

**THE**

**FIFTEENTH ANNUAL REPORT**

**OF**

**THE CONTRACTOR-GENERAL**

**JANUARY TO DECEMBER 2001**



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February 02, 2004

Hon. Violet Neilson  
Speaker of the House of Representatives  
Gordon House

Hon. Syringa Marshall-Burnett  
President of the Senate  
Gordon House

Dear Mesdames:

In accordance with the provisions of Section 28 of the Contractor-General Act I have the honour to forward 110 copies of the Fifteenth Annual Report of the Contractor-General for January to December, 2001.

As you may recall, Section 28(3) calls for Reports to be "submitted" to the Speaker of the House of Representatives and the President of the Senate "who shall, as soon as possible, have them laid on the Table of the appropriate House."

Yours sincerely,

  
Derrick McKoy  
Contractor-General

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## **1.0 INTRODUCTION**

With the launch of the sector committee located at the Jamaica Social Investment Fund at the start of the year, the new system implemented by the National Contracts Commission became fully operational. Under the new scheme, contractors who were registered last year were re-registered and new contractors added to the list. Registration doubled that of the previous year. With the full establishment of Grades 1 to 4, the National Contracts Commission addressed developing the Grade 5 group of contractors.

## **1.1 SEMINARS AND WORKSHOPS**

With the assistance of the United States Office of Public Affairs, the Office of the Contractor-General organized an ethics workshop. This workshop was conducted over two days and was attended by two hundred persons, drawn mostly from the Jamaica public sector.

The Office continued to invest in training and communication with a view to improve understanding of the new public sector procurement regime. The Office hosted several workshops for contractors and consultants, as well as for public sector agencies. Particular attention was paid to the Parish Councils with a view of developing in the local government sectors knowledge of the public sector procurement procedures and preparing the parish councils in particular for the new Grade 5 contractors.

The Office offered itself as a resource to agencies, the private sector, and the University of the West Indies, who do not fall within the public sector procurement regimes but who would benefit from adopting the best practices of the Government of Jamaica.

## **1.2 PROJECTS**

While agencies for the most part adhered to the government guidelines for procurement, the Office continued to encounter problems during the pre-contract stages of public sector procurement. These were evident most in and resulting from insufficient or vague information in the tender advertisements, especially relating to statement of grades and categories. Cost overruns are still far too common. Some of these were caused by financial constraints, which led in some instances to late start of the works. Others resulted from inadequate planning and by changes in the scope of works, which extended the project period. We are also concerned about the ability to pay contractors in a timely manner. Contractors who are not paid on time will not perform adequately. On the other hand, public sector agencies will find themselves unable to deal with non-performing contractors in a principled manner if the agencies themselves have not been paying the contractors as required under the works contracts. Generally, the quality of work by contractors was of a satisfactory standard.

## **1.3 COMMUNICATIONS AND INFORMATION**

In 2001, the Office established an electronic procurement notice board on the Internet, which allows agencies to post advertisements for tender to an international market in a cost-effective manner. The electronic government procurement notice board is located at [www.procurement.gov.jm](http://www.procurement.gov.jm).

The Office of the Contractor-General sought and received the endorsement of the National Contracts Commission for the development of the procurement web site. We hope that this endorsement will encourage wider use of the facility by public sector agencies. In addition, staff members demonstrated the use of the notice board by visits to interested agencies and use of the electronic procurement notice board has become a part of the Office's established training programme.

The two other web sites maintained by the Office are [www.ocg.gov.jm](http://www.ocg.gov.jm) and [www.ncc.gov.jm](http://www.ncc.gov.jm). These have both been upgraded to include electronic versions of our various publications. Currently, electronic down-loadable versions are available of the UPDATE bulletin, all forms related to registration, the List of Government Contractors and the Public Sector Procurement Handbook.

Work continues on the computerized contracts management system which, when effectuated, will greatly enhance contractor registration, contract awards and contract monitoring. Particular attention is being paid to developing this system on open source platforms so as to achieve cost effectiveness and allow for portability to other agencies.

Public education continued throughout 2001 with the publication of leaflets and an information brochure for the National Contracts Commission. Press releases also proved useful, in particular monthly releases listing contracts endorsed by the National Contracts Commission. The Chairman of the National Contracts Commission, the Contractor-General and the Directors in the Office used several opportunities to discuss the work of the Commission and the evolving public sector procurement regime with members of the public, using both the electronic and print media. The Office also seized several opportunities to provide speakers and instructors to organizations such as the Incorporated Masterbuilders Association of Jamaica, the Institute of Internal Auditors and the service clubs.

## **2.0 MONITORING OF CONSTRUCTION CONTRACTS**

### **2.1 INTRODUCTION**

During the period under review, public bodies generally used the established procedures as outlined in the Public Sector Procurement Governing Document. The Ministry of Finance conducted a series of workshops during the third quarter of 2001 to encourage the use of these procedures which were well received. At the workshops the new Government of Jamaica's (GOJ) Procurement Manual was presented to the wider public sector. This Office also participated in the workshops by providing presenters and trainer to explain the new procedural requirements. Notwithstanding the initial reception, it is clear that further training in the use of the procedural manual will be required for the future.

Advertisements for invitation to tender continue to be cause for concern, as very often they fail to state the appropriate category or grade that is required of the contractor. The implementation stage of the contracts continues to present difficulties. These relate to inadequate design, incomplete detailed drawings, late land acquisition and slow squatter relocations.

The administration of road repair and maintenance projects was carried well for the most part but with some notorious failures. Two of these are highlighted below as cases VI and VIII. The general performance under the Routine Road Maintenance Programme III is shown at Appendix II.

A number of contracts under implementation during the period under review have shown significant overrun on the original completion schedule. Several of these fall under the Ministry of Water and Housing and were executed by Carib Engineering Corporation Limited (CECL) or the National Water Commission (NWC). The Table at 2.3 lists nine (9) contracts of varying sizes with significant overrun in time.

Other issues of note have to do with the determination of contracts and the re-assigning of the completion contract to others. In these instances, invariably the result is an increase in final cost or an extended delivery period. Cases I and IV below are examples of this.

### **2.2 SELECTED PROJECTS**

We have selected for consideration several projects which we think are of special interest.

#### **2.2.1 CASE I - ALBION PRIMARY AND JUNIOR HIGH SCHOOL**

##### **Background**

This project was first reported in the Annual Report of 1999 and again in the 2000 Annual Report. In 1999 the Report highlighted cash flow problems and unsatisfactory performance by the Contractor. In 2000, it focused on the worsening performance, which ultimately resulted in the termination of the contract with Construction Developers Associates Limited on the 13<sup>th</sup> October, 2000.

## **Re-tender**

### **Pre-Contract Activities**

The Ministry of Education and Culture invited contractors to bid for the completion of the works from a selected list of contractors. The contractors were previously pre-qualified under the ROSE Programme and had performed well on those contracts. The funding agency, the World Bank gave no objection to the list of contractors. The following firms were selected:

1. G.M. and Associates Limited;
2. H.D.B. Construction Limited;
3. Matrix Engineering Works Limited; and
4. W.A. Reid Construction Company Limited.

The re-tendering activities were conducted between 12<sup>th</sup> December, 2000 and 12<sup>th</sup> January, 2001. This was followed by a public opening. Subsequent checks and analyses of the three lowest tenders resulted in a recommendation favouring W.A. Reid Construction Company Limited, who was the lowest responsive tender for the award. The recommendation was supported by the National Contracts Commission (NCC) and approved by Cabinet and an award was made to W.A. Reid Construction Company Limited in their corrected tender price of \$15,828,950.00.

### **Progress**

The contractor took possession of the site and commenced work on the 24<sup>th</sup> September, 2001 (some five (5) months after the original tender validity period expired) with completion scheduled for 23<sup>rd</sup> March, 2002.

The initial activities recorded satisfactory progress with an estimated 55% completion by December 2001. The contractor was, however, tardy in submitting claim for interim payment. As of December 2001, expenditure is \$6.07 million or 38.4% of the contract value.

The general performance of the management teams has been satisfactory and the indication for a timely completion is good.

## **2.2.2 CASE II-PORT ANTONIO WEST HARBOUR'S MARINA DEVELOPMENT**

### **Background**

The Jamaica Tourist Board gave an undertaking to America's Sail that the facilities in both Montego Bay and Port Antonio will be available for the 2002 event.

The Port Authority was then directed by the Government to finance and implement the project.

The financing proposal from Uni-bank of Denmark was a subsidized one, on condition that a Danish firm be contracted to carry out the works.

The project consists of:

- A marina with associated buildings and facilities totaling approximately 8,720 square feet along with external work including swimming pool and landscaping.
- Ken Wright Pier extension and renovation including the construction of a bar and a changing room, installation of a standby generator and external works.
- A boatyard and its associated buildings totaling approximately 7,420 square feet, external works including drainage and sewage.
- Land reclamation, shore protection, harbour side promenade, office buildings for National Works Agency, Island Traffic Authority and a Police Post.

This development is scheduled to be sufficiently completed by June 2002 to host the America's Tall Sail Ship Festival.

### **Contract Negotiation Price**

Contractor E. Pihl and Son, A.S. of Denmark won an international bid for similar type works on the Port of Kingston. On that basis Cabinet approved the negotiations between the Port Authority and the Contractor.

The negotiations were difficult. This project had a high percentage of Resort-Type Building Works compared with the Kingston project which had none. The final contract sum of US\$9.34 million exceeded the engineer's estimate by 5%, which was viewed as a reasonable price by the negotiating team. The National Contracts Commission (NCC) and Cabinet respectively reviewed and ratified the award.

### **Implementation and Progress**

Whereas it was contemplated that all the participants would be hard-pressed to have the project completed on time and on budget, the general management of this eleven (11) month contract has been satisfactory. Effective site supervision ensured good progress of the work and local sub-contractor, HDB Construction Limited is working diligently to have his assignment completed in a timely manner.

As of December 2001, the expenditure was US\$2.34 million and 20% completion was achieved. Twenty-seven percent of the project time had elapsed. The rains in October and November 2001 contributed to the delay.

## **2.2.3 CASE III - LONG MOUNTAIN COUNTRY CLUB DEVELOPMENT**

### **Background**

On October 5, 1999, Selective Homes & Properties signed a joint-venture agreement with the Ministry of Housing to develop approximately 30 or more acres of land at Hope Estate and adjoining the Hope Pastures area. The agreement is for the construction of approximately three hundred (300) luxury houses, one thousand (1000) sq. ft in area with lot sizes of approximately 4500-5000 sq. ft.



## **Objections**

Various interest groups objected to the housing development and the Prime Minister directed that the development not proceed in this area. Instead, an alternate site on Long Mountain was selected for the development.

The land for the new development at Long Mountain was valued at \$69,736,500.00. This included a discount of \$28,172,000.00 which represented already incurred by the developer in respect of the Hope Country Club development. A further sum of \$5,000,000.00 which was deposited by the developer in respect of the Hope Country Club development was refunded to the developer and the Ministry of Environment and Housing released from all financial obligations to that project.

## **Long Mountain Development**

The Long Mountain Development contains approximately 24 hectares of land space. It is an extension of the Beverly Hills Housing Development and is located on the South Western side of the ridge facing Mountain View Avenue, bounded on the North West by Beverly Hills, on the South West by part of the same land facing Mountain View Avenue on the South East by part of the same land and on the North East by Long Mountain Ridge.

The joint venture agreement for the Hope Country Club development was terminated and a new agreement for the development of Long Mountain was signed on 16<sup>th</sup> May, 2000. This provides for the construction of approximately 585 housing units to be completed in a period of 36 months. Under the terms of this agreement the land will be sold to the developer in order to facilitate its development into transferable housing units.

### **2.2.4 CASE IV - MAY PEN REVENUE CENTRE**

#### **Background**

This project has been the subject of previous Annual Reports. The award to the original contractor, Alval Ltd, was terminated and on 28<sup>th</sup> July, 2001 the National Works Agency engaged Tropical Metal Products to complete the works. The new contract is for a sum of \$13.30M and this will complete the May Pen Revenue Centre. The contract period was for 20 weeks.

#### **Progress**

The new contractor experienced problems similar to those of the previous contractor in completing the project. Late payments, lack of critical detail for certain aspect of the works, variations, inclement weather, and additional work are some of the problems that have contributed to the delays in the completion of the project.

#### **Project Completion**

The project is later projected for completion on 28<sup>th</sup> February, 2002. This milestone is not likely to be realized. The contractor applied for, received, and exhausted further extensions of time.

## **Electrical Works**

The electrical installation works were of particular concern to the Project Manager, Architect and the Contractor. The Electrical Engineer from the National Works Agency supplied a new set of electrical redesign drawings.

## **Expenditure**

The original contract was for \$13.30M. At the end of the reporting period (December 2001) the expenditure stood at \$18.99M. This included \$6.335M in variations and \$4.046M in remedial works.

### **2.2.5 CASE V - REMAND CENTRE, BUMPER HALL**

#### **Main Contract**

A contract in the sum of \$185M was signed on 4<sup>th</sup> August, 2000, for a contract period of five months, between the Ministry of National Security and Justice and HDB Construction Ltd. The works involved the rehabilitation and renovation of the Things Jamaica building, for a new maximum security Remand Centre. Approval for the award of contract, was given by the National Contracts Commission.

#### **Sub – Contracts**

Several contracts for the provision of other goods and services were awarded and signed. These satisfied the Governments Procurement Procedures and received the endorsement of the National Contracts Commission. These contracts were for the following:

1.	Sanitary Fixtures	US\$148,146.00
2.	Grillwork	JA\$11,302,185.00
3.	Lights and Fixtures	JA\$9,338,549.00
4.	Generator	US\$37,660.00
5.	Elevator	US\$92,268.00
6.	Electronic Locks	JA\$6,993,693.25
7.	Telephone	JA\$2,356,356.80
8.	Toilet Fixtures	US\$11,468.92

#### **Implementation and Progress**

Construction activities on site commenced on November 13, 2000 and work on the project progressed well during the early period. However, there was some delay in the latter stages of the project. This was due mainly to a substantial amount of architectural and structural design work done during the construction. The contractors managed to carry on with the project, incorporating the design changes.

The principal problems of the project were late inputs and decisions by the Correctional Services Department; late delivery of equipment; violence in neighboring communities; additional work necessitated by changes in design; and some change in scope of work.

### **Expenditure**

Expenditure at the end of the reporting period stood at \$239.89M or 129.67% of the original contract sum.

### **Professional Performance**

All the members of the project team inclusive of the Project Managers, Contractor, Engineers (Structural, Mechanical, Electrical,) Quantity Surveyors and Scheduler performed their task diligently and in a professional manner, despite the many difficulties and challenges of the project. One such challenge was to design and construct on an ongoing basis, incorporating the changes as were requested.

## **2.2.6 CASE VI - REPAIRS TO RURAL AND URBAN ROADS. NARIP DEFIN PH 2**

### **Background**

A contract was signed on 29<sup>th</sup> June, 2001, for the sum of \$3.038B and a period of 18 months, between the National Works Agency (NWA) and Surrey Paving & Aggregates, after all the necessary tender procedures were satisfied and approved by the National Contracts Commission.

Planning and Stantec Ltd. were engaged by tender to carry out the Project Management activities for the project.

### **Scope of Works**

The scope of the project is to rehabilitate approximately 800 km of roads in 13 parishes, to include drainage, patching, overlay and regulatory works.

### **Implementation**

The Contractors engaged the services of several sub-contractors to undertake some of the works. This is as a result of the number of roads involved and spread across the parishes. In order to manage the project effectively, Surrey has engaged Regional and Parish Managers, Parish Engineers and Construction Managers to coordinate the various sub-contractors, and to ensure quality.

### **Progress**

To date only four roads have been completed and the time elapsed since contract signing is approximately 13 months. Several of the roads have not been handed over to the contractors at the end of the reporting period December 2001. This has resulted in a late start. In addition, some sub-contractors have been tardy in the execution of their obligations under the contract. Hence, no work has been done on some roads, under the portfolio of the main contractor.

Inclement weather also contributed to some of the delays on the project. The result of which is the issue of stop orders in some instances, by the NWA to proceed with works on some roads, until a proper survey and redesign is completed.

### **Expenditure**

Expenditure at the end of the reporting period stands at \$1.460B.

### **Professional Performance**

The Project Managers have reported difficulties in managing the project, due mainly to a lack of adequate human resources.

## **2.2.7 CASE VII - MONEAGUE WATER SUPPLY PROJECT**

This project is to extend and improve the water supply to Moneague, Phoenix Roadside and Greenfield communities and their environs in St. Ann.

The contracts for the construction and equipping of a new well and the laying of a transmission line are practically completed at the end of this reporting period. The construction contract for a 450,000 litre reservoir, a booster station, civil works and the construction of a 200 mm diameter rising main were awarded between March 2001 and April 2001 for completion before the end of December 2001.

Completion of these contracts was not achieved. Slow progress of the activities was mainly due to non-payment of certificates, which subsequently resulted in the suspension of the works.

It has been reported that the Ministry of Water and Housing did not provide the necessary budgetary support for the financial year 2001/2002 and as a result the National Water Commission was unable to fulfill its financial obligation toward these projects. Although contracts were in place for these projects, funds were not available to pay contractors.

## **2.2.8. CASE VIII - ROAD REHABILITATION (PIDP/01/26)**

A contract valued at \$9.54M was awarded to Cornwall Asphaltting & Paving Company in May 2001 for road rehabilitation under the Parish Infrastructure Development Programme. The agreed scope of the work included realignment and reshaping of the base course, double surface dressing, bushing and drainage work on the Brother's Retreat and Bottom Cambridge roads in the parish of St. James.

The award of the contract was recommended by the sector committee, endorsed by the National Contracts Commission and received ministerial approval. Work began on 4<sup>th</sup> June, 2001 and was scheduled to be completed by 4<sup>th</sup> October, 2001, four months.

The work progressed at a slow pace. Heavy rainfall further reduced the amount of work which could be done within the stipulated time. In October 2001 the decision was taken to subcontract the work on the Bottom Cambridge road to Patrick Thompson & Company Limited. Work on the Brother's Retreat Road was about 90% completed at the end of December 2001 and rescheduled for completion in January 2002.

At the end of the reporting period an estimate of 65% of the overall work was completed with an overall expenditure of \$4.4M.

The value of the liquidated damages incurred by the Cornwall Asphaltting & Paving Company had not been determined at the end of the recording period.

## **2.2.9 CASE IX - MONTEGO BAY SPORTS COMPLEX - PHASE II**

### **Background**

Montego Bay Sports Complex Phase II is an Urban Development Corporation(UDC) project funded under the San Jose Accord Programme for Development of Sports and Recreation Facilities.

The project is located in Catherine Hall, St. James and comprises marl fill, top soil, track construction, storm water drainage, irrigation system, changing rooms, access roads, electrical installation and landscaping.

### **Tendering**

After the tender process the consultant's recommendation was in favour of Ashtrom Building Systems Ltd. (ABSL), the lowest responsive bidder.

The bidding and evaluation process occurred during the period November 1998 and March 1999. The recommended bid sum was \$50.27M.

### **Contract Award Delayed**

Signing of the contract was delayed for a prolonged period due to budgetary constraints. On 23<sup>rd</sup> November, 2000 a contract was signed after negotiation between UDC and the recommended bidder, Ashtrom Building Systems Limited. The agreed contract sum of \$61.03M was 21% above the original tendered sum. The approximately two years delay to award the contract resulted in the additional cost.

### **Implementation**

Change rooms were deleted from the contract and work commenced in November 2000. However, implementation of the activities did not progress at a satisfactory rate. The issues which contributed to the delays to complete the project were incomplete designs for various aspects of the project; lengthy decision-making process by agency; information requested by the contractor not given by the consultant in a timely manner; inclement weather; and insufficient equipment and work force.

### **Extension of Time/Expenditure**

The scheduled completion date of October 2001 has expired and we are not aware of a new date for completion of this project. The contractor intends to submit claims for extension of time. After assessment of the claims a new date for completion will be known. The expenditure so far is \$43.9M or 72% of the contract sum at the end of the reporting period.

PROJECTS	Contract Sum \$	Contract Time Months	Percentage Completed	OVERRUN			COMMENTS
				Months	Cost	Percent	
<b>MINISTRY OF WATER &amp; HOUSING</b>							
<b>NATIONAL WATER COMMISSION</b>							
<b><u>Bulstrode Water Supply</u></b>							
Rehabilitation of Steel Tank and Associated Works	7.29M	3	85%	7	-	-	Budgetary constraints prevented timely honouring of certificate.
<b><u>Moneague Water Supply Phase II</u></b>							
Booster Station Civil Works	1.43M	2	80%	7	-	-	Cash flow problem due to late honouring of certificate.
<b>CARIB ENGINEERING CORP. LTD.</b>							
<b><u>Darliston Water Supply</u></b>							
Caledonia Reservoir and Pumping Station	21.56M	8	100%	21	4.25M	20%	Delay caused by land acquisition, rock excavation and cash flow problems.
Roaring River Pumping Station	12.36M	4	100%	7	2.5M	-	
Caledonia to Darliston Pipe Laying	38.48M	8	100%	35	4.8M	-	
Darliston Reservoir	19.88M	8	100%	19	2.01M	-	Start delayed by 10 months due to land acquisition, negotiation, while inept construction management and lack of resources further delayed the work.
Roaring River to Whithorne - Line A	38.96M	8	100%	38	-	-	Delays resulted from budgetary cut which suspended activities for six months.
Whithorne to Caledonia - Line B	35.11M	8	100%	35	5.96	17%	Delays resulted from budgetary cut and contractor's laxities while changed of the scope of work resulted in cost overrun.
Whithorne Reservoir and Pumping Station	18.59M	8	100%	16	8.28M	42%	After signing, the project was suspended for six months due to lack of funding. Land acquisition and delays in completing amendment to design also affected the target completion date.

## **3.0 MONITORING OF NON-CONSTRUCTION CONTRACTS, LICENCES, PERMITS AND CONCESSIONS**

### **3.1 INTRODUCTION**

The period under review showed mixed results. In general, there was some improvement in the rate of compliance with the Government's Procurement Procedures in most of the ministries and agencies monitored. This we believe, is as a result of the publishing and circulation of the Government's Public Sector Procurement Manual, as well as the seminars convened to appraise the relevant departments of its usage.

Most instances non-compliance was due to the entities lack of familiarity with the Government's Procurement Procedures. Whenever the Office identified what appeared to be deliberate attempts to circumvent the procurement process, we wrote to the respective agencies or Ministries outlining the findings as well as the proper procedure. Compliance with the new procedures in the area of non-construction contracts was generally quite high. This further underscores the need for more training of the public sector procurement officers as to the best practices.

We believe the Correctional Services Department, the Ministry of National Security and the Postal Corporation of Jamaica will benefit from further training in order to achieve higher levels of compliance and better procurement outcomes.

We found the divestment procedures of the National Investment Bank of Jamaica (NIBJ) and the attempts at public-private partnerships of the Postal Corporation particularly challenging. During the reporting period the Postal Corporation used 'expression of interest' as a method of soliciting participation in 'joint ventures.' Notwithstanding the sensitivity of the divestiture of Government's assets, and complexity of joint venture arrangements, we still believe that all government agencies must adhere to transparent procedures.

Some of the weaknesses identified in procurement of goods and services are as follows:-

1. The absence or lack of properly labeled tender box for the return of tenders;
2. Unfamiliarity by the evaluation committee with the evaluation methodology;
3. Instances where the criteria for the evaluation are ambiguous and therefore the evaluation procedure did not give an objective and clear result;
4. The advertisement placed in the media was often unclear or lacking in the information; and
5. Insufficient details in the tender document.

It is our intention to continue to be proactive, especially in the area of training of the procurement personnel in the various agencies/ministries, in order to promote a better appreciation of the Government procurement policies. It is also our intention to be more visible in the monitoring of prescribed licences, permits and concessions.

## **3.2 LICENCES, PERMITS AND CONCESSIONS**

### **3.2.1 AIRPORTS AUTHORITY OF JAMAICA - BRANDED FAST FOOD**

#### **Invitation to Tender**

The Airports Authority of Jamaica (AAJ) invited tenders via the local print media from branded fast food franchises to develop and operate a fast food restaurant concession at the Norman Manley International Airport. The restaurant is intended to serve arriving and departing passengers, visitors, well wishers and the general public.

#### **Return and Opening of Tender Documents**

Tender documents were made available for purchase on 1<sup>st</sup> October, 2001 at the AAJ's offices at 53 Knutsford Boulevard and at the Norman Manley International Airport. The invitation was generally informative and instructive and advised of a pre-tender meeting on 17<sup>th</sup> October, 2001 and a closing date of 30<sup>th</sup> October, 2001. The closing date was later extended to 13<sup>th</sup> November, 2001 following the re-tender meeting.

Seven (7) prospective bidders responded to the invitation and collected tender documents, however, by the extended deadline for submission on 13<sup>th</sup> November 2001, only two (2) bids were received, namely; Restaurant Associates Limited, T/A Burger King and Noel Francis and Herbert Chong - T/A Tastee.

These bids were opened privately shortly after the close in the presence of six (6) representatives from the AAJ and one (1) representative from the Office of the Contractor-General.

#### **Evaluation and Award**

Both bids were responsive. These were further evaluated using a weighted seven-point evaluation system. Although the financial offer was only one of the seven criteria used in determining the ranking, with the weighting accounted for 30% of the maximum points possible. The evaluation committee recommended Burger King and they subsequently won the concession.

Although we are satisfied that the best ranking bid won the award, the tender and evaluation process was not without some concern. The bid documents did not contain sufficient information to clearly show to the tenderers how the final conclusion would be arrived at. Secondly, the bids were not publicly opened, which is contrary to the Government of Jamaica's policy of openness and transparency.



## **3.2.2 MARITIME AUTHORITY OF JAMAICA**

### **Inspection of Small Vessels**

#### **Introduction**

The MAJ schedules monthly inspections for small water sport vessels in the three major tourist destinations - Ocho Rios, Montego Bay and Negril. During the period January - December 2001, the Office of the Contractor-General observed the inspection and licencing process as it pertains to water sports vessels.

Each vessel was subjected to a physical check to ensure that:

- Navigational equipment and lights were in good working order.
- The method of boarding was safe and there was adequate passenger protection.
- The vessels were properly marked, i.e., the licence number and the port where the licence was issued was clearly marked on the bow and stern respectively.
- There was adequate fire prevention equipment and that fire extinguishers were adequately located and serviced.
- Suitable bilge pumps were fitted.
- The required number of qualified crew members were provided and sufficient secured seating was provided for passengers.
- There was adequate life saving and other safety equipment.
- All machinery, mechanical and electrical equipment were working efficiently.
- Hull and fittings were in seaworthy condition.

A total of 279 motorized vessels and 1,115 non-motorized vessels were issued with safety certificates for the period. Operators of defective vessels were given a defects list and the vessels were inspected at a subsequent date after the defects would have been corrected.

The MAJ has not revoked any licence. However, a number of persons have been prosecuted over the period for breaching regulations.

It must be noted that the Maritime Authority has replaced operation licences with certificates of safety.

## 4.0 NATIONAL CONTRACTS COMMISSION

The National Contracts Commission (NCC) saw considerable development during the year, including the establishment early in 2001 of the seventh Sector Committee located at the Jamaica Social Investment Fund. As indicated in our last year's report, sector committees were established by the NCC to assist with the initial examination and recommendation of award of public sector contracts for onward transmission to the NCC, which meets weekly, for their final review/endorsement. This process allows for endorsement of a contract award by the NCC to be communicated to the submitting public sector entity within ten (10) days of the date of processing by the sector committee, provided that additional time is not required for further information or clarification in relation to the initial submission.

This year also saw the publication and distribution by the NCC of the Government of Jamaica Handbook of Public Sector Procurement Procedures, developed in conjunction with the Ministry of Finance & Planning and other agencies. Concurrently with this, an ongoing effort has been made, by means of seminars and workshops presented by the NCC and the Office of the Contractor-General, to educate and inform public sector entities regarding the procurement processes prescribed by the NCC to meet its objectives of the promoting of efficiency in the process of award and implementation of public sector contracts and ensuring transparency and equity in the awarding of such contracts.

One such seminar was held on 22<sup>nd</sup> November, 2001 and was attended by over 100 contractors and consultants taken from six professional associations - the Incorporated Masterbuilders Association of Jamaica; Jamaica Institution of Engineers; Land Surveyors Association of Jamaica; Management Consultants Association of Jamaica; The Association of Consulting Engineers, Jamaica; The Jamaican Institute of Architects; and the Jamaican Institute of Quantity Surveyors. Also present were other contractors and consultants invited through announcements in the media and members of staff.

During time allowed for questions and answers participants expressed concerns about the new system of public sector procurement citing the following issues and concerns:

- Consultants fees and competition at different levels;
- Competence of consultants - how would this be determined and criteria for assessment;
- E-procurement and tender notices on the website;
- Sanctions for agencies which do not follow the standardized procedures;
- Professional Indemnity Insurance for consultants;
- Competition with other nationalities, particularly in engineering and construction;
- Legality of tax compliance;
- Competing with foreign contractors; and
- Disclosure of tax information.

Compared with the approximately one hundred (100) works contractors registered during the year 2000, there were two hundred and eighteen (218) such contractors registered in 2001. During the year, some two hundred and ninety-six (296) recommendations for awards of contracts, valued at approximately **Twenty-three Billion Dollars (\$23,000,000,000.00)** were endorsed by the NCC.

The year has seen a substantial increase in the number of public advertisements of invitations to tender, which is a direct consequence of the acceptance and implementation of the NCC's regime which provides the opportunity for registered contractors to benefit from a wider and more even distribution of work across the contracting sector.

The Commission acknowledges with gratitude the cooperation received from public sector entities and the contracting sector, as this has made possible the success that has accompanied the two year period since the Commission was established.

## 5.0 STAFFING OF THE OFFICE

### Courses Attended by Members of Staff

NAME OF COURSES	DATES	CANDIDATES
<b>UTECH</b> Bachelor Degree In Construction Engineering & Management	June 12 - August 31, 2001	Paul East
<b>UTECH</b> Bachelor of Business Administration	September 2001/2002	Georgeia Robinson
<b>U.W.I.</b> Certificate In Public Administration	Academic Year 2001/2002	Gary Wong
<b>M.I.N.D</b> Government Accounting Level 1 Module 1	October 8 - 16, 2001	Kevin Wedderburn
<b>RENAISSANCE JAMAICA GRANDE</b> 18th Annual Information Technology Conference	October 25 - 28, 2001	Hadiyyeh Zohoori-Dossa
<b>INSTITUTE OF COMPUTER TECHNOLOGY</b> Diploma In Computer Technology	Academic Year 2000/2001	Deniece Cornwall

## **6.0 INFORMATION SYSTEMS**

### **INTRODUCTION**

The Information Systems department has been playing a major role in the operations of the Office of the Contractor-General by ensuring the effective use of technology in the performance of functions servicing the National Contracts Commission and the Contractor-General. It has successfully implemented a number of projects and initiated the development of systems to automate the core functions of the Office.

### **6.1 WEB SITE**

The Information Systems department maintains and support three websites: One for Office of the Contractor-General ([www.ocg.gov.jm](http://www.ocg.gov.jm)), one for the National Contracts Commission ([www.ncc.gov.jm](http://www.ncc.gov.jm)), and a third for the Public Sector Procurement Notice Board ([www.procurement.gov.jm](http://www.procurement.gov.jm)).

#### **Procurement Notice Board**

This was introduced in the beta version in anticipation of continued improvements and feedback from all potential users. The Procurement Notice Board is intended for use by two groups of persons. All contractors who have registered with the NCC can take advantage of this special electronic notification service. It is intended to enable contractors to see invitations to tender from government agencies as well as enable them to register to receive automatic electronic e-mail notification of invitations to tender for contracts in all the categories they choose. The service also enables all government agencies to post invitations to tender and to provide notice to the public of procurement opportunities.

#### **UPDATE**

2001 marked the first time that an electronic version of the UPDATE newsletter was made available.

#### **Forms**

All downloadable forms and documents were converted to PDF format which provided more security and left little room for tampering.

#### **Contractors List**

A comprehensive list of all construction contractors registered with the NCC was developed and posted.

#### **FAQs**

This was added to facilitate the communication of information about the procurement process.

## **Procurement Handbook**

This was made available in PDF format on the web site.

### **6.2 CONTRACTS MANAGEMENT SYSTEM**

Development of an automated system for the core functions of the Office of the Contractor- General was curtailed due to the departure of the Director of Information Systems. The latter part of the year saw new decisions with the employment of a new Director, use of a new relational database management system, a new programming language, and a new user interface through an installed web page browser. A team was formed – Mrs. Hadiyyeh Zohoori-Dossa, Director, IS; Mr. Karl Morris, Database Administrator; Mr. Gary Wong, Inspector; Mrs. Andrea Hoo Fung, Communications Officer. The team met to discuss ideas for managing the project for the design, development and implementation of the system. It was decided that the system must automate the following main functional areas:

#### **Registration of Contractors**

Data capture of all relevant information from the application form;  
Assessment of qualifications and recommendation of categories and grades to be awarded;  
Approval of categories and grades to be awarded;  
Payment of registration fee;  
Registration and issuing of NCC Certificate of Registration.

#### **Endorsement of Contract Awards**

Data capture of all relevant information from the Sector Committee submission;  
Review and endorsement of the contract award by the NCC.

#### **Contract Monitoring**

Data capture of all relevant information at the pre-contract, interim and final stages;  
Data capture of all information related to irregularities reported and investigated;  
Evaluation of the performance of contractors.

#### **Queries**

On-line viewing of data in all three modules.

#### **Reports**

Printing of hard-copy reports in all three modules

By December 2001, the first phase of the development life cycle, that of documentation of the current procedures, was completed.

### **6.3 INTRANET**

The Corporate Intranet has been enhanced with the addition of the Staff Management System and the Office Management System for use by the administrative staff to better carry out their functions.

# APPROPRIATION ACCOUNT

## OFFICE OF THE CONTRACTOR-GENERAL

ACCOUNT OF THE SUMS EXPENDED AS COMPARED WITH THE SUMS APPROVED FOR THE SERVICE OF THE  
OFFICE OF THE CONTRACTOR-GENERAL IN THE YEAR ENDED 31ST MARCH, 2001.

SERVICE	TOTAL APPROVED ESTIMATE	EXPENDITURE	EXPENDITURE COMPARED WITH ESTIMATE	
			MORE	LESS
	\$	\$	\$	\$
<b>Head No. 04000 - Office of the Contractor-General</b>				
<b>21 - Compensation of Employees</b>				
Original Estimate 23,888,000.00				
1st. Supplementary 794,000.00	24,682,000.00	25,061,049.31	379,049.31	
<b>22 - Travel Expenses &amp; Subsistence</b>				
Original Estimate 6,562,000.00				
1st. Supplementary (750,000.00)	5,812,000.00	5,727,449.97		84,550.03
<b>23 - Rental of Property, Machine &amp; Equipment</b>				
Original Estimate 2,976,000.00				
1st. Supplementary -	2,976,000.00	2,728,170.00		247,830.00
<b>24 - Public Utility Services</b>				
Original Estimate 1,200,000.00				
1st. Supplementary -	1,200,000.00	1,494,541.77	294,541.77	
<b>25 - Purchase of Other Goods &amp; Services</b>				
Original Estimate 3,592,000.00				
1st. Supplementary 2,322,000.00	5,914,000.00	6,353,380.02	439,380.02	
<b>28 - Retiring Benefits</b>				
Original Estimate 8,676,000.00				
1st. Supplementary (308,000.00)	8,368,000.00	7,782,538.66		585,461.34
<b>31 - Purchase of Equipment</b>				
Original Estimate 240,000.00				
1st. Supplementary (10,000.00)	230,000.00	16,700.00		213,300.00
<b>Total Head No. 0400</b>	<b>49,182,000.00</b>	<b>49,163,829.73</b>	<b>1,112,971.10</b>	<b>1,131,141.37</b>
<b>Surplus to be surrendered to Consolidated Fund</b>		<u><b>18,170.27</b></u>		

## **7.1 EXPLANATION OF THE CAUSES OF VARIATION BETWEEN APPROVED ESTIMATES AND EXPENDITURE**

### **21 - COMPENSATION OF EMPLOYEES**

The excess expenditure of \$379,049.31 was due to under provision in the Estimates of Expenditure.

### **22 - TRAVEL EXPENSES AND SUBSISTENCE ALLOWANCE**

The under-expenditure of \$84,550.03 was the result of an over-estimation in the original request and a curtailment of travelling in the month of March, 2001.

### **23 - RENTAL OF PROPERTY, MACHINE**

The under-expenditure of \$247,830.00 was due to an internal decision to forego payments in March, 2001 to accommodate other commitments under the purchases of goods and services.

### **24 - PUBLIC UTILITY SERVICES**

The excess expenditure of \$294,541.77 was due to the rise in cost of electricity between the time of budget preparation and actual payments and no provision was made to accommodate imminent increases.

### **25 - PURCHASES OF OTHER GOODS AND SERVICES**

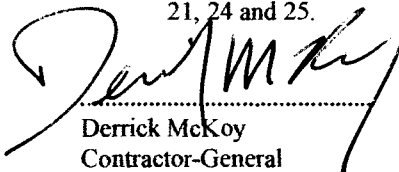
The excess of \$439,380.02 was due to unforeseeable expenditure pertaining to the National Contracts Commission at the time of budget preparation.

### **28 - RETIRING BENEFITS**

The under-expenditure of \$585,461.35 was the result of over-estimation in the original request.

### **31 - PURCHASE OF EQUIPMENT**

The under-expenditure of \$213,300.00 was due to an internal decision to forego purchases of computers to accommodate commitments under the purchase of goods and services. Virement is being sought from Object Account Nos. 22,23, 28 and 31, to offset the excesses under Object Nos. 21, 24 and 25.



Derrick McKoy  
Contractor-General  
11-07-01

In the Auditor General's Report for 2000/2001 the following was stated about the Office of the Contractor-General:—

I have examined the above Account for the year ended 31st March, 2001 in accordance with the Financial Administration and Audit Act. I have obtained all the information and explanations that I required. In my opinion, proper books of accounts were kept, and I certify, as a result of my audit, that the attached Account is a fair representation of the financial transaction for the year.

Sgd. A. P. Strachan  
Auditor General  
17/09/01



<b>BASIC INFORMATION :</b> <b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</b> <b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<u><b>MINISTRY OF EDUCATION &amp; CULTURE</b></u>  <b>MINISTRY OF EDUCATION &amp; CULTURE</b>  <b>Siloah Primary School</b>  Modification and extension of existing buildings and the construction of three new three-storey buildings inclusive of an administrative area.  <b>St. Elizabeth</b>  <b>CONTRACT SUM : \$31.21M</b>	Following the tender and evaluation procedure the Ministry recommended the award of the contract to the lowest eligible bidder.  This recommendation was endorsed by the National Contracts Commission (NCC), later ratified by Cabinet and the contract awarded to Alfrasure Structures & Roofing Ltd.  The Ministry's advertisement did not prevent NCC Grade 3 contractors from bidding on the project although the Q.S. estimate far exceeded the monetary threshold of the grade.  While it cannot be fair to invite contractors who will not be considered, the contract was awarded impartially and was based on merit.
<b>Reform of Secondary Education Project</b>  <b>Albion Primary and Junior High School</b>  Renovation and extension-completion contract.  <b>Albion, St. James</b>  <b>CONTRACT SUM: \$15.8M</b>	As a consequence of the Ministry's termination of the original contract on 13 <sup>th</sup> October, 2000 with Construction Developers Associates Limited, 40% of the work remained incomplete.  Four (4) firms previously pre-qualified under the ROSE Programme were invited to submit tender for completion of the work, based on their good performance under the programme.  The general pre-contract activities of invitation, return, opening, analysis and comparison of tenders were found to be consistent with standard practice.  The resultant recommendation and final award to the lowest responsive bidder, W.A. Reid Construction Company Limited was fair.

<p><b><u>BASIC INFORMATION :</u></b></p> <p><b>CLIENT MINISTRY</b>  <b>EXECUTING AGENCY</b>  <b>PROJECT NAME \ DESCRIPTION</b>  <b>LOCATION</b></p>	<p><b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</u></b></p> <p><b>PREQUALIFICATION :</b> INVITATION / EVALUATION  <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD  <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT</p>
<p><b><u>MINISTRY OF INDUSTRY</u></b>  <b><u>COMMERCE &amp; TECHNOLOGY</u></b></p> <p><b>Factories Corporation of Jamaica</b></p> <p><b>Expanding and remodelling existing building</b></p> <p>To expand and remodel 1625m<sup>2</sup> single storey building of steel frame construction with concrete floor block wall and sheet metal roofing. Completed building will have a gross floor area of 1836m<sup>2</sup> with general work area, reception area, office, kitchen, canteen and bathroom.</p> <p><b>Freezone, Kingston</b></p> <p><b>CONTRACT SUM : \$42.7M</b></p>	<p>Advertisement in newspapers invited a response from contractors registered with the National Contracts Commission (NCC) who were interested to bid on this project.</p> <p>Subsequent tender list with eight (8) contractors included one contractor not qualified to bid based on estimate and another who was registered as an Information Technology System contractor, unsuitable for construction projects. This contractor seems unaware of information in advertisement, but the agency should not have sent him an invitation. Although he seemed to have collected the bid document, he did not submit a bid.</p> <p>The seven (7) bids received were opened and recorded at a public opening of bids on 29<sup>th</sup> November, 2000.</p> <p>The tender report showed that the unqualified contractor had no chance of being awarded this contract even if he had submitted the lowest bid.</p> <p>Evaluation of the three (3) lowest bids resulted in a recommendation for the contract to be awarded to the lowest bidder if successful in obtaining a higher than grade 3 rating from the NCC. The awardee Alfrasure Structures &amp; Roofing Ltd. had lodged a protest with the NCC and was subsequently upgraded to grade 2. The NCC approved the award of the contract.</p>

<b><u>BASIC INFORMATION :</u></b>	<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<b><u>MINISTRY OF INDUSTRY</u></b> <b><u>COMMERCE &amp; TECHNOLOGY</u></b>  <b>FACTORIES CORPORATION OF</b> <b>JAMAICA</b>  <b>Montego Bay Informatics Building</b>  Construction of a four storey office building or approximately 4280m <sup>2</sup>  <b>Montego Bay Freeport,</b> <b>St. James</b>  <b>CONTRACT SUM : \$77.09M</b>	 The Government, through its Ministry of Industry Commerce & Technology mandated the Factories Corporation of Jamaica to assist in the provision of needed office space for the Government's Information Technology ("IT") thrust. One site chosen was lands owned by the Factories Corporation in the Montego Bay Freeport.  A selective tender process was adopted and five (5) of the most prominent systems builders were invited to submit design and build bids.  Four (4) bids were returned and the two lowest proposals, one for raft and the other pile foundation, were both structurally adequate. The final decision now rested on which foundation would be best suited for the site.  Preliminary soil investigation suggested that either raft or pile foundation could be used. The final soil analysis report became available during evaluation and leaned more to pile foundation. Factories Corporation accepted the architect's recommendation to award the contract to Ashtrom Building Systems Ltd. whose proposal featured a pile foundation solution.  This recommendation was endorsed by the National Contracts Commission (NCC) after two deferrals for additional information and clarifications. The contract was later signed after the NCC's endorsement was ratified by Cabinet.  The resultant contract was awarded fairly, impartially and based on merit.

<b><u>BASIC INFORMATION :</u></b>	<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND/ OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<b><u>MINISTRY OF INDUSTRY</u></b> <b><u>COMMERCE &amp; TECHNOLOGY</u></b>  <b>JAMAICA PROMOTIONS COMPANY</b> <b>LTD</b>  <b>Furniture Procurement</b>  Supply and installation of office furniture for the existing 3-storey commercial building.  <b>18 Trafalgar Road,</b> <b>Kingston 10</b>  <b>CONTRACT SUM : \$13.79M</b>	  The prequalification process was delayed because of flaws which prompted the National Contracts Commission (NCC) to return the initial submission until these were addressed. Namely, the weighting system needed to be revised and the disqualification of one firm due to faulty evaluation. JAMPRO had also proposed to include two firms in the tender process although they failed to attain the pre-requisite pass mark.  The NCC found it necessary to reject the recommendation of JAMPRO. The tenderer recommended had in fact indicated that they were unable to execute the contract in the amount of their tender. This is after they had failed to include for GCT as required by clause 8 of the condition of contract and were asked to stand by their tender.  Having rejected JAMPRO's recommendation, the NCC instead endorsed the award of the contract to the next lowest tender of EHC Industries Ltd.

<b>BASIC INFORMATION :</b>	<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<p><b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</u></b></p> <p><b>ST. JAMES PARISH COUNCIL</b></p> <p><b>Parish Infrastructure Development Programme</b></p> <p><b>Parochial Road Rehabilitation (PIDP 01/24)</b></p> <p>Realign, reshape course and double surface dressing carriageway. Bushing, cutting of overhanging of tree limbs and removal of silts. Construct side drains, culverts, catch basin and retaining wall.</p> <p><b>Lottery, Sunderland Hill, Dumfries/Belfield Roads, St. James</b></p> <p><b>CONTRACT SUM : \$11.1M</b></p>	<p>Invitation to bid on this project was placed in the newspapers on January 14, 2001 and bid package made available 15<sup>th</sup> January, 2001.</p> <p>The deadline for return of bids was 16<sup>th</sup> February, 2001 and the public opening was done at 12:30 p.m. the same day.</p> <p>Bids were checked for responsiveness and supporting documents.</p> <p>The evaluation of bids, correction of arithmetical errors and the adoption of the lowest cost principles for awarding all three (3) (PIDP 24-26) contracts in the package.</p> <p>The result of this exercise concluded with a recommendation for this contract #24 to be awarded to Patrick E. Thompson Ltd. The tender process was fair and the contract was signed before the bid validity period expired.</p>
<p><b>Parochial Road Rehabilitation (PIDP 01/25)</b></p> <p>Realign and reshape carriageway. Bushing, cutting of overhanging tree limbs and remove silt. Construct side drains, culverts, catch basins and retaining walls.</p> <p><b>Wiltshire /Crotia's Mountain and Irwin Heights Roads, St. James</b></p> <p><b>CONTRACT SUM : \$14.31M</b></p>	<p>Invitation to bid was placed in the Sunday Gleaner of 14<sup>th</sup> January, 2001 and bid package made available 15<sup>th</sup> January, 2001.</p> <p>The deadline for submission of bids was 16<sup>th</sup> February, 2001 and the public opening took place at 12:30 p.m.</p> <p>The three contracts in the package were evaluated and the lowest monetary combination for awarding the three (3) contracts resulted in Y.P. Seaton &amp; Associates Company Ltd. recommended for this contract PIPD 25.</p> <p>The process was fair and the contract was awarded and signed before the bid validity period of 120 days expired.</p>

<b>BASIC INFORMATION :</b>	<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<p><b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</u></b></p> <p><b>ST. JAMES PARISH COUNCIL</b></p> <p><b>Parish Infrastructure Development Programme</b></p> <p><b>Parochial Road Rehabilitation (PIDP 01/26)</b></p> <p>Realign, reshape base course and double surface dressing carriageway. Bushing, cutting of overhanging tree limbs and removal of silt. Construct side drains, culverts, catch basin and retaining wall.</p> <p><b>Brother's Retreat and Bottom Cambridge Roads, St. James</b></p> <p><b>CONTRACT SUM : \$9.53M</b></p>	<p>Invitation to bid was placed in the local newspapers on 14<sup>th</sup> January, 2001 and bid package made available 15<sup>th</sup> January, 2001.</p> <p>The deadline for return of bids was 16<sup>th</sup> February, 2001 and the public opening was carried out at 12:30 p.m. the same day.</p> <p>Bids were examined for responsiveness and supporting documents.</p> <p>The evaluation of bids was carried out properly and a matrix developed showing the lowest cost principles for awarding all three (3) (PIDP 24-26) contracts. The successful contractor for this contract #26 was Cornwall Asphalt &amp; Paving Co. Ltd. The contract was signed before the bid validity period expired.</p>

<b>BASIC INFORMATION :</b>	<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<p align="center"><b>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</b></p> <p align="center"><b>Parish Infrastructure Development Programme</b></p> <p><b>Parochial Road Rehabilitation (PIDP 01/28)</b></p> <p>Realign and reshape carriageway, provide base course, double surface dressing; construct drain, culverts, catchment basins and retaining walls.</p> <p><b>Borie to Marka Hill, Mt. Regale to Seaton, St. Mary</b></p> <p><b>CONTRACT SUM : \$5.120M</b></p>	<p>Invitation to bid was published in the daily papers of April 2001 by the Ministry of Local Government. Invitation stipulated Grades 1 and 2 contractors who are nationals of member IDB countries are invited. At the tender opening after the deadline for return expired on the 18<sup>th</sup> May 2001, six (6) bids were received for examination and evaluation.</p> <p>The three (3) lowest bids were evaluated and V.O. Watson &amp; Associates Ltd. having the lowest responsive evaluated bid was recommended for the contract. This was later approved by the National Contracts Commission</p> <p>The award was done on merit.</p>
<p><b>Parochial Road Rehabilitation (PIDP 01/29)</b></p> <p>Realign and reshape carriageway, provide base course, double surface dressing; construct drain, culverts, catchment basins and retaining walls.</p> <p><b>Balmoral, Hamilton Mountain, Retreat Roads, St. Mary</b></p> <p><b>CONTRACT SUM : \$11.14M</b></p>	<p>Published invitation for bidding on this project in the local newspapers stipulated Grades 1 and 2 contractors who are nationals of member countries of the IDB are invited.</p> <p>At a public opening which followed the collection and return of bids on 18<sup>th</sup> May , 2001, five (5) bids were recorded.</p> <p>The evaluation exercise included adopting the lowest cost principles for awarding all three (PIDP 27-29) contracts in this package. The favoured bidder for this PIDP 29 contract was the second lowest bidder. The successful contractor was Alcar Construction &amp; Haulage Co. Ltd. The procedure was carried out properly and the award seemed fair.</p>

<b>BASIC INFORMATION :</b>	<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<u><b>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</b></u>  <b>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</b>  <b>Parish Infrastructure Development Programme</b>  <b>Parochial Road Rehabilitation (Package 00/31)</b>  Realign, reshape base course and double face dressing, carriageway. Construct drainage, culvert, catch basins and retaining walls. <b>Burnt Shop to Essex Hall, Amethyst Drive, St. Andrew</b>  <b>CONTRACT SUM : \$11.068M</b>	<p>Invitation published in local newspapers for bidding on this project stipulated that Grade 1 and 2 contractors who are nationals of member countries of the IDB are invited. Following the collection of bid document and their return, the public opening took place at 12:30 p.m. on 18<sup>th</sup> May, 2001. Evaluation of the three (3) responsive bids received, included correction of arithmetical errors and the application of the lowest cost principle for awarding all three (3) (PIDP 30 -32) contracts in this package. The result of this PIDP 31 contract was in favour of S.W. Woodstock &amp; Construction Ltd. The procedure appears to be fair.</p>
<b>Parochial Road Rehabilitation PIDP 32</b>  Realign, reshape base course and double face dressing, carriageway. Construct drainage, culvert, catch basins and retaining walls.  <b>Mt. Zion, St. Andrew</b>  <b>CONTRACT SUM : \$7.85M</b>	<p>The Ministry's invitation published in local newspapers for bidding on the project stipulated that Grade 1 and 2 contractors who are nationals of member countries of the IDB are invited. Bid document was made available as of 9<sup>th</sup> April, 2001. The bids that were returned by the 12 noon deadline, 18<sup>th</sup> May, 2001, were opened at 12:30 p.m. at a public opening</p> <p>Following the evaluation process the second lowest bidder was recommended for award of this contract. The lowest bidder was favoured for another contract and was not eligible for both. The contract awarded to Dilcon Construction Ltd. was fair and the NCC supported the award.</p>



<b>BASIC INFORMATION :</b>	<b>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<p><b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</u></b></p> <p><b>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</b></p> <p><b>Solid Waste Management Programme</b></p> <p><b>Riverton Equipment</b></p> <p>Procurement of 1 wheel loader, 1 landfill compactor, 1 tyre baler, 2 tractor dozers.</p> <p><b>St. Andrew</b></p> <p><b>CONTRACT SUM : \$48.71M</b></p>	<p>Under the Solid Waste Management Programme the Ministry proceeded to procure the following machinery:</p> <ol style="list-style-type: none"> <li>1. Landfill Compactor</li> <li>2. Wheel Loader</li> <li>3. Tyre Baler</li> <li>4. Tractor Dozers</li> </ol> <p>Invitation for procurement was advertised in the local newspapers and the United Nations Journal August 2000.</p> <p>Seven (7) bidders collected the prequalification and bid documents from the MPM office. Closing date was extended on two occasions due to protests from the bidders and the final return date was 11<sup>th</sup> October, 2000.</p> <p>Three (3) bids were recorded at the opening and the prequalification information was taken for assessment. The bid opening took place 1<sup>st</sup> December, 2000, following the prequalification exercise of the three (3) bidders.</p> <p>The evaluation of the bids resulted in Kingston Industrial Agencies being recommended and awarded the contracts for Items 1 - 3 totalling \$23.84M and Item 4 awarded to Johs Gram-Hanssen Product Limited from Denmark for \$24.87M.</p> <p>The procurement procedure was carried out properly.</p>

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<p><b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</u></b></p> <p><b>METROPOLITAN PARKS &amp; MARKETS</b></p> <p><b>Solid Waste Management Programme</b></p> <p><b>Construction of scale house.</b></p> <p>Construction of approaches to scale, scale house and storm water drainage.</p> <p><b>Riverton City Dump</b></p> <p><b>CONTRACT SUM : \$9.41M</b></p>	<p>Invitation to bid on this project was placed in the local newspapers 21<sup>st</sup> October , 2000 and bid document was available as of 15<sup>th</sup> November, 2000.</p> <p>Six (6) contracting firms collected the document and three (3) bids were recorded at the public opening of bids on 21<sup>st</sup> December, 2000. Bid sums far exceeded budget for project and negotiations commenced with lowest bidder after reducing the scope of work. This resulted in a contract awarded to Tankweld Construction Co. Ltd. whose submitted bid was \$22.14M. The procedure was satisfactory and the NCC approved the award of the contract.</p>
<p><b>Provision of and Installation of Weigh Scale</b></p> <p>Supply and install a 100T weigh scale and required foundation.</p> <p><b>Riverton City Dump</b></p> <p><b>CONTRACT SUM : \$2.932M</b></p>	<p>Four (4) specialist firms were invited to quote on the supply and installation works. Lowest bid did not include cost of foundation and the bid was rejected. The second lowest bid was recommended and accepted as a sub-contractor to the main contractor. The successful contractor was Industrial Scales &amp; Maintenance Co. Ltd.</p>

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<p align="center"><b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</u></b></p> <p align="center"><b>NATIONAL WORKS AGENCY</b></p> <p align="center"><b>Routine Road Maintenance Programme Phase III</b></p> <p><b>Routine Road Maintenance - Package #5</b></p> <p>Bush road banks; clean side drains, culverts, catch basins and outlets; clean and remove landslips and silts from roadway, patch road surface, repair and replace street signs, repair and paint bridge.</p> <p align="center"><b>ST. THOMAS</b></p> <p><b>CONTRACT SUM : \$7.5M</b></p>	<p>Tenders were invited from prequalified NCC contractors in November 2000 with instructions to return tenders by 1st December, 2000.</p> <p>At the public opening of tenders, eighty-eight (88) bids from 28 qualified tenderers were received for the 17 contracts to be awarded under the programme.</p> <p>For this Package #5 contract in St. Thomas three (3) tenders were evaluated as follows:</p> <table> <tr> <td>1. Austin Brown Construction Co. Ltd.</td> <td align="right">-\$7,215,221.00</td> </tr> <tr> <td>2. Unity Crew and B&amp;B Co. Ltd.</td> <td align="right">-\$7,517,574.00</td> </tr> <tr> <td>3. Eastern Transport &amp; Equipment</td> <td align="right">-\$8,840,764.00</td> </tr> <tr> <td>Engineer's Estimate</td> <td align="right">-\$7,258,528.00</td> </tr> </table> <p>It was recommended that the second lowest tenderer be awarded the contract. The lowest tenderer has been recommended for other contracts under this programme, to include this contract it would exceed the NCC monetary limits. The contract was therefore awarded to Unity Crew and B&amp;B Co. Ltd.</p> <p>The procedure was carried out properly and the award was fair.</p>	1. Austin Brown Construction Co. Ltd.	-\$7,215,221.00	2. Unity Crew and B&B Co. Ltd.	-\$7,517,574.00	3. Eastern Transport & Equipment	-\$8,840,764.00	Engineer's Estimate	-\$7,258,528.00
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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT								
<b><u>MINISTRY OF TRANSPORT &amp; WORKS</u></b>  <b>National Works Agency</b>  <b>Routine Road Maintenance Programme Phase III</b>  <b>Routine Road Maintenance - Package #2</b>  Bush road banks; clean side drains, culverts, catch basins and outlets; clean and remove landslips and silts from roadway, patch road surface, repair and replace street signs, repair and paint bridge.  <b>St. Thomas</b>  <b>CONTRACT SUM: \$8.1M</b>	<p>Invitation to tender was extended to prequalified contractors November 2000 with instructions to return tenders on 1<sup>st</sup> December, 2000 by 12 noon. Tenders were opened at 1:00 p.m. on the same date.</p> <p>Eighty-eight (88) tenders from twenty-eight (28) qualified tenderers were received for the 17 contracts to be awarded under the programme.</p> <p>Four (4) tenders were received for this Package #2 in St. Thomas and the three (3) lowest tenders were evaluated as follows:</p> <table> <tr> <td>1. Austin Brown Construction Co. Ltd.</td> <td>-\$8,101,715.05</td> </tr> <tr> <td>2. Tropical Enterprise</td> <td>-\$8,378,047.00</td> </tr> <tr> <td>3. Mitchell's Construction Co. Ltd.</td> <td>-\$9,332,686.00</td> </tr> <tr> <td>Engineer's Estimate</td> <td>-\$8,123,913.60</td> </tr> </table> <p>Austin Brown Construction Co. Ltd. having submitted the lowest responsive tender was recommended for the award of the contract in the sum of \$8,101,715.05</p> <p>The process was executed impartially and with merit.</p>	1. Austin Brown Construction Co. Ltd.	-\$8,101,715.05	2. Tropical Enterprise	-\$8,378,047.00	3. Mitchell's Construction Co. Ltd.	-\$9,332,686.00	Engineer's Estimate	-\$8,123,913.60
1. Austin Brown Construction Co. Ltd.	-\$8,101,715.05								
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<b><u>MINISTRY OF TRANSPORT &amp; WORKS</u></b>  <b>NATIONAL WORKS AGENCY</b>  <b>Routine Road Maintenance Programme Phase III</b>  <b>Routine Road Maintenance - Package #3</b>  Bush road banks; clean side drains, culverts, catch basins and outlets; clean and remove landslips and silts from roadway, patch road surface, repair and replace street signs, repair and paint bridge.  <b>St. Thomas</b>  <b>CONTRACT SUM: \$7.2M</b>	Tenders were invited from prequalified contractors in November 2000 with instructions to return tender by 1 <sup>st</sup> December, 2000.  Eighty-eight (88) tenders were received from twenty-eight (28) qualified tenderers for the seventeen (17) packages to be awarded. Three (3) tenders for this St. Thomas package #3 were evaluated as follows: 1. KAS Construction Co. Ltd. -\$7,201,816.00 2. Austin Brown Construction Co. -\$7,246,381.00 3. Eastern Transport & Equipment -\$8,359,254.00  KAS Construction Co. Ltd., having submitted the lowest responsive tender was awarded the contract in the sum of \$7,201,816.00.  The procedures were executed impartially and on merit.

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<b><u>MINISTRY OF TRANSPORT &amp; WORKS</u></b>  <b>NATIONAL WORKS AGENCY</b>  <b>Northern Coastal Highway Improvement Project</b>  <b>Northern Coastal Highway Segment II (Montego Bay to Ocho Rios)</b>  Improvement of 97 km of roadway comprised the re-construction to existing alignment and construction of new alignment, overlaying the existing pavement, including construction of six (6) new bridges. Rehabilitation of four (4) existing bridges, the construction of bus laybys and commercial laybys.  <b>Montego Bay to Ocho Rios</b>  <b>CONTRACT SUM : \$60.4M</b>	Prequalification exercise conducted between June and August of 1999 resulted in ten (10) firms being qualified to tender on the contract.  Invitation to tender were sent to these firms via letter dated 31 <sup>st</sup> May, 2000  Among the instructions was to return sealed bid by 11:00 p.m. on 4 <sup>th</sup> August, 2000. This deadline was extended to 18 <sup>th</sup> August, 2000, by an addendum.  A poor response to the invitation saw only three (3) firms submitting bids by the extended deadline  A public opening of the bids shortly after the close recorded the bids received as under: <ul style="list-style-type: none"> <li>- CCC-YPS-MARPLES Joint Venture - US\$ 60,260,538.90</li> <li>- Jose Cartellone Construcciones - US\$ 60,400,323.12</li> <li>- Logan Holdings Ltd. - US\$117,896,949.13</li> </ul> The subsequent tender evaluation exercise resulted in a recommendation favouring the lowest tenderer. However, a protest lodged by Jose Cartellone Construcciones was unresolved after two subsequent checks into the national eligibility of Consolidated Contractors International (CCI), a member of the joint venture CCC-YPS-MARPLES. CCI is parent company.  The IDB intervention was sought and their Procurement Committee ruled in favour of the protester and the joint venture company was disqualified.  The second lowest bidder, Jose Cartellone Construcciones, was subsequently awarded the contract for their tender price of US\$60,400,323.12 with a construction period of 30 months.  The final award in June 2001 to the second lowest bidder can be viewed with some level of scepticism as they were the company that lodged the protest and continued to do so after the review. The final disqualification of the lowest bidder was on a ground other than the protest lodged.

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<b><u>MINISTRY OF TRANSPORT &amp; WORKS</u></b>  <b>NATIONAL WORKS AGENCY</b>  <b>Traffic Management Programme</b>  <b>Change to Traffic Lights</b> Demolition of existing roundabout at Hagley Park and Spanish Town Roads to effect a traffic light controlled intersection. Removal of existing services, pave roadway, construct kerb walls and drains, install new traffic lights.  <b>Three Miles, Kingston</b>  <b>CONTRACT SUM : \$43.1M</b>	<p>Prequalified contractors were invited to tender on the project to be undertaken. Four (4) contractors collected tender documents with the required instructions. Of the four (4) contractors who collected tender documents only three (3) returned tenders.</p> <p>Opening of the tenders was done publicly and tenders received were responsive. Detailed evaluation was carried out on all three (3) tenders. In evaluating the tenders consideration was given to the working conditions and the location which is subjected to labour problems and security.</p> <p>Tankweld Construction Limited submitted the lowest responsive tender in the sum of \$43,177,375.00 and was recommended for the award of the contract. The validity period of the tender price was 120 days.</p> <p>The contract procedures and evaluation process was executed impartially and with merit.</p>

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<b><u>MINISTRY OF TRANSPORT &amp; WORKS</u></b>  <b>PORT AUTHORITY OF JAMAICA</b>  <b>Port Antonio West Harbour Marina Development</b>  <b>West Harbour Marina Development</b>  Construction of marina buildings, pier, external works, boatyard buildings; refurbishing of Ken Wright Pier, land reclamation road works, harbourside promenade, among others.  <b>Port Antonio, Portland</b>  <b>CONTRACT SUM : US\$9.34M</b>	<p>The normal pre-contract activities to include invitation to tender, tender return and opening were not a feature of this contract as this contract was a negotiated one.</p> <p>The negotiation with E. Phil &amp; Sons A.S. of Denmark was in the fulfilment of a condition of a loan from UNI BANK of Denmark that a Danish firm be contracted to carry out the works.</p> <p>The contract sum was negotiated on the basis of the contract under construction at Gordon Cay between the two entities (Port Authority and E. Pihl &amp; Sons A.S.).</p> <p>The difference in the scope and nature of the project at Gordon Cay and this project in Port Antonio rendered the negotiation a difficult one. Notwithstanding, the final negotiated price of US\$9.34 is 5% above the Quantity Surveyor's estimate and can be viewed as being good.</p> <p>Higher authority should desist from placing agencies in a position where they have to negotiate a contract with a single entity. It is also difficult to comment on fairness and impartiality in this scenario. What is true is that competition was absent from the process and therefore played no part in determining the final cost.</p>



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<p><b><u>MINISTRY OF WATER &amp; HOUSING</u></b></p> <p><b>CARIB ENGINEERING CORPORATION LTD.</b></p> <p><b>Darliston Water Supply Scheme</b></p> <p><b>Roaring River Treatment Plant</b></p> <p>Construction of treatment plant and the supply and installation of all the necessary appurtenances.</p> <p><b>Roaring River, Westmoreland</b></p> <p><b>CONTRACT SUM : \$94,911,149</b></p>	<p>Tenderers were invited by advertisement dated 15<sup>th</sup> February, 2001 to 20<sup>th</sup> February, 2001. Six (6) contractors indicated their interest and accordingly were issued with documents. They were instructed to submit returns on Monday, 26<sup>th</sup> March, 2001.</p> <p>Four (4) contractors submitted bids which were publicly opened the same day. Following the evaluation exercise the decision was taken to award the contract in favour of Cooper &amp; Associates Limited, the lowest responsive tenderer, in the corrected tender sum of \$94,911,140.00</p> <p>The Ministry of Water and Housing supported the award and the National Contracts Commission's approval given. However, prior to obtaining Cabinet approval and contract signing the project was put on hold pending the provision of funds.</p> <p>It is being anticipated that implementation will commence in the coming financial year.</p>

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<p align="center"><b><u>MINISTRY OF WATER &amp; HOUSING</u></b></p> <p align="center"><b>NATIONAL WATER COMMISSION</b></p> <p align="center"><b>Kingston Metropolitan Area Water Supply</b></p> <p><b>KMA Water Supply Consulting Services</b></p> <p>Rehabilitating existing facilities, reducing unaccounted for water, developing additional sources and strengthening NWC's institutional capacity.</p> <p align="center"><b>Kingston Metropolitan Area</b></p> <p><b>CONTRACT SUM : US\$13,700,516.00</b></p>	<p>A draft terms of reference for consultancy services was prepared based on a finding of the project's feasibility studies.</p> <p>Six (6) short-listed consultancy firms were selected by the NWC based on their proven capabilities in carrying out similar services. The Japan Bank for International Cooperation (JBIC) was invited to review the documents. In responding the JBIC indicated their no objection to the proposal submitted by NWC.</p> <p>Letters dated 1<sup>st</sup> December, 2000 were sent to the six short-listed firms inviting them to submit separate technical and financial proposals by 9<sup>th</sup> February, 2001. This was later extended to 16<sup>th</sup> February, 2001. During the proposal preparation period the firms indicated their agreement with the NWC to merge their entities to form a group of companies.</p> <p>Submissions were received from three (3) groups of associated firms on or about the stipulated date and time and opening was publicly carried out at the NWC Corporate Offices beginning at 3:34 p.m. on 16<sup>th</sup> February, 2001. Upon completion of the evaluation exercise it was recommended that the contract be awarded to Nippon Koei and Montgomery Watson/HARZA to provide consultancy services for the Kingston Metropolitan Area Water Supply Project in the amount of US\$13,700,516.00.</p> <p>The National Contracts Commission supported the award and Cabinet approval was given.</p> <p>The selection and subsequent award were carried out in accordance with standard procedures and on merit.</p>

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<p align="center"><b><u>OFFICE OF THE PRIME MINISTER</u></b></p> <p align="center"><b>NATIONAL HOUSING TRUST LIMITED</b></p> <p><b>East Prospect Housing Development</b>  Completion of infrastructure works including roads, water supply, sewage and drainage.</p> <p><b>East Prospect, St. Thomas</b></p> <p><b>Contract Sum : \$32.0M</b></p>	<p>Seven (7) prequalified contractors were invited to tender. Six (6) bids were received by the return date. However, one (1) bidder withdrew his bid.</p> <p>Evaluation of the three (3) lowest bids resulted in Palisadoes Development &amp; Construction Co. being recommended for award of the contract. The contractor had to register with the National Contracts Commission who later supported the recommendation for award of the contract.</p>
<p align="center"><b>East Prospect (Squatter) Infrastructure</b></p> <p><b>Provision of road, water supply, retaining walls, drainage, etc.</b></p> <p align="center"><b>East Prospect, St. Thomas</b></p> <p><b>CONTRACT SUM: \$11.015M</b></p>	<p>The project was started by a previous contractor who provided a number of shell units, then abandoned the job leaving the shells to be captured by squatters. The NHT Limited decided to complete the job.</p> <p>Seven (7) prequalified contractors were invited to tender. At the tender opening six (6) returned tenders. The three (3) lowest tenders were taken and evaluated and the lowest one was accepted. This was later referred to the National Contracts Commission where it was recommended.</p> <p>The procedure for the contractor selection was considered fair and transparent.</p>

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<p><b><u>OFFICE OF THE PRIME MINISTER</u></b></p> <p><b>JAMAICA SOCIAL INVESTMENT FUND</b></p> <p><b>St. Paul's Chapelton Basic School</b></p> <p>Construction of a new five-classroom structure, additional sanitary, kitchen and canteen facilities.</p> <p><b>Chapelton, Clarendon</b></p> <p><b>CONTRACT SUM : \$7.97M</b></p>	<p>Invitation was published in the Gleaner and Observer on Sunday, May 31, 2001. Tender documents were made available from 14<sup>th</sup> - 21<sup>st</sup> May, 2001</p> <p>Four (4) tender documents were issued, returned and opened on 24<sup>th</sup> May, 2001 at 12:45 p.m. Following examination of the bids, one bid was rejected for modifying the bid document and the remaining bids were evaluated.</p> <p>Evaluation included a post-qualification and the bidders were considered capable of completing the contract. Howard Construction Co. Ltd. was recommended for the award since they offered the lowest bid.</p> <p>The process lent itself to fairness and impartiality.</p>

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<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND / OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<p align="center"><b><u>OFFICE OF THE PRIME</u></b> <b><u>MINISTER</u></b></p> <p><b>NATIONAL HOUSING TRUST/SUGAR PRODUCERS FEDERATION</b></p> <p><b>Frome Sugar Housing Project</b>  Provision of infrastructure works to  support 558 housing lots.</p> <p align="center"><b>Meylersfield (Albany), Westmoreland</b></p> <p><b>CONTRACT SUM : \$149.63M</b></p>	<p>Invitation was published in the Daily Gleaner for NCC grade 1 and 2 contractors to bid on infrastructure works for the project.</p> <p>Bid documents were collected to be completed and returned 13<sup>th</sup> July, 2001.</p> <p>At a public opening twelve (12) bids were recorded after the 12:00 noon deadline expired for the return of bids.</p> <p>Examination revealed that one (1) contractor's bid was not eligible based on the NCC grading and the lowest bid disqualified for material modification to the bid document. D.R. Foote Limited was recommended for the award. The procedure was carried out properly and the recommendation was fair.</p>
<p><b>Sugar Workers Housing</b></p> <p>Provision of infrastructure to support  212 housing lots.</p> <p align="center"><b>Siloah, St. Elizabeth</b></p> <p><b>CONTRACT SUM : \$33.27M</b></p>	<p>An invitation was published in the daily papers inviting prequalified grade 1 and 2 contractors who are experienced in civil engineering and road works to undertake infrastructure works which will support 212 housing lots.</p> <p>Tender documents were collected at the National Housing Trust's (NHT) office which was later deposited in the tender box at its office at Park Boulevard, due no later than 7<sup>th</sup> January 2001 at 12:00 noon. At 12:15 p.m. the same day the tender box was opened. Twenty (20) bids were received and the five (5) lowest were taken for evaluation. Based on the consultant's estimate of \$44.49M M &amp; M Jamaica Limited was recommended with a bid of \$40.50M by NHT Limited. This was later rejected by the National Contracts Commission in favour of the lowest evaluated bidder, Jatlin construction for \$33.27M.</p> <p>The procedure appears to be fair.</p>

<b><u>BASIC INFORMATION :</u></b>	<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND/ OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<p align="center"><b><u>OFFICE OF THE PRIME MINISTER</u></b></p> <p align="center"><b>URBAN DEVELOPMENT CORPORATION (UDC)</b></p> <p><b>Davis Town Residential Sub- Division Phase I</b></p> <p>Infrastructure works for 301 serviced lots.</p> <p align="center"><b>Davis Town, St. Ann</b></p> <p><b>CONTRACT SUM : \$108.6M</b></p>	<p>Interested contractors who responded to prequalification notice were requested to update information when the exercise was subsequently reopened. Six (6) applications were updated and two (2) new ones were submitted.</p> <p>After review of the eight (8) applications six (6) contractors were prequalified and invited to bid on the project.</p> <p>Five (5) bids were returned and publicly opened on 7<sup>th</sup> May, 2001</p> <p>Following an evaluation the lowest bid from M &amp; M Jamaica Limited was recommended for award of the contract. This was supported by the UDC Board, the National Contracts Commission and ratified by Cabinet</p> <p>The tender process was fair and the award based on merit.</p>

<b>BASIC INFORMATION :</b>	<b><u>COMMENTS RELEVANT TO ANY OF THE FOLLOWING ACTIVITIES :</u></b>
<b>CLIENT MINISTRY</b> <b>EXECUTING AGENCY</b> <b>PROJECT NAME \ DESCRIPTION</b> <b>LOCATION</b>	<b>PREQUALIFICATION :</b> INVITATION / EVALUATION <b>TENDER :</b> INVITATION / INSTRUCTIONS / DOCUMENTS / BOND/ OPENING / EVALUATION / VALIDITY PERIOD <b>AWARD :</b> FAIRNESS / IMPARTIALITY / MERIT
<p align="center"><b><u>OFFICE OF THE PRIME</u></b>  <b><u>MINISTER</u></b></p> <p align="center"><b>URBAN DEVELOPMENT</b>  <b>CORPORATION</b></p> <p><b>San Jose Accord - Development of</b>  <b>Sports and Recreational Facilities</b></p> <p><b>Refurbishing and upgrading of the</b>  <b>National Arena</b></p> <p>Installation of transformer, general  electrical upgrading, etc.</p> <p align="center"><b>Independence Park,</b>  <b>St. Andrew</b></p> <p><b>CONTRACT SUM : \$3.08M</b></p>	<p>Tenderers through the Urban Development Corporation were invited via advertisement in the print media. The two-envelope system of simultaneous submission of prequalification and tender document were used.</p> <p>Six (6) documents were returned, four (4) qualified after a prolonged prequalification exercise. Opening and evaluation of tenders resulted in Technoconsult, the lowest correct bidder not being recommended for award by the Consulting Quantity Surveyor. However, subsequent evaluation by another Consulting Quantity Surveyor engaged by the UDC, resulted in the bid of Technoconsult which was 18% below the Engineer's estimate being recommended for award. This was supported by the UDC and the National Contracts Commission and ratified by Cabinet.</p> <p>Tender was awarded based on merit, but close monitoring will be required to ensure that the works are completed on time and at reasonable cost. Both Consulting Quantity Surveyors had indicated that this bid was lowest in all three (3) major areas of works (builders works, electrical and air-conditioning services).</p> <p>Final cost to the project will likely reflect an increase due to pending JIC award 2001 -2003.</p>

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<b><u>MINISTRY OF EDUCATION &amp; CULTURE</u></b>						
<b>MINISTRY OF EDUCATION &amp; CULTURE</b>						
<b>Siloah Primary School</b>	-	\$31.21M	10%	Yes	<p>Work began 1<sup>st</sup> November, 2001 and the contractor has worked diligently since. However, he encountered some difficulties in setting out the buildings as per the original design. Variances with the surveyor's drawings and actual site dimensions prompted several design changes which were forwarded to the contractor in good time.</p> <p>These and other minor issues have delayed the works by some ten days but this should not adversely affect the completion date.</p> <p>Management issues are being handled efficiently and coordination between professionals is good. Site supervision is fairly good although the contractor needs to strengthen quality control.</p>	
Modification and extension of existing buildings and construction of three new two-storey buildings inclusive of an administrative area.	Alfrasure Structures & Roofing Ltd.	Lump Sum	2 Months	Yes		
	Dennis Morrison (MEY&C)	01-11-2001	\$6.08M	Yes		
<b>Siloah, St. Elizabeth</b>		18 Months	N/A			



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<b><u>MINISTRY OF EDUCATION &amp; CULTURE</u></b>						
<b>MINISTRY OF EDUCATION &amp; CULTURE</b>						
<b>Reform of Secondary Education (ROSE) Project</b>						
<b>Albion Primary and Junior High School</b>	Simpson/Carter/Whyte	\$15.8M	55%	Yes	<p>The contractor took possession of the site and commenced activities on the 24.09.2001. The general management and coordination was satisfactory in the initial stage of the work.</p> <p>The absence of the contractor construction progress chart prevented the agency keeping track of the percentage completion of the work.</p> <p>On the presentation of the chart, it was estimated that completion is 55% and expenditure to December 2001 is 38.4% of the contract sum.</p> <p>The margin of percentage differences is a reflection of claims not submitted on a timely basis.</p> <p>The general performances of the professionals are satisfactory.</p>	
Renovation and extension - completion contract	W. Reid Construction Company Ltd.	Lump Sum	3 Months	Yes		
<b>Albion, St James</b>	Simpson/Carter/Whyte (C. Whyte)	24-09-2001	\$6.07M			
		6 Months	-	No		

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<u>MINISTRY OF INDUSTRY COMMERCE &amp; TECHNOLOGY</u>  <b>Factories Corporation of Jamaica</b>  <b>Expanding and Remodelling Existing Building</b>  To expand and remodel 1625m <sup>2</sup> single storey building of steel frame construction with concrete floor block wall and sheet metal roofing. Completed building will have a gross floor area of 1836m <sup>2</sup> with general work area, reception area, office, kitchen, canteen and bathroom.  <b>Freezone, Kingston</b>	Owen Grant & Associates Ltd.  Alfrasure Structures & Roofing Ltd.  Horace Sutherland	\$42.7M  Lump Sum  04- 04-2001  5 Month	100%  6 Months  \$54.9M  \$12.1M	Yes  Yes  Yes	Management and coordination of the project were effectively executed. Site supervision was keen resulting in acceptable standards of the quality of the completed work.  Extra cost is due to increased work being carried out in order to provide additional space and accommodation. Performance of the consultant and project manager has been satisfactory.	
<b>Montego Bay Informatics Building</b>  Construction of a four storey office building of approximately 4,280m <sup>2</sup>  <b>Montego Bay Freeport, St. James</b>	Rivi Gardner & Associates Ltd.  Ashtrom Jamaica Ltd.  Rivi Gardner	\$77.10M  Lump Sum  15- 02-2001  42 Weeks	60%  44 Weeks  \$67.099M  N/A	Yes  Yes  Yes	The original contract with Ashtrom had only basic electro-mechanical works but design changes were made very early to upgrade these services.  Following dissatisfaction of progress expressed by the client and the architect, some improvement resulted when the contractor addressed staffing issues.  The contractor has not yet officially received extension of time but the scheduled completion date on revised programme is April 2002.  Management and coordination are adequate and site supervision is good.	

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<u>MINISTRY OF INDUSTRY COMMERCE &amp; TECHNOLOGY</u>  <b>JAMAICA PROMOTIONS COMPANY LTD</b>  <b>Furniture Procurement</b> Supply and installation of office furniture for the existing 3-storey commercial building.  18 Trafalgar Road, Kingston 10	L'Art Interiors  EHC Industries Ltd.  Boyken/Mortimer International	\$13.79M  Lump Sum  01- 12-2001  9 Weeks	30%  1 Week  \$4.09M  N/A	Yes  Yes  No	The contract was signed on 18 <sup>th</sup> December, 2001 and the contractor paid the agreed initial payment representing 30% of the contract sum. Delivery and installation is scheduled to begin in February 2002.	
<u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</u>  <b>ST. JAMES PARISH COUNCIL</b>  <b>Parish infrastructure Development Programme</b>  <b>Parochial Road Rehabilitation (PIDP /01/24))</b>  Realign, reshape course and double surface dressing carriageway. Bushing, cutting of overhanging of tree limbs and removal of silts. Construct side drains, culverts, catch basin and retaining wall.  Lottery/Sunderland Hill, Dumfries/Belfield Roads, St. James	-  Patrick E. Thompson Ltd.  Dwight Wilson (MLG&CD)	\$11.1M  Lump Sum  17-06-2001  4 Months	95%  6 Months  \$8.84M	Yes  Yes  No		

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<b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT (MLGY&amp;CD)</u></b>  <b>ST. JAMES PARISH COUNCIL</b>  <b>Parish infrastructure Development Programme</b>  <b>Parochial Road Rehabilitation (PIDP /01/25)</b>  Realign and reshape carriageway. Bushing, cutting of overhanging tree limbs and remove silt. Construct side drains, culverts, catch basins and retaining walls.  <b>Wiltshire /Crotia's Mountain and Irwin Heights Roads, St. James</b>	-           Y.P. Seaton & Associates Company Ltd.   Dwight Wilson (MLG&CD)	\$14.31M   Lump Sum   15-06-2001   4 Months	85%   6 Months   \$8.83M	Yes   Yes   No	The coordination and supervision of work was satisfactory. However, the work which was for (four) 4 months is incomplete. The contractor's reasons for this are: 1. Excessive rain 2. Additional work 3. Non-availability of asphalt 4. Non-availability of tested marl The project is expected to be completed sometime in January. Variation to date amounts to less than 5% of the contract sum.	

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<b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT (MLGY&amp;CD)</u></b>  <b>ST. JAMES PARISH COUNCIL</b>  <b>Parish infrastructure Development Programme</b>  <b>Parochial Road Rehabilitation (PIDP /01/26)</b>  Realign, reshape base course and double surface dressing carriageway. Bushing, cutting of overhanging tree limbs and removal of silt. Construct side drains, culverts, catch basin and retaining wall.  <b>Brother's Retreat and Bottom Cambridge Roads, St. James</b>	Cornwall Asphalt & Paving Company   Dwight Wilson (MLG&CD)	\$9.53M	65%	Yes	The management of the project was unsatisfactory. Work progressed slowly and the pace was further slowed by heavy rain.  Due to the pace at which work was progressing on one of the roads, it was decided that Bottom Cambridge was to be sub-contracted to Patrick Thompson Co. Ltd.  The other road, Brother's Retreat was about 90% completed at the end of December. This was expected to be completed in mid- January.  The amount for liquidated damages is still to be finalised.	
		Lump Sum	6 Months	Yes		
		04-06-2001	\$3.64M	No		
		4 Months	\$42M			
<b>Parochial Road Rehabilitation (PIDP /01/27)</b>  Realign and reshape carriageway. provide base course, double surface dressing, drain construction, catchment basins and retaining walls.  <b>Hopewell to Marlborough, Road #75 Heywood Hall, St. Mary</b>	Seematt Construction Company Ltd.  MLG&CD and Superintendent of Roads and Works, St. Mary	\$8.26M  Lump Sum  November 2001  4 Months	45%  8 Weeks  \$3.428M	Yes  Yes  Yes	The contractor started the works late November due to inclement weather. Additional cost is now anticipated because flooding eroded a retaining wall and a new one is being built. This was not taken into consideration when the estimates were made.  The work being done appears to be of good standard.  Old Road is being done in place of Heywood Hall which will be done later. Heavy equipment was on site scarifying the road surface and filling depressions.  Works are in progress on all areas, and considered satisfactory to date.	

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<p style="text-align: center;"><b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT (MLGY&amp;CD)</u></b></p> <p style="text-align: center;"><b>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</b></p> <p style="text-align: center;"><b>Parish infrastructure Development Programme</b></p> <p><b>Parochial Road Rehabilitation (PIDP /01/28)</b></p> <p>Realign and reshape carriageway, provide base course, double surface dressing, drain construction, catchment basins and retaining walls.</p> <p style="text-align: center;"><b>Borie to Marka Hill, Mt. Regale, St. Mary</b></p>	V.O. Watson & Associates Ltd. MLG&CD and Superintendent of Roads and Works, St. Mary	<p>\$5.12M</p> <p>Lump Sum with Bills of Quantities</p> <p>November 2001</p> <p>4 Months</p>	<p>60%</p> <p>11 Weeks</p> <p>\$1.653M</p> <p>\$0.778M</p>	<p>Yes</p> <p>Yes</p> <p>Yes</p>	<p>The work is being managed properly under the PIDP staff and the Superintendent of Roads and Works. The contractor is using heavy equipment on the site and is enthusiastic in completing the works.</p> <p><b>Marka Hill</b> - The heavy clay areas have been excavated from the road and filled with river shingles as base then rolled and tested.</p> <p>Much more work has been done than the 32% remuneration work . Work appears satisfactory and the contractor should complete on time.</p>	
<p><b>Parochial Road Rehabilitation (PIDP /01/29)</b></p> <p>Realign and reshape carriageway, provide base course, double surface dressing, drain construction, catchment basins and retaining walls.</p> <p style="text-align: center;"><b>Balmoral, Hamilton Mountain, Retreat Roads, St. Mary</b></p>	Alcar Construction & Haulage Co. Ltd. MLG&CD and Superintendent of Roads and Works, St. Mary	<p>\$11.14M</p> <p>Lump Sum</p> <p>November 2001</p> <p>8 Weeks</p>	<p>54%</p> <p>8 Weeks</p> <p>\$5.969M</p>	<p>Yes</p> <p>Yes</p> <p>Yes</p>	<p>The contractor is managing and coordinating the contract activities satisfactorily. The three (3) sites in different areas are under constant supervision. The work so far is of good standard.</p> <p>Although variations for the construction of additional retaining walls were being done in the three (3) areas, the works is still expected to be completed within a reasonable time.</p>	

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<b><u>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT (MLGY&amp;CD)</u></b>  <b>MINISTRY OF LOCAL GOVERNMENT YOUTH &amp; COMMUNITY DEVELOPMENT</b>  <b>Parish Infrastructure Development Programme</b>  <b>Parochial Road Rehabilitation (PIDP 01/31)</b>  Realign and reshape carriageway, curbs channel, catchment basins, retaining walls, double surface dressing.  <b>Burnt Shop to Essex Hall, Amethyst Drive, St. Andrew</b>	S.W. Woodstock & Construction Ltd.  Ministry of Local Government Youth & Community Dev.	\$11.068M	50%	Yes	Good management is exercised on these jobs. At Essex Hall a number of retaining walls have been constructed, road surfaces and channels being done.  At Amethyst Drive the road is near completion (90%);, marled, rolled and oiled, but needs to be asphalted which will be done at an early date. All machinery will be removed to complete Essex Hall Road.  The works seen so far is adequate.	
		Lump Sum	8 Weeks	Yes		
		12-11-2001  4 Months	\$3.062M	Yes		
<b>Parochial Road Rehabilitation (PIDP 32)</b>  Realign, reshape base course, and double face dressing, carriageway. Construct drainage, culvert, catch basins and retaining walls,  <b>Mt. Zion, St. Andrew</b>	Ministry of Local Government Youth & Community Dev.  Dilcon Construction Ltd.  Ministry of Local Government Youth & Community Dev.	\$7.850M	50%	Yes	This project is being well managed between the client as well as the KSAC Roads & Works division in monitoring the works.  Presently all the retaining walls, cross drains catchment basins, etc., have been completed and the road is now being worked on. Contractor should be able to complete the job in the specified time.  Works done so far appear satisfactory.	
		Lump Sum	8 Weeks	Yes		
		12-11-2001  4 Months	\$3.742M	Yes		

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<b><u>MINISTRY OF TRANSPORT &amp; WORKS (MT&amp;W)</u></b>  <b>AIRPORTS AUTHORITY OF JAMAICA</b> <b>AIRPORT REFORM IMPROVEMENT PROGRAMME</b>  <b>CPI Rehabilitation of Apron Hydrant and Fuelling Works</b>  Construction of aircraft parking apron, supply and install fuelling hydrant system and pumping facility including electrical works.  <b>Sangster International Airport Montego Bay</b>		Birk Hillman Consultants  E. Pihl & Son A.S.  Howard Barrett	\$516.7M  Lump Sum  07-01-2000  525 Days	100%  21 Months  \$606.06M  \$132.20M	Yes  Yes  Yes	Management and coordination of the project were executed with diligence. Supervision was keen and applied with experience, consequently the quality of the completed work is of acceptable standard.  Variation orders shown as additional works resulted in the delays of the works.  Performances of the professionals are satisfactory.
<b>NATIONAL WORKS AGENCY</b>  <b>Old Harbour By-Pass (Bushy Park to Sandy Bay Project)</b>  Construction of 14.24 km of two-lane highway of by-pass road.  <b>Bushy Park, St. Catherine to Sandy Bay, Clarendon</b>		Kocks Consultant  Consolidated Contractors Co.  Alfred Allen (MT&W)	\$1.2B  Lump Sum  27-09-1997  24 Months	99%  28 Months  \$1.18B  -	Yes  Yes  Yes	The management and supervision of this contract was generally satisfactory. However, better coordination of activities and better allocation of resources earlier in the contract could have achieved completion closer to the original date.  The quality of the work was maintained at a fairly high standard by the contractor whose performance was closely monitored against the quality control method authorized for the works.  Cost at Certificate 24 dated 7 <sup>th</sup> November 2001 is \$1.168B. The final account, however, is expected to be above contract cost and will include amounts for interest due to late payments.  The performance of the various professionals is satisfactory.



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<b><u>MINISTRY OF TRANSPORT &amp; WORKS</u></b>  <b>NATIONAL WORKS AGENCY</b>  <b>Northern Coastal Highway Improvement Project</b>  <b>Northern Coastal Highway Segment II (Montego Bay to Ocho Rios)</b>  Improvement of 97 km of roadway comprised the re-construction to existing alignment and construction of new alignment, overlaying the existing pavement, including construction of six (6) new bridges. Rehabilitation of four (4) existing bridges, the construction of bus laybys and commercial laybys.  <b>Montego Bay to Ocho Rios</b>		Stanley Consultants Inc.	US\$60.4M	Under 1%	Yes	The general coordination and supervision of the work during the initial stage of this contract were satisfactory. Mobilization of equipment, plant, vehicles and officers commenced in late July prior to the official signing of the contract with the effective start date being 21st December, 2001. Consequently, the quantity of actual work performed over the period ending 31st December, 2001 was understandably low.  The general performance of the various professionals thus far seems adequate.
		Jose Cartellone Construcciones Civiles S.A.	Lump Sum	11 Days	Yes	
		Stanley Consultants Inc. (Mr. W. Nyrop)	12- 12-2001  30 Months	US\$6.57M JA\$26.14M	Yes	

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<u>MINISTRY OF TRANSPORT &amp; WORKS</u>  <b>NATIONAL WORKS AGENCY</b>  <b>Routine Road Maintenance Programme Phase III</b>  <b>Routine Road Maintenance - Package #2</b>  Bush road banks; clean outlets, clean and remove catch basins and silt from roadway; patch road surface, repair and replace street signs, repair and paint bridge.  <b>St. Thomas</b>		-	\$8.1M	25%%	Yes	Management, coordination and site supervision were not effective to ensure proper road maintenance practice during the execution of the work.  Performance of the professionals has not conformed with standard principles to achieve satisfactory results, hence, the quality of the work is very poor.  The contractor's ill-health resulted in long delays and as a consequence a director of the construction company agreed by letter to the Director of Maintenance to surrender the contract.
		Unity Crew and B&B Co. Ltd.	Lump Sum	3 Months	Yes	
		National Works Agency	24- 05-2001	\$573.341M	Yes	
			52 Weeks	-		
<b>Routine Road Maintenance - Package #3</b>  Bush road banks; clean outlets, clean and remove catch basins and silt from roadway; patch road surface, repair and replace street signs, repair and paint bridge.  <b>St. Thomas</b>		-	\$7.2M	20%	Yes	Management and coordination of the works have not been effective to ensure that proper maintenance practice is observed. Site supervision lacks detail, this resulting in the poor quality of the finished work.  Performance of the professionals is fair.
		KAS Construction Co. Ltd.	Lump Sum	8 Months	Yes	
		National Works Agency	14- 06-2001	\$1.3M	Yes	
			52 Weeks	-		

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<u>MINISTRY OF TRANSPORT &amp; WORKS</u>  <b>NATIONAL WORKS AGENCY</b>  <b>Routine Road Maintenance Programme Phase III</b>  <b>Routine Road Maintenance - Package #5</b>  Bush road banks; clean outlets, clean and remove catch basins and silt from roadway; patch road surface, repair and replace street signs, repair and paint bridge.  <b>St. Thomas</b>	          Unity Crew and B&B Co. Ltd.  Nation al Works Agency	\$7.5M	40%	Yes	The coordination and the work on the project do not conform with proper road maintenance practices. Site supervision lacked detail and control, consequently the quality of the work is below expected standards.  Performance of the professionals is fair.	
		Lump Sum	7 Months	Yes		
		24-05-2000	\$2.8M	Yes		
		12 Months				
<b>Traffic Management Programme</b>  <b>Change to Traffic Lights</b>  Alteration of existing roundabout at Hagley Park and Spanish Town Roads to a traffic light controlled intersection. Removal of existing services, pave roadway, construct kerb and drains, install new traffic lights.  <b>Three Miles, Kingston</b>	Technical Enterprises Limited  Technical Enterprises Limited  Technical Enterprises Limited Karl Martin	\$43.1M	34%	Yes	The coordination and management of the project have been satisfactory. Site supervision is keen and the quality of the works if of acceptable standard.  The performance of the professionals is satisfactory.	
		Lump Sum	3 Months	Yes		
		180 Days	\$12.01M	Yes		
		-				

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<u>MINISTRY OF TRANSPORT &amp; WORKS</u>  MINISTRY OF TRANSPORT & WORKS  Traffic Management Programme  <b>Washington Boulevard/Mandella Highway</b>  Widening roadway into dual carriageway, preparatory and regulatory works, rehabilitation works include new drainage and resurfacing of roadway  <b>St. Andrew</b>	A DeB Consultants Limited	\$284.1M (Revised)	100%	Yes	The project was not properly coordinated and supervised. This is reflected in the standard of the work completed.  Variation orders shown as additional works resulted in the delays of the works.  Performances of the professionals are satisfactory.	
	Surrey Paving & Aggregate Ltd.	Lump Sum	20 Months	Yes		
	Ministry of Transport & Works	13-03-2000	\$430.8M	Yes		
		12 Months	\$140.3M			
<b>PORT AUTHORITY OF JAMAICA</b>  <b>Pilot's Building</b>  Construction of 3-storey pilot's building with reinforced concrete frame construction with reinforced concrete pile caps and ground beams as foundation and reinforced concrete 'sheer' walls and other walls of reinforced concrete block, including plumbing and electrical installation..  <b>102-112 Water Lane, Kingston</b>	Alberga Graham Jamaica	\$74.7M	100%	Yes	The management and coordination of the project were fairly accomplished. Site supervision was satisfactory and the quality of the work is of acceptable standard. Performance of the professionals was diligently executed.  Final cost of project not yet computed.	
	CFC Construction (Engineers) Ltd.	Lump Sum	16 Months	Yes		
	E. Alberga Alberga Graham Jamaica	01-05-2000	\$74.7M	Yes		
		8 Months	-			

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<b><u>MINISTRY OF TRANSPORT &amp; WORKS</u></b>						
<b>PORT AUTHORITY OF JAMAICA</b>						
<b>Port Antonio West Harbour Marina Development</b>						
<b>West Harbour Marina Development</b>  Construction of marina buildings, pier, external works, boatyard buildings; refurbishing of Ken Wright Pier, land reclamation road works, harbourside promenade, among others.  <b>Port Antonio, Portland</b>	Alberga Graham Jamaica	US\$9.34M	20%	Yes	<p>The general management of the eleven- month contract has been satisfactory. Effective site supervision has ensured good progress of work without compromising quality. The local sub-contractor H.D.B. is working diligently to have his assignment completed in a timely manner. With 27% of the project time elapsed, an estimated 20% completion was achieved. To date the percentage deficiency has been blamed on torrential rains in October and November.</p> <p>The various professionals will be hard pressed to have this project completed within time and budget, given the short lead time they had to plan and execute the project. Expenditure to date is US\$2.34M.</p>	
	E. Pihl & Son A.S.	Lump Sum	3 Months	Yes		
	E. Alberga Supervising Architect	01-09-2001  11 Months	US\$2.34M  -	Yes		

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<u>MINISTRY OF WATER &amp; HOUSING</u>  NATIONAL WATER COMMISSION  Bulstrode Water Supply						
Rehabilitation of Steel Tank and Associated Works	NWC Capital Project Unit	\$7.29M	85%	Yes	The agreement was signed 11 <sup>th</sup> December, 2000 and works commenced 13 <sup>th</sup> February, 2001 to be completed 15 <sup>th</sup> May, 2001 a construction period of three (3) months.  After ten (10) months into implementation and seven (7) months after the projected completion date approximately 85% of the works has been completed.  The slow progress and delays being experienced as with several projects being carried out by the National Water Commission are the result of the contractor not being paid for work done and as a consequence the suspension of operation on site.  The National Water Commission reported that because of budgetary constraints they were not able to honour their financial obligations on these projects.  It is being anticipated that funding will soon be available so that the project can re-start.  Expenditure now totals \$1,105,490.00 representing 15% of the contract sum.	
Rehabilitation of 100,000 gallon steel tank, perimeter fencing, access road, parking area and 150mm pipeline replacement.	Leycar Engineers Limited	Lump Sum	10 Months	Yes		
Grange Hill, Westmoreland	Mr. Walter Bygrave	13/02-2001  3 Months	\$1.11M  None	Yes		

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<b><u>MINISTRY OF WATER &amp; HOUSING</u></b>  <b>CARIB ENGINEERING CORPORATION LIMITED</b>  <b>Darliston Water Supply</b> <b>Caledonia Reservoir and Pumping Station</b> Construction of a reservoir and pumping station.	Fisher Pryce & Associates	\$21.56M	100%	Yes	<p>The agreement was signed 20<sup>th</sup> July, 1998 following a delay of approximately nine (9) months because of the unavailability of lands. Works commenced 7<sup>th</sup> April, 1999 and was scheduled to be completed December 1999.</p> <p>The slow progress of work and delays in completion has been the result of:</p> <ol style="list-style-type: none"> <li>1. Excessive rocks encountered during excavation of site.</li> <li>2. Inclement weather during the initial stages of the contract.</li> <li>3. Problems relating to land acquisition that resulted in sections of the project being suspended.</li> </ol> <p>The contractor also complained of not being paid on a timely basis and as a consequence this resulted in serious financial difficulties which has affected his programme and the completion of the project.</p> <p>The contractor submitted a claim for five (5) months extension of time which was approved.</p> <p>After twenty-nine (29) months into implementation and twenty-one (21) months after the projected completion date certificate of practical completion was issued 10<sup>th</sup> September, 2001. The system was commissioned into operation 5<sup>th</sup> October, 2001 and the maintenance period is in effect.</p> <p>Expenditure now totals \$25,806,557.06 being \$4,248,352.06 or 20% above the contract sum. The cost overrun has resulted from fluctuation in the cost of materials, labour and for additional works.</p>	
	Edwards Construction Ltd.	Lump Sum	29 Months	Yes		
	Mr. Audley W. Thompson	05-04-1999	\$25.81M	Yes		
		8 Months	\$4.24			

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<b><u>MINISTRY OF WATER &amp; HOUSING</u></b>  <b>CARIB ENGINEERING CORPORATION LIMITED</b>  <b>Darliston Water Supply</b>  <b>Roaring River Pumping Station</b>  Construction of a pumping station.  <b>Roaring River, Westmoreland</b>					<p>This agreement was signed 10<sup>th</sup> October, 2000 and works commenced 17<sup>th</sup> October, 2000 to be completed 5<sup>th</sup> February, 2001, a construction period of four (4) months.</p> <p>After a series of delays due to inclement weather and indecisions regarding structural changes, certificate of practical completion was issued 10<sup>th</sup> September, 2001, seven (7) months after the projected completion date.</p> <p>The system was commissioned into operation 5<sup>th</sup> October, 2001 and the maintenance period is in effect.</p> <p>Expenditure now totals \$14,822,868.85 being \$2,521,326.85 or 20% above the contract sum. The cost overrun has been attributed to fluctuation in the cost of materials and additional works.</p>	
	Fisher Pryce & Associates	\$12.36M	100%	Yes		
	Edwards Construction Ltd.	Lump Sum	11 Months	Yes		
	Mr. Audley W. Thompson	17-10-2000	\$14.82M	Yes		
		4 Months	\$2.46M			



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<u>MINISTRY OF WATER &amp; HOUSING</u>  <b>CARIB ENGINEERING CORPORATION LIMITED</b>  <b>Caledonia to Darliston</b>  The laying of approximately 5,400 metres of 300mm diameter ductile iron pipeline.  <b>Caledonia to Darliston, Westmoreland</b>					The agreement was signed November 1997 and works commenced 5 <sup>th</sup> January, 1998 to be completed September 1998 a construction period of eight (8) months.  As with other projects in the programme this contract has experienced similar problems regarding suspension of operation due to inadequate funds and failure on the part of the contractor to employ the necessary resources to carry out the works.  The contractor had applied for and was granted three (3) months extension of time.  After forty-three (43) months into implementation and thirty-five (35) months after the projected completion date certificate of practical completion was issued 13 <sup>th</sup> August, 2001. The system was commissioned into service 5 <sup>th</sup> October, 2001 and the maintenance period is in effect.  Expenditure now totals \$34,881,529.78 representing 90% of the contract sum. Completion cost will be presented when the final accounts are available.	
	Fisher Pryce & Associates	\$38.48M	100%	Yes		
	Bacchus Engineering Works Ltd.	Lump Sum	43 Months	Yes		
	Mr. Audley W. Thompson	05-01-1998	\$34.88M	Yes		
		8 Months	\$4.81M			

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<b><u>MINISTRY OF WATER &amp; HOUSING</u></b>  <b>CARIB ENGINEERING CORPORATION LIMITED</b>  <b>Darliston Reservoir</b>  Construction of a reservoir.  <b>Darliston, Westmoreland</b>	Fisher Pryce & Associates	\$19.88M	100%	Yes	<p>The agreement was signed 20<sup>th</sup> July, 1998 and works commenced 1<sup>st</sup> June 1999 to be completed February 2000, a construction period of eight (8) months.</p> <p>The delays in starting and the slow progress are the result of a prolonged negotiation for the acquisition of additional land that was required for the project. Delays have also been attributed to the high level of rainfall experienced in the area during the initial stage of the contract.</p> <p>Additionally, the contractor was tardy by not deploying the necessary resources in terms of materials and manpower to move the project along. It was also observed that adequate supervision was not being provided.</p> <p>After twenty-seven (27) months into implementation and nineteen (19) months after the projected completion, certificate of practical completion was issued 10<sup>th</sup> September, 2001. The system was commissioned into operation on 5<sup>th</sup> October, 2001 and the maintenance period is in effect.</p> <p>Expenditure now totals \$20,842,830.83 which includes fluctuation totalling \$2,011,746.68 but the builders works amounted \$17,690,773.45 which is \$2,186,819.55 below the contract sum.</p>	
	Cooper & Associates	Lump Sum	33 Months	Yes		
	Mr. Audley W. Thompson	01-06-1999	\$20.84M	Yes		
		8 Months	\$2.01M			

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<b><u>MINISTRY OF WATER &amp; HOUSING</u></b>  <b>CARIB ENGINEERING CORPORATION LIMITED</b>  <b>Roaring River to Whithorn - Line A</b>  The laying of approximately 6,200 metres of 400mm diameter ductile iron pipeline.  <b>Roaring River to Whithorn, Westmoreland</b>	Fisher Pryce & Associates	\$38.96M	100%	Yes	The agreement was signed 11 <sup>th</sup> November, 1997 and works commenced 5 <sup>th</sup> January, 1998 to be completed September 1998, a construction period of eight (8) months.  After forty-six (46) months into implementation, certificate of practical completion was issued 21 <sup>st</sup> November, 2001, thirty-eight (38) months after the projected completion date.  The system was commissioned into service and the maintenance period is in effect.  The delays in the completion have already been recorded in previous Annual Reports.  1. Budget cut by Government which resulted in cash flow problems and as a consequence resulted in suspension of approximately six (6) months.  2. Delays in testing of pipelines and reinstatement of roadways due to long delays in the supply of critical materials such as air valves and washout valves. The contractor was also instructed to extend the pipeline an additional 51 metres from the old to the new treatment station.  The contractor applied for 34 weeks extension of time. However, after evaluation by the consultants, 9 weeks were granted. The contractor indicated that additional claims were being prepared for submission.  Expenditure now totals \$34,868,963.04, representing 89.5% of the contract sum. The possibility existed that the contract sum will be exceeded, however, the total cost implications have not yet been fully assessed.	
	Edwards Construction Ltd.	Lump Sum	46 Months	Yes		
	Mr. Audley W. Thompson	05-01-1998  8 Months	\$34.87M  \$7.32M	Yes		

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<b><u>MINISTRY OF WATER &amp; HOUSING</u></b>  <b>CARIB ENGINEERING CORPORATION LIMITED</b>						
<b>Whithorn to Caledonia - Line B</b>  The laying of approximately 3,300 metres of 300mm diameter ductile iron pipeline.	Fisher Pryce & Associates	\$35.11M	100%	Yes	The agreement was signed 11 <sup>th</sup> November, 1997 and works commenced 5 <sup>th</sup> January, 1998 and was scheduled to be completed September 1998 a contract period of eight (8) months.  After forty-three (43) months into implementation and thirty-five (35) months after the projected completion date, certificate of practical completion was issued 13 <sup>th</sup> August, 2001. The system was commissioned into service on 5 <sup>th</sup> October, 2001 and the maintenance period is in place.  The delays mainly resulted from: 1. Budget cut by Government causing cash flow problems and suspension of project activities. 2. Failure on the part of the contractor to employ the necessary resources in terms of equipment and supervisory personnel to effectively carry out the works.  Expenditure now totals \$41,065,616.20 being \$5,956,521.90 or 17% above the contract sum of \$35,109,095.00.  Although the contract sum has been exceeded the additional cost is the result of the construction of a pumping station at the Roaring River Treatment Plant which was added to this contract as a variation order.	
	Bacchus Engineering Works Ltd.	Lump Sum	43 Months	Yes		
	Mr. Audley W. Thompson	05-01-1998	\$41.07M	Yes		
<b>Whithorn to Caledonia, Westmoreland</b>		8 Months	\$5.96M			

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<u>MINISTRY OF WATER &amp; HOUSING</u>  CARIB ENGINEERING CORPORATION LIMITED  <b>Whithorn Reservoir and Pumping Station</b>  Construction of a reservoir and pumping station.  <b>Whithorn, Westmoreland</b>	Fisher Pryce & Associates  Edwards Construction Ltd.  Mr. Audley W. Thompson	\$18.59M  Lump Sum  20-09-1999  8 Months	100%  24 Months  \$26.87M  \$8.28M	Yes  Yes  Yes	<p>The agreement was signed 20<sup>th</sup> July, 1998. However, following the signing and prior to commencement the project was suspended due to lack of funds.</p> <p>After a delay of approximately six (6) months funding was made available with implementation to commence 7<sup>th</sup> April, 1999. This was not realized because of problems related to land acquisition.</p> <p>The project was eventually started September 1999 and was scheduled to be completed May 2000. This completion date was not realised.</p> <p>The slow progress of work and delays in completion are the result of:</p> <ol style="list-style-type: none"><li>1. The roughness of the terrain on which the site is located and difficulties regarding placing the reservoir on the proposed site.</li><li>2. Difficulties regarding acquisition of additional lands to gain access to the site.</li><li>3. Amendment to the design to enable the proposed pump house to fit on the space that was available.</li><li>4. Financial difficulties which did not allow the contractor to function efficiently.</li></ol> <p>After twenty-four (24) months into implementation and sixteen (16) months after the projected completion date certificate of practical completion was issued 10<sup>th</sup> September, 2001.</p> <p>The system was commissioned into operation 5<sup>th</sup> October, 2001 and the maintenance period is in effect.</p> <p>Expenditure now totals \$26,370,825.10 being \$8,284,843.10 or 42% above the contract sum of \$18,585,982.00. The increase in cost has resulted from fluctuation in the cost of materials, labour and for additional works</p>

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<u>BASIC INFORMATION</u>		<u>CONTRACT INFORMATION</u>			<u>COMMENTS ON ANY RELEVANT ISSUE</u>	
1. CLIENT MINISTRY 2. EXECUTING AGENCY 3. PROJECT NAME, DESCRIPTION 4. LOCATION	1. LEAD CONSULTANT 2. CONTRACTOR 3. PROJECT MGR.	1. SUM 2. TYPE 3. START DATE 4. PERIOD	1. % EXECUTED 2. TIME ELAPSED 3. COSTS TO DATE 4. ADDITIONAL COSTS	1. SECURITIES 2. T.C.C. 3. MOBI-LISATION	MANAGEMENT CO-ORDINATION SITE SUPERVISION	QUALITY OF WORK ADDITIONAL COSTS PERFORMANCE OF PROFESSIONALS
<u>MINISTRY OF WATER &amp; HOUSING</u>  NATIONAL WATER COMMISSION  Moneague Water Supply Phase II						
Booster Station Civil Works  Moneague, St. Ann	NWC Capital Project Unit	\$1.43M	80%	Yes	The agreement was signed 5 <sup>th</sup> January, 2001 and works commenced 23 <sup>rd</sup> March, 2001 to be completed 4 <sup>th</sup> May 2001, a construction period of two (2) months.  After nine (9) months into implementation and seven (7) months after the projected completion date approximately 80% of the work has been completed.  The slow progress and delays in completion as with other projects in the programme are as a result of the contractor not being paid for work done.  The National Water Commission is unable to fulfil its financial obligations on these projects because the Ministry of Water & Housing has not provided budgetary support for the financial year 2001/2002.s  Expenditure now total \$120,000.00 representing 8% of the contract sum.	
	Edwards Construction Limited	Lump Sum	9 Months	Yes		
	Mr. Walter Bygrave	22-03-2001	\$0.12M	Yes		
		2 Months	None			

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<u>MINISTRY OF WATER &amp; HOUSING</u>  <b>NATIONAL WATER COMMISSION</b>  <b>Moneague Water Supply Phase II</b>  <b>Construction of 200mm Diameter Rising Main</b>  <b>Moneague, St. Ann</b>	NWC Capital Project Unit	\$1.12M	85%	Yes	<p>The agreement was signed 16<sup>th</sup> January, 2000 and works commenced 18<sup>th</sup> April, 2001 to be completed June 2001, a construction period of two (2) months.</p> <p>After eight (8) months into implementation and six (6 months) after the projected completion date approximately 85% completion has been achieved.</p> <p>The slow progress of work and delays being experienced are the result of the contractor not being paid for work done and as a consequence the suspension of operations on site.</p> <p>The National Water Commission reported that the Ministry of Water &amp; Housing has not provided budget support for the financial year 2001/2002 and as a result they were unable to fulfil their financial obligations towards these projects.</p> <p>This is a serious situation that could result in legal implications because of the commitment which is already in place. The Ministry needs to act more responsibly with regard to these projects and be mindful of the cost overrun that is imminent.</p> <p>Expenditures now totals \$371,600.00 representing 41% of the contract sum.</p>	
	Seivwright Building Supplies Limited	Lump Sum	6 Months	Yes		
	Mr. Walter Bygrave	18-04-2001	\$0.37M	Yes		
		2 Months	None			

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<u>MINISTRY OF WATER &amp; HOUSING</u>  <b>NATIONAL WATER COMMISSION</b>  <b>Moneague Water Supply Phase II</b>  <b>The construction of 450,000 litres reinforced concrete reservoir</b>  <b>Moneague, St. Ann</b>	NWC Capital Project Unit  Edwards Construction Limited  Mr. Walter Bygrave	\$7.29M  Lump Sum	0%  9 Months  -	-  -  -	<p>Tenders for this project were invited and an award recommended September 1999. However, the approval of the award was not given until October 2000 and the subsequent contract agreement was not signed until 29<sup>th</sup> March 2001.</p> <p>At the time of reporting, over nine (9) months have elapsed and commencement has not yet begun.</p> <p>The reason being given is that the National Water Commission is experiencing financial problems with several projects being undertaken, and as a consequence was not able to make any further commitment.</p> <p>The concern is being expressed that the National Water Commission may be subject to serious legal implications because of commitments that are already in place and they are not in a position to fulfil these obligations.</p>	



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<u>MINISTRY OF WATER &amp; HOUSING</u>  NATIONAL WATER COMMISSION (NWC)  NEWELL/NEWCOMBE VALLEY WATER SUPPLY  <b>Extension to Treasure Beach</b>  The installation of approximately 3.1 km (2.33 mls) of 150mm (6" Dia) pipeline and associated appurtenances.  <b>Newell/Newcombe Valley, St. Elizabeth</b>	NWC Capital Project Unit	\$8.28M	99%	Yes	The agreement was signed on September 18, 2000, and works commenced 27 <sup>th</sup> November, 2000 to be completed 27 <sup>th</sup> March, 2001 a construction period of four (4) months.  Lack of funds to pay the contractor resulted in delays. However, certificate of practical completion was issued 18 <sup>th</sup> June, 2001, three (3) months after the projected completion date.  Maintenance period is in effect, however, completion of permanent reinstatement is being delayed because of the National Water Commission's inability to pay the contractor.  Expenditure now totals \$5,378,930.00 representing 65% of the contract sum.	
	Bacchus Engineering Works Ltd.	Lump Sum	7 Month	Yes		
	Mr. Water Bygrave	27- 11-2000	\$5.38M	Yes		
		4 Months	None			

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<u>MINISTRY OF WATER &amp; HOUSING</u>  NATIONAL WATER COMMISSION (NWC)  Newell/Newcombe Valley Water Supply  Extension to Watchwell  Installation of approximately 2.16Km of 100 diameter PVC pipeline and associated appurtenances  Newell/Newcombe Valley, St. Elizabeth	NWC Capital Project Unit  Machado Bailey  Mr. Walter Bygrave	\$3.99M  Lump Sum  08-01-2001  4 Months	100%  3 Months  \$3.99M  None	Yes  Yes  Yes	<p>The agreement was signed 4<sup>th</sup> December, 2000 and works commenced 8<sup>th</sup> January, 2001 to be completed 8<sup>th</sup> April, 2001, a construction period of four (4) months.</p> <p>The project was successfully completed and commissioned into service on 9<sup>th</sup> March, 2001, one (1) month before the scheduled completion date. The six- month maintenance period expired 21<sup>st</sup> September 2001 and the system is in operation.</p> <p>Expenditure now totals \$3,999,930.00 representing the contract sum.</p> <p>This is one of the few occasions that a project finished before the projected completion date and within budget.</p>	

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<b><u>OFFICE OF THE PRIME MINISTER</u></b>  <b>JAMAICA SOCIAL INVESTMENT FUND</b>  <b>St. Paul's Chapelton Basic School</b>  Construction of a new five-classroom structure, additional sanitary, kitchen and canteen facilities.  <b>Chapelton, Clarendon</b>	Douglas Bowes, Otiga Engineers Co. Ltd.	\$7.97M	70%	Yes	The management and coordination of the site was good. This resulted in the work progressing a month ahead of schedule.  The quality of work was satisfactory  An additional cost in excess of a million dollars was incurred partly due to a topographical survey that had not been previously done. However, omissions reduced the excess by \$407,320.00.	
	Howard Construction Co. Ltd.	Lump Sum	3 Months	Yes		
	Douglas Bowes, Otiga Engineers Co. Ltd.	17-09-2001	\$6,932M	No		
<b>NATIONAL HOUSING TRUST</b>  <b>East Prospect Housing Development</b>  Completion of infrastructure works including roads, water supply, sewage and drainage  <b>East Prospect, St. Thomas</b>	National Housing Trust Limited	\$32.0M	47%	Yes	Works should have been further advised, but the contractor suffered some delays associated with bad weather and squatters re-location. This might lead to extension of time.  At the reporting period the project is 47% complete.  Roads and water supply are being undertaken.  The works done so far appear satisfactory.	
	Palisadoes Development & Construction Co.	Lump Sum	4 Months	Yes		
	National Housing Trust Ltd.	August 2001	\$13.27M	Yes		
		7 Months				

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<u>OFFICE OF THE PRIME MINISTER</u>  <b>NATIONAL HOUSING TRUST</b>  <b>East Prospect (Squatter) Infrastructure</b>  Provision of road, water supply, retaining walls, drainage, etc.  <b>East Prospect, St. Thomas</b>		National Housing Trust Limited  D.T. Brown Construction Ltd.  National Housing Trust Ltd.	\$11.015M Revised \$13.5M  Lump Sum  August 2001 9 Months	30%  4 Months  \$3.85M	Yes  Yes  Yes	Good management is being applied on site to get the job done. Much activity can be seen on the job and with diligence the contractor should be able to complete on time.  Work so far appears satisfactory.
<b>URBAN DEVELOPMENT CORPORATION</b>  <b>San Jose Accord - Development of Sports and Recreational Facilities</b>  <b>Montego Bay Sports Complex Phase II</b>  Construction of football field with irrigation system, site drainage, chain link fencing, running track and ancillary facilities.  <b>Catherine Hall, Montego Bay, St. James</b>		N.O. White & Associates  Ashtröm Building Systems Ltd.  Urban Development Corporation Ltd	\$61.02M  Lump Sum  23-11-2000  10 Months	85%  13 Months  \$46.9M	Yes  Yes  Yes	This project was implemented with various aspects of design incomplete. Work progressed at an irregular pace as at times critical information, instructions or drawings were not delivered to the contractor in a timely manner.  Other aspects affecting progress included: - Lengthy decision-making process by agency - Inclement weather - Insufficient equipment and labour force to a lesser extent  General management and coordination were not at a desired level due to lack of timeliness in communicating required information. As a consequence, the project is below schedule.  Quality of work is good. Expenditure to date is \$46.9M or 77% of contract sum.

**STAFF SITUATION FOR 2001**

<b><u>COMPLEMENT</u></b>	<b><u>APPROVED</u></b>	<b><u>EMPLOYED</u></b>	<b><u>VACANT</u></b>
Contractor-General	1	1	-
Consultant	1	1	-
Director - Technical Services	1	1	-
Legal Advisor	1	-	1
Director - Construction Contracts	1	1	-
Director - Licences & Permits	1	1	-
Director - Finance & Administration	1	1	-
Architect	1	1	-
Director - Information Technology	1	1	-
Co-ordinator Inspection & Research	1	1	-
Senior Inspectors	12	10	2
Data Base Administrator	1	1	-
Financial Analyst	1	-	1
Administrator	1	-	1
Executive Secretary II	1	1	-
Communications Officer	1	1	-
Quality Control Supervisor	1	-	1
Data Entry Clerks	2	-	2
Chief Accountant	1	1	-
Civil Engineer	1	1	-
Quantity Surveyor	1	-	1
Personnel Officer	1	-	1
Office Manager	1	1	-
Senior Accountant	1	1	-
Senior Secretary	5	5	-
Accountant	2	2	-
Secretaries	3	1	2
Registrar	1	1	-
Clerical Officer	1	1	-
Clerk (Registry)	2	2	-
Telephone Operator/Receptionist	1	1	-
Driver	2	1	1
Office Attendant (Female)	3	3	-
Messenger (Male)	1	1	-
<b>TOTAL</b>	<b>57</b>	<b>44</b>	<b>13</b>