	Local		US 256,275.00		

12	MFP	Financial Services Commission	Procurement of Accounting, Human	17.12.03	OES	Management Control Systems Limited	Goods	Local		US 211,718.00		
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						Resources and Payroll Systems												
1	MH	University of the West Indies, Mona	08.01.03			To supply automotive diesel and bunker C fuel	PP	Esso Standard Oil S.A. Limited	Goods	Foreign					31,195,579.38			
2	MH	Ministry of Health	29.01.03			To provide construction services to Annotto Bay Hospital Treatment Plant	CE	Walcan & Associates	Services	Local					6,302,660.40			
3	MH	Ministry of Health/National Health Fund	14.05.03			Procurement of Equipment for Public Sector Pharmacies	MPES	Pan Caribbean Commodities Limited	Goods	local					5,206,880.88			
4	MH	Ministry of Health/National Health Fund	14.05.03			Procurement of Computer Equipment for the Central Data Processing Module of the National Health Fund	C&S	Advanced Integrated Systems	Goods	local					US 136,534.76			
5	MH	Ministry of Health/National Health Fund	14.05.03			Encoding and personalizing National Health Fund Identification Cards	SS	Electoral Office of Jamaica	Services	local					14,000,000.00			
6	MH	Ministry of Health	21.05.03			To procure equipment for the National Health Fund Interim Data Centre	IT	Advanced Integrated Systems	Goods	local					US 181,500.00			
7	MH	North East Regional Health Authority	11.06.03			Boundary Wall - St. Ann's Bay Hospital	BC	W.G. Walters Construction	Works	Local					6,389,834.34			
8	MH	Ministry of Health	02.07.03			Renovation and repair of Summerfield Boys' Home	BC	W.A. Reid Construction Company Ltd.	Works	Local					4,367,760.40			
9	MH	Western Regional Health Authority	27.08.03			Supply and Installation of PBX System at Cornwall Regional Hospital	OES	Cable and Wireless Limited	Goods	Local					8,731,766.40			
10	MH	Ministry of Health	27.08.03			Procurement of Security Services for Ocean Complex and National Chest Apartments	SS	Ranger Security Company	Services	Local					5,482,396.00			
11	MH	Ministry of Health	27.08.03			Procurement of Security Services for Allerdice Apartments and Manley Meadows	SS	Ranger Security Company	Services	Local					6,691,230.00			
12	MH	Health Corporation Limited	03.09.03			Procurement of Medical Sundries - Package No. 11	*MPES	Interexpo	Goods						5,645,341.25			
13	MH	Health Corporation Limited	03.09.03			Procurement of Medical Sundries - Package No. 10	*MPES	Cornwall Development & Engineers Limited	Goods	local					5,893,887.60			
14	MH	Health Corporation Limited	03.09.03			Procurement of Medical Sundries - Package No. 9	*MPES	Renal Dynamics of N. America	Goods	Foreign					5,913,924.00			
15	MH	Health Corporation Limited	03.09.03			Procurement of Medical Sundries - Package No. 8	*MPES	Ethnor Del Istmo/ I&J	Goods						6,111,957.50			
16	MH	Health Corporation Limited	03.09.03			Procurement of Medical Sundries - Package No. 7	*MPES	RFB Latex Limited	Goods						6,916,142.25			
17	MH	Health Corporation Limited	03.09.03			Procurement of Medical Sundries - Package No. 6	*MPES	Medical Products Limited	Goods						6,943,984.35			
18	MH	Health Corporation Limited	03.09.03			Procurement of Medical Sundries - Package No. 5	*MPES	Boin Medica	Goods						8,242,890.00			

19	MH	Health Corporation Limited	03.09.03	Procurement of Medical Sundries - Package No. 4	*MPES	Troge Medical GmbH	Goods		8,289,854.00
20	MH	Health Corporation Limited	03.09.03	Procurement of Medical Sundries - Package No. 3	*MPES	Scientific Supplies and Technology	Goods		9,826,317.25
21	MH	Health Corporation Limited	03.09.03	Procurement of Medical Sundries - Package No. 2	*MPES	Shanghai Medicines & Health	Goods	Foreign	11,175,308.00
22	MH	Health Corporation Limited	03.09.03	Procurement of Medical Sundries - Package No. 1	*MPES	Shanghai Changjun Import	Goods	Foreign	17,826,772.12
23	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 26	*MPES	Servier Caribbean Limited	Goods	Local	4,121,740.00
24	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 25	*MPES	Pharmascience Inc.	Goods	Foreign	4,335,643.32
25	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 24	*MPES	Wyeth Pharmaceuticals	Goods	Foreign	4,590,415.35
26	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 23	*MPES	Disposables Limited	Goods	Local	4,914,464.00
27	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 22	*MPES	McGaw Export Inc.	Goods	Foreign	5,097,600.00
28	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 21	*MPES	Abbott Laboratories	Goods	Foreign	5,499,558.15
29	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 20	*MPES	Remedica Limited	Goods	Foreign	5,782,295.00
30	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 19	*MPES	Antigen Pharmaceutical	Goods	Foreign	6,049,343.75
31	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 18	*MPES	Schering Las Americas	Goods	Foreign	6,928,075.00
32	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 17	*MPES	Bristol Myers Squibb	Goods	Foreign	7,999,220.00
33	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 16	*MPES	Astra Zeneca	Goods	Foreign	9,945,925.00
34	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 15	*MPES	Biochemie West Indies	Goods	Local	11,159,850.00
35	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 14	*MPES	Novartis Farmaceutica SA	Goods	Foreign	12,505,686.46
36	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 13	*MPES	Aventis Pharmaceutical	Goods	Foreign	12,621,943.75
37	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 12	*MPES	Masters International UK	Goods	Foreign	14,028,464.22
38	MH	Health Corporation	03.09.03	Procurement of Pharmaceuticals -	*MPES	Supreme Chemicals	Goods	Local	14,962,473.75

39	MH	Health Corporation Limited	03.09.03	Package No. 11 Procurement of Pharmaceuticals - Package No. 10	*MPES	Lascelles Laboratories	Goods	Local	19,057,422.50												
40	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 9	*MPES	Pfizer Corporation	Goods	Foreign	17,126,369.55												
41	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 8	*MPES	Ranbaxy Laboratories	Goods	Foreign	25,724,106.79												
42	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 7	*MPES	Novopharm International	Goods	Foreign	27,059,052.00												
43	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 6	*MPES	Apotex Inc.	Goods	Foreign	31,286,992.00												
44	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 5	*MPES	Lasco Distributors Limited	Goods	Local	35,280,775.75												
45	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 4	*MPES	T/S Med International	Goods	Foreign	38,093,822.00												
46	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 3	*MPES	Novo Nordisk	Goods	Foreign	43,683,600.00												
47	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 2	*MPES	Medimpex West Indies Limited	Goods	Local	44,546,770.00												
48	MH	Health Corporation Limited	03.09.03	Procurement of Pharmaceuticals - Package No. 1	*MPES	BaxterSales and Distribution	Goods	Foreign	52,831,166.50												
49	MH	National Health Fund	08.10.03	To procure advertising and marketing services for the National Health Fund	GP	Prism Communications Limited	Services	Local	13,500,000.00												
50	MH	University Hospital of the West Indies	19.11.03	Insurance Placement	*INS	Allied Insurance Brokers Limited	Services	Local	38,276,547.00												
51	MH	North East Regional Health Authority	26.11.03	Block A, to provide security services at St. Ann's Bay Hospital, St. Ann Health Dept., Alexandria Community Hospital and the Regional Offices, Ocho Rios	SAFETY SERVICES	Marksman Limited	Services	Local	5,898,600.00												
52	MH	North East Regional Health Authority	26.11.03	Block B, to provide security services at Port Maria Hospital, Annotto Bay Hospital and Port Antonio Hospital	SAFETY SERVICES	Marksman Limited	Services	Local	4,635,000.00												
53	MH	Health Corporation Limited	17.12.03	To provide Security Services at Health Corporation Ltd. and DrugServ Pharmacies	SAFETY SERVICES	Atlas Protection Limited	Services	Local	14,132,773.00												
1	MIT	Factories Corporation of Jamaica	23.07.03	Insurance Placement Services - Factories Corporation of Jamaica Ltd.	*INS	Allied Insurance Brokers - AIB3	Services	Local	433,166.00 +US 547,328.00												
2	MIT	Tourism Product Development Company	27.08.03	An Organizational and Efficiency Review of the Tourism Product Development Company	GP	Deloitte Touche Tohmatsu	Services	Foreign	US 47,000.00												

3	MIT	Jamaica Tourist Board	17.09.03	To provide public relations and marketing services in the USA, Canada and the Americas	GP	Ruder Finn Americas	Services	Foreign	US 1,284,000.00
4	MIT	Jamaica Tourist Board	17.09.03	To provide public relations and marketing services in the United Kingdom and Europe	GP	Financial Dynamics Business Communications	Services		US 478,903.50
1	MJ	Ministry of Justice	10.09.03	Procurement of seals for Justices of the Peace/Custodes	GP	UNICORP Financial Services/Seals & Engravables	Goods	foreign	6,748,430.00
1	MLE	Public Sector Modernization Project	30.04.03	Procurement of Compilation of Parcel and Street Centreline Data, Phase II for the National Land Agency	OES	Eastcan Geomatics Consultants Limited	Goods	Foreign	US 555,801.00
1	MLGCDS	Ministry of Local Govt. & Community Development	15.01.03	Rehabilitation of Parochial Roads in the parish of St. Catherine - PIDP - No. 46	GRW	Alcar Construction & Haulage Company Ltd.	Works	Local	20,105,040.00
2	MLGCDS	Ministry of Local Govt. & Community Development	15.01.03	Rehabilitation of Parochial Roads in the parish of St. Catherine - PIDP - No. 47	GRW	Y.P. Seaton & Associates Company Limited	Works	Local	20,714,037.99
3	MLGCDS	Ministry of Local Govt., Community Development & Sports	29.01.03	To extend and renovate the Manchester Parish Council - PIDP.02/203	BC	M & M Jamaica Limited	Works	Local	33,278,257.29
4	MLGCDS	Ministry of Local Govt., Community Development & Sport	09.04.03	Rehabilitation of Parochial Roads in St. James - PIDP/03/48	GRW	Chicon Enterprise Limited	Works	Local	9,970,718.00
5	MLGCDS	Ministry of Local Govt., Community Development & Sport	09.04.03	Rehabilitation of Parochial Roads in St. James - PIDP/0349	GRW	S.W.C. Woodwork & Construction Co. Ltd.	Works	Local	9,694,760.00
6	MLGCDS	Ministry of Local Govt., Community Development & Sport	09.04.03	Rehabilitation of Parochial Roads in St. James - PIDP/03/50	GRW	S.W.C. Woodwork & Construction Co. Ltd.	Works	Local	17,716,815.00
7	MLGCDS	Ministry of Local Govt., Community Development & Sport	09.04.03	European Union Stabex Fund - Rehabilitation of Roads in the parish of Manchester-EUS/03/01	GRW	N.G. Atkinson Limited	Works	Local	5,375,009.41
8	MLGCDS	Ministry of Local Govt., Community Development & Sport	09.04.03	European Union Stabex Fund - Rehabilitation of Roads in the parish of Manchester-EUS/03/02	GRW	Patrick E. Thompson Limited	Works	Local	9,984,585.10
9	MLGCDS	Ministry of Local Govt.,	09.04.03	European Union Stabex Fund -	GRW	Seematt Construction	Works	Local	9,602,795.05

			Community Development & Sport		Rehabilitation of Roads in the parish of Manchester-EUS/03/03		Company Limited			
10	MLGCDS	09.04.03	Ministry of Local Govt., Community Development & Sport	09.04.03	European Union Stabex Fund - Rehabilitation of Roads in the parish of Manchester-EUS/03/04	GRW	S.W.C. Woodwork & Construction Co. Ltd.	Works	Local	18,097,795.00
11	MLGCDS	07.05.03	Ministry of Local Government, Community Development and Sport	07.05.03	European Union Stabex Fund (EUS/03/05) Rehabilitation of Parochial Roads (Fort George, Douglas Castle & Essen Castle in the parish of St. Ann	GRW	Patrick E. Thompson Limited	Works	local	23,254,545.00
12	MLGCDS	07.05.03	Ministry of Local Government, Community Development and Sport	07.05.03	European Union Stabex Fund (EUS/03/06) Rehabilitation of Parochial Roads (Dunnsville, Free Hill and New Ground) in the parish of St. Ann	GRW	Patrick E. Thompson Limited	Works	local	24,968,575.00
13	MLGCDS	07.05.03	Ministry of Local Government, Community Development and Sport	07.05.03	European Union Stabex Fund (EUS/03/07) Rehabilitation of Parochial Roads (Barnstaple) in the parish of St. Ann	GRW	Morris Hill Limited	Works	local	5,579,925.00
14	MLGCDS	07.05.03	Ministry of Local Government, Community Development and Sport	07.05.03	European Union Stabex Fund (EUS/03/08) Rehabilitation of Parochial Road (Mount Mariah) in the parish of St. Ann	GRW	Morris Hill Limited	Works	local	5,496,125.00
15	MLGCDS	07.05.03	Ministry of Local Government, Community Development and Sport	07.05.03	European Union Stabex Fund: (EUS/03/09) Rehabilitation of Roads in the parish of St. Elizabeth	GRW	Garan-tee Construction Company Limited	Works	local	21,709,525.00
16	MLGCDS	07.05.03	Ministry of Local Government, Community Development and Sport	07.05.03	European Union Stabex Fund: (EUS/03/10) Rehabilitation of Roads in the parish of St. Elizabeth	GRW	Robertson's Motor Service Company Limited	Works	local	21,765,786.00
17	MLGCDS	28.05.03	Ministry of Local Government, Community Development and Sport	28.05.03	To undertake repairs and rehabilitation to the Santa Cruz Infirmary, St. Elizabeth	BC	Professional Haulage and Construction Company Limited	Works	Local	4,199,693.71

MLGCDS	Ministry of Local Government, Community Development and Sport	02.07.03	Rehabilitation of Parochial Road and Rada Roads in St. Thomas - EUS/03/12 - Variation 28.01.04	GRW	Asphalting Specialists Limited	Works	Local	13,556,400.00 + 7,981,725.00
MLGCDS	Ministry of Local Government, Community Development and Sport	02.07.03	Rehabilitation of Parochial Road and Rada Roads in St. Thomas - EUS/03/13	GRW	Seematt Construction Company Limited	Works	Local	11,877,730.00
MLGCDS	Ministry of Local Government, Community Development and Sport	02.07.03	Rehabilitation of Parochial Road and Rada Roads in St. Thomas - EUS/03/14	GRW	Seematt Construction Company Limited	Works	Local	9,361,520.00
MLGCDS	Ministry of Local Government, Community Development and Sport	23.07.03	Rehabilitation of Parochial Road and Rada Roads in St. Thomas - EUS/03/11	GRW	Asphalting Specialists Limited	Works	Local	14,946,208.00
MLGCDS	Ministry of Local Government, Community Development and Sport	23.07.03	Repairs and rehabilitation of the Infirmary in Grey Ground, Manchester	BC	Garan-tee Construction Company Limited	Works	Local	8,704,290.00
MLGCDS	National Solid Waste Management Authority	03.09.03	To procure insurance	*INS	Allied Insurance Brokers Limited	Services	local	8,713,676.00
MLGCDS	Ministry of Local Government, Community Development and Sport	10.09.03	Rehabilitation of Parochial and Rada Roads in the parish of Clarendon - Package No EUS/03/15	GRW	Construction Solutions Limited	Works	local	16,880,565.00
MLGCDS	Ministry of Local Government, Community Development and Sport	10.09.03	Rehabilitation of Parochial and Rada Roads in the parish of Clarendon - Package No EUS/03/16	GRW	Construction Solutions Limited	Works	local	19,630,580.00
MLGCDS	Ministry of Local Government, Community Development and Sport	10.09.03	Rehabilitation of Parochial and Rada Roads in the parish of Clarendon - Package No. 17	GRW	Construction Solutions Limited	Works	local	21,883,555.00
MLGCDS	Ministry of Local Government, Community Development and Sport	17.09.03	Rehabilitation of Roads in the parish of St. Elizabeth, Package EUS/03/19	GRW	Seematt Construction Company Limited	Works	local	13,600,045.00
MLGCDS	Ministry of Local Government, Community Development and Sport	17.09.03	Rehabilitation of Roads in the parish of St. Elizabeth, Package EUS/03/20	GRW	VO & J Heavy Equipment Company Limited	Works	local	5,581,613.00
MLGCDS	Urban Development Corporation	17.09.03	The design and construction of bleachers seating at the National Stadium East Field, Independence Park, and G.C. Foster College, Physical Education & Sports	BC	Construcciones Deportivas Policancha C.A.	Works	Foreign	US 838,286.93
MLGCDS	Ministry of Local Government, Community Development and Sport	17.09.03	Rehabilitation of Roads in the parish of Hanover, PIDP/03/51	GRW	Y.P. Seaton and Associates Company Limited	Works	Local	17,296,314.68
MLGCDS	Ministry of Local Government, Community Development and Sport	17.09.03	Rehabilitation of Roads in the parish of Hanover, PIDP/03/52	GRW	Y.P. Seaton and Associates Company Limited	Works	Local	13,955,340.94
MLGCDS	Ministry of Local	17.09.03	Rehabilitation of Parochial Roads in	GRW	Y.P. Seaton and	Works	Local	7,040,635.40

		Government, Community Development and Sport		the parish of Westmoreland, PIDP/03/53		Associates Company Limited			
MLGCDS	17.09.03	Ministry of Local Government, Community Development and Sport	17.09.03	Rehabilitation of Parochial Roads in the parish of Westmoreland, PIDP/03/54	GRW	Sanjon Asphaltting Company Limited	Works	Local	15,460,350.00
MLGCDS	17.09.03	Ministry of Local Government, Community Development and Sport	17.09.03	Rehabilitation of Parochial Roads in the parish of Westmoreland, PIDP/03/55	GRW	Y.P. Seaton and Associates Company Limited	Works	Local	15,145,866.96
MLGCDS	24.09.03	Ministry of Local Government, Community Development and Sport	24.09.03	Rehabilitation of Parochial and Rada Roads in the parish of Clarendon, Package EUS/03/18	GRW	Y.P. Seaton and Associates Company Limited	Works	Local	29,743,858.48
MLGCDS	24.09.03	Ministry of Local Government, Community Development and Sport	24.09.03	Construction of On-Site Roads and Drainage at the Riverton Landfill	CE	Tankweld Construction Co. Ltd.	Works	Local	17,391,340.00

MLGCDS	Ministry of Local Government, Community Development and Sport	05.11.03	Rehabilitation of Parochial & Rada Roads in St. Catherine, EUS/03/21	RM	Professional Haulage & Construction 2000 Limited	Works	Local	12,538,560.00
MLGCDS	Ministry of Local Government, Community Development and Sport	05.11.03	Rehabilitation of Parochial & Rada Roads in St. Catherine, EUS/03/22	RM	Dwight's Construction Limited	Works	Local	34,713,614.00
MLGCDS	Ministry of Local Government, Community Development and Sport	05.11.03	Rehabilitation of Parochial & Rada Roads in St. Catherine, EUS/03/23	RM	Alcar Construction & Haulage Company Limited	Works	Local	18,373,800.00
MLGCDS	Ministry of Local Government, Community Development and Sport	03.12.03	PIDP/03/56 rehabilitation of parochial roads in Kingston & St. Andrew	RM	Chicon Enterprises Limited	Works	Local	10,696,600.00
MLGCDS	Ministry of Local Government, Community Development and Sport	03.12.03	PIDP/03/59 rehabilitation of parochial roads in Kingston & St. Andrew	RM	Alcar Construction & Haulage Company Limited	Works	Local	19,342,755.00
MLGCDS	Ministry of Local Government, Community Development and Sport	03.12.03	PIDP/03/60 rehabilitation of parochial roads in Kingston & St. Andrew	RM	Y.P. Seaton and Associates Company Limited	Works	Local	9,922,446.00
MLGCDS	Ministry of Local Government, Community Development and Sport	10.12.03	PIDP/03/61, rehabilitation of parochial roads in Kingston and St. Andrew	RM	Alcar Construction & Haulage Company Limited	Works	Local	5,429,000.00
MLSS	Ministry of Labour & Social Security / PATH	12.02.03	Procurement of Computer Systems Development Services for the Programme of Advancement Through Health and Education	IT	Pricewaterhouse Coopers	Goods	Foreign	US 834,872.00
MLSS	Ministry of Labour & Social Security / PATH	26.03.03	Purchase of Motor Vehicles for the Programme of Advancement through Health and Education Project (PATH)	MVS	Fidelity Motors Limited	Goods	Local	11,138,920.00

ML-SS	Ministry of Labour and Social Security - P.A.T.H.	30.07.03	Consultancy Services "Operational Audits" - PATH Project	GP	P.A. Consulting Services, Inc.	Services	Foreign	US 589,683.00
ML-SS	Ministry of Labour & Social Security	29.10.03	Administrative Services for the NIS Pensioners' Health Plan	GP	Blue Cross of Jamaica	Services	Local	59,351,000.00
MNS	Department of Correctional Services	19.02.03	Horizon Adult Remand Centre catering services (for a two-year period)	*CATERIN G	Industrial Catering Services Limited	Services	Local	107,596,890.00
MNS	National Works Agency	12.03.03	Police Station Rehabilitation Programme, Proposed Port Maria Police Station, St. Mary (5.50% of the planned construction costs of \$132,000,000.00)	BC	Doug Wright & Associates	Services	Local	7,260,000.00
MNS	National Works Agency	12.03.03	Architectural Services for the construction phase of the Falmouth Police Station (3.5% of the cost of the works estimated at \$140,000,000.00)	GP	AI Richards & Associates	Services	Local	490,000.00
MNS	National Works Agency	19.03.03	Consulting Architectural Services for the Harman Barracks Police Station (8.80% of the planned construction cost \$250M)	GP	Marvin D. Goodman & Associates	Services	Local	2,200,000.00
MNS	Urban Development Corporation	09.04.03	To construct a police station at Independence Park	BC	West Indies Home Contractors Limited	Works	Local	14,767,143.34
MNS	Ministry of National Security	13.08.03	Procurement of Computer and related equipment for an Emergency Traffic Ticketing Solution for the JCF	C&S	Digital Transtec Limited	Goods	Local	US 222,100.09
MNS	Ministry of National Security	05.11.03	To procure Bullet Proof Vests, Helmets and Riot Gear	SP	Second Chance International	Goods	Foreign	US 441,300.00
MNS	Ministry of National Security	17.12.03	Study of the Impact of the Transnational Illegal Drug Trade on the Jamaican Society	GP	Center for Drug Abuse Research	Services	Local	US 159,300.00

1	MTW	Airports Authority of Jamaica	08.01.03	To supply and install Closed Circuit (Electronic) Surveillance System	SS	EHC Industries Limited	Works	Loc
2	MTW	Airports Authority of Jamaica	08.01.03	To construct proposed Incinerator Building at the Norman Manley International Airport	CE	Matrix Engineering Works Limited	Works	Loc
3	MTW	National Works Agency	15.01.03	Urban/Rural Township Road Rehabilitation and Maintenance Programme - Pk. 6	GRW	General Paving Company Limited	Works	Loc
4	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - Trelawny Package 1	GRW	Quality Engineering	Works	Loc
5	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - Trelawny Package 2	GRW	Quality Engineering	Works	Loc
6	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. James Package 1	GRW	Elkims Construction Co. Ltd.	Works	Loc
7	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - Hanover Package 1	GRW	Caleb Construction Co Ltd.	Works	Loc
8	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Elizabeth Package 1	GRW	Mitchell's Construction Company Limited	Works	Loc
9	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Elizabeth Package 2	GRW	Coldar Construction	Works	Loc
10	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Elizabeth Package 4	GRW	Coudas Construction Company Limited	Works	Loc
11	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Ann Package 2	GRW	Woolery Chambers & Hylton	Works	Loc
12	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Ann Package 3	GRW	Gabions & Structures	Works	Loc
13	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Ann Package 4	GRW	L & K Construction Company Limited	Works	Loc
14	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Ann Package 5	GRW	Melody Heavy Equipment	Works	Loc
15	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Andrew Package 1	GRW	Mega-B Construction	Works	Loc
16	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Andrew Package 3	GRW	DP Enterprise	Works	Loc
17	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - Clarendon Package 2	GRW	S.G. Simpson Asphaltting Company Limited	Works	Loc
18	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads	GRW	S.G. Simpson Asphaltting	Works	Loc

				Programme Interim Phase VI - Clarendon Package 3		Company Limited	
19	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - Clarendon Package 5	GRW	Lester Johnson Construction	Work
20	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Mary Package 1	GRW	Pord Construction	Work
21	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Mary Package 2	GRW	DP Enterprise Company Limited	Work
22	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase VI - St. Mary Package 3	GRW	Beecher Construction	Work
23	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase V - St. Thomas Package 4	GRW	KK Construction	Work
24	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase V - St. Catherine Package 6	GRW	Mitchell's Construction Company Limited	Work

25	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase V - Manchester Package 5	GRW	Bacchus Engineering	Work
26	MTW	National Works Agency	12.02.03	Routine Maintenance of Roads Programme Interim Phase V - Westmoreland Package 3	GRW	Alwill & Associates	Work
27	MTW	National Works Agency	26.02.03	Kuwait Fund Assisted Road Rehabilitation Project - Package 2A Lot 23 - Settin, Highgate Hall, Trelawny, Lot 24 Ulster, Albert Town, Trelawny	GRW	Lagan Holdings/Surrey Paving Joint Venture	Work
28	MTW	Airports Authority of Jamaica	12.03.03	Baggage Make-up Area Improvement - Norman Manley International Airport	BC	HDB Construction Limited	Work
29	MTW	Jamaica Urban Transit Company Limited	19.03.03	Acquisition of Fleet Maintenance Software at the JUTC Limited	IT	Drive Software Solutions	Good
30	MTW	The Port Authority	02.04.03	Kingston Container Terminal Development - North Terminal Phase 4	CE	Smada Consultants Limited	Work
31	MTW	The Port Authority	30.04.03	Placement of Insurance for the period 1st April, 2003 - 31st March 2006	INS	Assurance Brokers Jamaica Limited	Service
32	MTW	Airports Authority of Jamaica	14.05.03	Upgrading of Passenger Handling Building Substation and Switchgear facilities at Norman Manley International Airport	SS	Alpha Tech Limited	Work
33	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, Trelawny, Package No. 3	GRW	CAB Construction	Work
34	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, St. James, Package No. 3	GRW	Elkims Construction Co. Ltd.	Work
35	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, Hanover, Package No. 2	GRW	Samleer Construction	Work
36	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, St. Elizabeth, Package No. 3	GRW	Stroetel Limited	Work
37	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, St. Elizabeth, Package No. 5	GRW	E & W Construction	Work

38	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, St. Andrew, Package No. 2	GRW	Hercome Engineering Limited	Works	Local
39	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, Clarendon, Package No. 1	GRW	Multi-Angle Development Enterprise Limited	Works	Local
40	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, Clarendon, Package No. 4	GRW	S.G. Simpson Asphaltting Company Limited	Works	Local
41	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, Clarendon, Package No. 6	GRW	Henry J. Building & Construction Limited	Works	Local
42	MTW	National Works Agency	21.05.03	Routine Maintenance of Roads Programme, Interim Phase VI, St. Mary, Package No. 4	GRW	Cornwall Development & Engineers Limited	Works	Local
43	MTW	Airports Authority of Jamaica	21.05.03	To develop a Terminal Concession Plan at the Norman Manley International Airport	GP	Sypher: Mueller International Inc.	Services	Foreign
44	MTW	Airports Authority of Jamaica	28.05.03	The provision of Preventative Maintenance and Repair Services of Motor Vehicles and Service Equipment at the Norman Manley International Airport	GP	Autosolutions Limited	Services	Local
45	MTW	Port Authority of Jamaica	04.06.03	The Supply and Commissioning of 25ft Patrol Boat	Marine Supplies	SeaArk Marine Incorporation	Services	Foreign
46	MTW	Airports Authority of Jamaica	04.06.03	The Strengthening of Airport Security at Norman Manley and Sangster International Airports -Training Component	SS	International Air Transport Association	Services	Foreign
47	MTW	Port Authority of Jamaica	11.06.03	Montego Bay Freeport - Paving of Terminal Yard	ACWs	Tankweld Construction Co. Ltd.	Works	Local
48	MTW	Port Authority of Jamaica	18.06.03	Crane Restoration Project - Cranes F-J)	MW	East Coast Cranes & Electrical	Works	Foreign
49	MTW	Port Authority of Jamaica	18.06.03	Paving of North Terminal - Kingston Container Terminal	ACWs	Surrey Paving and Aggregate Limited	Works	Local
50	MTW	Port Authority of Jamaica	18.06.03	Dry Docking - M/V "Jamaica II"	ME	North Florida Shipyard Inc.	Services	Local
51	MTW	Port Authority of Jamaica	24.06.03	Procurement of Straddle Carriers for the Kingston Container Terminal	ICE&M	Kalmar Industries OY AD	Goods	Foreign
52	MTW	Port Authority of Jamaica	25.06.03	Additions/Alterations to the Departure Concourse at the Norman Manley International Airport	BC	Cooper & Associates Limited	Works	Local
53	MTW	Port Authority of Jamaica	02.07.03	Supply of Four Shore-Based Container Handling Cranes	ICE&M	Shanghai Zhenhua Port Machinery Company Limited	Goods	Foreign
54	MTW	Airports Authority of Jamaica	02.07.03	Capital Development Programme - Terminal Design - NMIA	GP	Sypher: Mueller & Llewellyn Davies Limited	Services	Foreign
55	MTW	Airports Authority of Jamaica	09.07.03	Supply and Implementation of a Parking Access and Revenue Court System (PARCS) - NMIA	INST	EHC Industries Limited	Works	Local
56	MTW	Port Authority of Jamaica	09.07.03	Management of the Marina at Port Antonio	GP	Westrec Marinas	Services	Foreign
57	MTW	Civil Aviation Authority /	30.07.03	Insurance Placement Services - Civil	INS	National Property &	Services	Local

		Ministry of Transport & Works		Aviation Authority 2003-2006		General Insurance Brokers Ltd.	
58	MTW	Port Authority of Jamaica	13.08.03	Rehabilitation of the Ken Wright Pier, Port Antonio	CE	Tankweld Construction Co. Ltd.	Work
59	MTW	National Works Agency	20.08.03	Routine Maintenance of Road Programme: Retendered Interim Package No. 1, Portland	GRW	Pord Construction & General Enterprise Co. Ltd.	Work
60	MTW	National Works Agency	20.08.03	Routine Maintenance of Road Programme: Retendered Interim Package No. 3, Manchester	GRW	L M & P Construction Company Limited	Work

MTW	National Works Agency	20.08.03	Routine Maintenance of Road Programme: Retendered Interim Package No. 4, Manchester	GRW	E & W Construction	Works	Local	4,584,162.00
MTW	National Works Agency	20.08.03	Routine Maintenance of Road Programme: Retendered Interim Package No. 1, Westmoreland	GRW	Alwin & Associates	Works	Local	4,373,847.50
MTW	National Works Agency	20.08.03	Routine Maintenance of Road Programme: Retendered Interim Package 4, Westmoreland	GRW	Neville Djaram Construction	Works	Local	4,163,038.00
MTW	National Works Agency	20.08.03	Routine Maintenance of Road Programme: Retendered Interim Package No. 2, St. James	GRW	MWM Construction	Works	Local	4,193,396.90
MTW	National Works Agency	20.08.03	Routine Maintenance of Road Programme: Retendered Interim Package No. 4, St. James	GRW	TKB Construction Company Limited	Works	Local	5,499,725.00
MTW	Airports Authority of Jamaica	20.08.03	Proposed Cargo Village -Earthworks Infrastructure and Buildings Phase 1 - NMIA	CE	HDB Construction Limited	Works	Local	191,229,005.68
MTW	Jamaica Urban Transit Company Limited	10.09.03	To provide uniforms for all categories of staff	TGM	Hefes Sales Company Limited	Goods	Local	9,930,563
MTW	Airports Authority of Jamaica	10.09.03	Procurement and installation of a 2MVA Diesel Standby Generator Set	EW	Power & Tractors Limited	Works	Local	23,246,922.00
MTW	Jamaica Urban Transit Company Limited	17.09.03	Purchase of a scheduling and dispatching software	C&S	Trapeze Software Group	Goods	Foreign	US 932,250.00
MTW	Port Authority of Jamaica	24.09.03	To procure Container Position Information System (Phases 2 & 3) at the Kingston Container Terminal	IT	Savor One OY of Finland	Goods	Foreign	EURO 1,162,875.00
MTW	National Works Agency	24.09.03	Routine Maintenance and Patching Programme, Package No. 1 - Corporate Area	GRW	D. Bisasor and Associates Ltd.	Works	Local	14,889,223.73
MTW	Airports Authority of Jamaica	29.10.03	Proposed roof repairs, Air Jamaica Cargo Building - NMIA	BM	Alfrasure Structures and Roofing Limited	Works	Local	8,334,708.00
MTW	National Works Agency	05.11.03	Repairs to the Spanish Town Road Westbound Carriageway Bridge over Sandy Gully	BRG C	Nakash Construction and Equipment Limited	Works	Local	14,951,635.92
MTW	Port Authority of Jamaica	12.11.03	To construct a boundary wall - Old Zinc Factory Newport West	BC	Matrix Engineering Works Limited	Works	Local	13,993,748.00
MTW	National Works Agency	26.11.03	Asphalt Emulsion for Spray Patching Programme	ACW's	Microsurfacing Limited	Goods	Local	12,439,024.00
MTW	National Works Agency	03.12.03	Routine Maintenance and Patching Programme, Package No. 3 - Corporate Area	RM	Chin's Construction Limited	Works	Local	18,182,887.80

MTW	National Works Agency	03.12.03	Routine Maintenance and Patching Programme, Package No. 4 - Corporate Area	RM	Chicon Enterprises Limited	Works	Local	16,959,996.90
MTW	National Works Agency	03.12.03	Routine Maintenance and Patching Programme, Package No. 5, Portmore	RM	Bacchus Engineering Works Limited	Works	Local	12,305,907.25
MTW	Airports Authority of Jamaica	10.12.03	Insurance Placement		Marathon Insurance Brokers Limited	Services	Local	70,764,010.00
MTW	National Works Agency	10.12.03	Routine Maintenance and Patching Programme, Package No. 2, Corporate Area	RM	Island Asphalt Paver's & Construction Co. Ltd.	Works	Local	10,902,115.00
MWH	National Water Commission	05.02.03	Great River/Lucea Water Supply Project Sole Source Contracts I & II and Engineering Supervision (Euro dollars)	CE	SOGEA/SATOM	Works	Foreign	US 38,817,512.00
MWH	National Water Commission	05.02.03	Great River/Lucea Water Supply Project Sole Source Contracts I & II and Engineering Supervision (Euro & US dollars)	CE	FIWI Corporation Limited	Works	Foreign	US 119,561.00 +EURO 570,735.00
MWH	National Irrigation Commission Limited	05.02.03	CDB Funded NIDP Irrigation Pilot Projects Contract (E) - the supplying of pipes, fittings, valves and appurtenances	GP	Trans Carib Enterprises Limited	Works	Local	US 1,877,126.44
MWH	National Water Commission	12.02.03	NWC Uniform Programme, 2003 - to supply light cotton shirts	TGM	Fabric Consultants Limited	Goods	Local	4,668,663.40
MWH	National Water Commission	12.02.03	NWC Uniform Programme, 2003 - to supply shirt, male dockers type pants	TGM	Satisfaction 2000 Limited	Goods	Local	10,723,083.00
MWH	National Water Commission	26.02.03	Lucea/Negril Water Supply Project Determination of the Reliable Yield of the Orange River Limestone Aquifer - Consultancy Contract for Specialist Water Resources Services	CE	Hydrology Consultants Limited	Services	Foreign	7,296,800.00
MWH	National Housing Development Corporation Limited	12.03.03	Infrastructure Works - Bushy Park Housing Development	CE	Ashtrom Building Systems Limited	Works	Local	128,930,000.00
MWH	National Water Commission	19.03.03	National Water Commission's Tariff Study	GP	PriceWaterHouse Coopers	Services	Foreign	US 118,000.00
MWH	National Water Commission	25.06.03	Security Contracts - Metro I	SS	Alpha Security Services Limited	Services	local	9,405,456.00
MWH	National Water Commission	25.06.03	Security Contract - Metro II	SS	Ranger Protection and Security Company Limited	Services	local	9,471,773.75
MWH	National Water Commission	25.06.03	Security Contracts - Metro III	SS	Alpha Security Services Limited	Services	local	12,363,497.97
	National Water				Alpha Security Services			

MWH	Commission	25.06.03	Security Contract - Central	SS	Limited	Services	local	6,236,795.40
MWH	National Water Commission	25.06.03	Security Contract - Western	SS	Atlas Protection Limited	Services	local	14,029,939.51
MWH	National Water Commission	25.06.03	Security Contract - Northern	SS	Brigade Security Services Limited	Services	local	6,331,168.60
MWH	Ministry of Water & Housing	25.06.03	White Horses / Botany / Pamphret Water Supply Project	CE	Corcel Corporation	Works	Foreign	US 632,656.40
MWH	Carib Engineering Corporation Limited	25.06.03	Broadgate Water Supply Scheme - Well Construction	Drilling	Jamaica Wells and Services Limited	Works	local	4,446,560.73
MWH	National Water Commission	02.07.03	Security Contract - Southern Region	SS	Corporate Logistics Limited	Services	local	11,679,721.43
MWH	National Water Commission		Emergency Flood Damage Repairs at Pipebridge No. 1 on the Yallahs Pipeline	PL	Gabion & Structures Company Limited	Works	Local	5,991,410.00
MWH	National Water Commission	20.08.03	Rural Water Supply Project, Phase II 8ACP JM 011	CE	H.P. Gauff Ingenieure GMBH&C	Services	Foreign	EURO 1,407,200.00
MWH	National Housing Development Corporation Ltd	20.08.03	Infrastructure Works at Kew Housing Development	CE	M & M Jamaica Limited	Works	Local	87,168,660.00
MWH	National Water Commission	03.09.03	To supply pipes and fittings O & M	GP	Incotek Company Limited	Goods	Local	US 84,139.80
MWH	National Water Commission	03.09.03	To supply pipes and fittings O & M	GP	Pamona Corporation	Goods	Foreign	US 138,955.45
MWH	National Water Commission	03.09.03	To supply pipes and fittings O & M	GP	Industrial & Municipal Supplies Inc.	Goods	Foreign	US 156,020.38
MWH	National Water Commission	03.09.03	To supply pipes and fittings O & M	GP	Century Eslon	Goods	Foreign	US 175,718.49
MWH	National Water Commission	03.09.03	To supply pipes and fittings O & M	GP	AMR Pipeline Products Company	Goods	Foreign	US 193,203.20
MWH	National Water Commission	10.09.03	To provide engineering services for the Port Antonio Water, Sewerage and Drainage Project	CE	Kellog Brown and Root	Services	Foreign	EURO 2,998,296.00
MWH	National Irrigation Commission Limited	08.10.03	Installation of pipes, fittings, valves and appurtenances, contract A, Seven Rivers	PL	Y.P. Seaton and Associates Company Limited	Works	Local	23,791,323.38
MWH	National Irrigation Commission Limited	08.10.03	Installation of pipes, fittings, valves and appurtenances, contract B, Hounslow Rehabilitation	PL	M & M Jamaica Limited	Works	Local	40,037,700.00
MWH	National Irrigation Commission Limited	08.10.03	Installation of pipes, fittings, valves and appurtenances, contract C, Beacons/Little Park/Pedro Plains	PL	M & M Jamaica Limited	Works	Local	53,531,115.00
MWH	National Irrigation	22.10.03	Insurance Placement	*INS	Allied Insurance Brokers	Services	Local	4,902,178.00

OPM	Fund	11.06.03	Parochial Road Rehabilitation	GRW	Limited	Works	Local	13,327,205.00
OPM	Jamaica Social Investment Fund	11.06.03	Aenon Town All Age School Expansion	BC	Garan-tee Construction Company Limited	Works	Local	10,442,360.00
OPM	Jamaica Social Investment Fund	11.06.03	Chaiky Hill Basic School Construction	BC	W. A. Reid Construction Company Ltd.	Works	Local	5,552,233.19
OPM	Jamaica Social Investment Fund	11.06.03	Woodlands to Tatewood Road Rehabilitation	GRW	Robertson's Motor Service Company Limited	Works	Local	21,827,900.64
OPM	Jamaica Social Investment Fund	11.06.03	Forest Mountain to Content Road Rehabilitation	GRW	Robertson's Motor Service Company Limited	Works	Local	13,881,989.16
OPM	Jamaica Social Investment Fund	11.06.03	Epping Farm to Penlyne Castle/Minto to Epping Farm/Hagley Gap to Minto Road Rehabilitation	GRW	Alcar Construction & Haulage Company Limited	Works	Local	30,314,444.00
OPM	Urban Development Corporation	11.06.03	Insurance Placement Services - Urban Development Corporation	*INS	Allied Insurance Brokers (Option 2)	Works	Local	29,493,000.00
OPM	Jamaica Social Investment Fund	18.06.03	George North to Prudence Shop Road and Hyman Town to Prudence Shop (George North) Road Rehabilitation	GRW	S. W. C. Woodwork & Construction Co. Ltd.	Works	Local	15,845,000.00
OPM	Jamaica Social Investment Fund	18.06.03	Spring Hill to Bangor Ridge Road/Wakefield to Spring Hill Road Rehabilitation	GRW	Professional Haulage and Construction Company Limited	Works	Local	15,130,540.00
OPM	Jamaica Social Investment Fund	25.06.03	Cocoa Walk Road - Top Hill Main to Resource Road Rehabilitation	GRW	S. W. C. Woodwork & Construction Co. Ltd.	Works	Local	8,367,650.00
OPM	Jamaica Social Investment Fund	25.06.03	Richmond Gap to Richmond Vale Road Rehabilitation	GRW	Alcar Construction & Haulage Company Limited	Works	Local	7,238,090.00
OPM	Urban Development Corporation	16.07.03	Install Sewer along Norman Manley Highway, Negril from North Negril River to "The Cabins" Lift Stations No.s 1 and 2 and Pumping Station No. 1	CE	M&M Jamaica Limited	Works	Local	420,146,642.15
OPM	National Housing Trust	20.08.03	Urban Renewal Programme - Innerscity Housing Prog.	SB	Ashtröm Building Systems	Works	Local	2,888,223,915.00
OPM	Jamaica Social Investment Fund	27.08.03	Road Rehabilitation at the Greenvale Land Settlement	GRW	BF Pavements & Consultants Ltd.	Works	Local	5,051,160.00
OPM	Jamaica Social Investment Fund	27.08.03	Good Hope Primary School Rehabilitation and Basic School Construction	BC	W. A. Reid Construction Company Ltd.	Works	Local	5,883,225.00
OPM	Urban Development Corporation	17.09.03	Supply and implementation of formulations - ERP Integrated Financial Solution	GP	IBM World Trade Corporation	Goods	Foreign	US 276,450.00

OPM	Urban Development Corporation	17.09.03	To construct water treatment and distribution system at Dunn's River	CE	W.G. Northover & Associates	Works	Local	14,927,115.33
OPM	Urban Development Corporation	17.09.03	To construct a sewer pipeline, phase II at Johnson Hill, Hellshire,	PL	W.G. Northover & Associates	Works	Local	4,940,829.62
OPM	National Housing Trust	24.09.03	The design and construction of a double span bridge on the Salt River Road in the parish of Clarendon	BRG C	Ashtrom Building Systems Limited	Works	Local	64,089,361.00
OPM	Jamaica Social Investment Fund	05.11.03	The expansion of Iris Gellely Primary School	BC	Cornwall Development & Engineers Limited	Works	Local	5,093,211.94
OPM	Jamaica Social Investment Fund	05.11.03	To complete Chantilly Basic School	BC	Cornwall Development & Engineers Limited	Works	Local	10,978,440.19
OPM	Office of the Prime Minister (Energy Unit)	26.11.03	Investment and Financial Advisory Services - National Energy Diversification Strategy	GP	Taylor DeJongh	Services	Foreign	US 1,664,000.00

Key

A C W	Asphaltic Concrete Work	IT	
B C	Building Construction	ITS	
B M	Building Maintenance	JSS	Janitorial, Sanitary Supplies
BRG C	Bridge Construction	LP S	Lithographic & Printing Services
C E	Civil Engineering	M E	Marine Engineering
C S	Computer & Supplies	M P E S	Medical, Pharmaceutical Equipment & Supplies
EAE	Electrical Appliance and Equipment	MS	
ECS	Electrical Communications Supplies	M V S	Motor Vehicle & Supplies
EEM	Elevator, Escalator and Moving Walkway Systems	MW	Mechanical Works
EW	Electrical Works	OES	
G P	General Purchases	P L	Pipe Laying
GRW	General Road Works	P P	Petroleum Products
HVAR	Heating, Ventilation, Air- conditioning	RM	
IC	Interior Construction Works	S B	Systems Building
ICE&M	Industrial, Construction Equipment & Machinery	SBOOK	Schoolbooks & Supplies
I M	Industrial Maintenance	SS	Security Systems
INS	Insurance Services	T G M	Textile & Garment Manufacturing
INST	Instrumentation		

STAFF SITUATION FOR 2003

COMPLEMENT	APPROVED	EMPLOYED	VACANT
Contractor-General	1	1	-
Consultant	1	1	-
Director - Technical Services	1	1	-
Director - Construction Contracts	1	-	1
Legal Advisor	1	-	1
Director - Construction Contracts	1	1	-
Director - Licences & Permits	1	1	-
Director - Finance & Administration	1	1	-
Architect	1	1	-
Director - Information Technology	1	1	-
Co-ordinator Inspection & Research	1	1	-
Senior Inspectors	12	9	3
Data Base Administrator	1	1	-
Financial Analyst	1	-	1
Administrator	1	-	1
Executive Secretary II	1	1	-
Communications Officer	1	1	-
Quality Control Supervisor	1	-	1
Data Entry Clerks	2	1	1
Chief Accountant	1	1	-
Civil Engineer	1	1	-
Quantity Surveyor	1	-	1
Personnel Officer	1	-	1
Office Manager	1	1	-
Senior Accountant	1	1	-
Senior Secretary	5	5	-
Accountant	2	2	-
Secretaries	3	1	2
Registrar	1	1	-
Clerical Officer	1	1	-
Clerk (Registry)	2	2	-
Telephone Operator/Receptionist	1	1	-
Driver	2	1	1
Office Attendant (Female)	3	3	-
Messenger (Male)	1	1	-
TOTAL	57	44	13

STAFF TRAINING

The following are courses attended by the Staff of the Contractor-General for the period ending December 2003

CANDIDATES	NAME OF COURSE	INSTITUTION	DATE
Leonard Bailey	General Management Post Graduate Diploma	M.I.N.D	January 16-October 2, 2003
Garfield Stewart	Environmental Stewardship for Ancillary staff	M.I.N.D	March 11 - 14, 2003
Kevin Wedderburn	Government Accounting Level I - Module 2	M.I.N.D	July 14 - 21, 2003
Kevin Wedderburn	Government Accounting Level I - Module 3	M.I.N.D	November 3 - 10, 2003